
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE TO

(Rule 13e-4)

**TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)
OF THE SECURITIES EXCHANGE ACT OF 1934**

ECHOSTAR CORPORATION

(Name of Subject Company (Issuer) and Name of Filing Person (Offeror))

Stock Options to Purchase Class A Common Stock, \$0.001 par value

(Title of Class of Securities)

278768106

(CUSIP Number of Class of Securities)

Dean A. Manson

Chief Legal Officer and Secretary

EchoStar Corporation

9601 S. Meridian Boulevard

Englewood, Colorado 80112

(303) 723-1000

(Name, address and telephone number of person authorized to receive notices and communications on behalf of the filing person)

Copies to:

Scott D. Miller

Marc Treviño

Sullivan & Cromwell LLP

125 Broad Street

New York, New York 10004

(212) 558-4000

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer. Check the appropriate boxes below to designate any transactions to which the statement relates:

third-party tender offer subject to Rule 14d-1.

issuer tender offer subject to Rule 13e-4.

going-private transaction subject to Rule 13e-3.

amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

Rule 13e-4(i) (Cross-Border Issuer Tender Offer)

Rule 14d-1(d) (Cross-Border Third Party Tender Offer)

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This Tender Offer Statement on Schedule TO relates to an offer by EchoStar Corporation (“*EchoStar*” or, the “*Company*,” “*our*,” “*us*” and “*we*”) to exchange eligible stock options to purchase shares of the Company’s Class A Common Stock, par value \$0.001 per share (“*Class A Shares*”), for a number of newly issued stock options to purchase Class A Shares as set forth in the attached Offer to Exchange depending on the entity that granted the eligible option and having a new exercise price, term and, in some cases, vesting schedule (the “*Exchange Offer*”), in each case upon the terms and subject to the conditions set forth in the Offer to Exchange, dated March 4, 2024 (the “*Offer to Exchange*”), and the related Election Form for the Offer to Exchange (the “*Election Form*”). The Offer to Exchange is attached hereto as Exhibit (a)(1)(i) and the Election Form is attached hereto as Exhibit (a)(1)(iv). This Tender Offer Statement and the documents attached hereto, as they may be amended or supplemented from time to time, disclose important information regarding the Offer to Exchange.

Item 1. Summary Term Sheet.

The information set forth under “*Summary Term Sheet*” in the Offer to Exchange is incorporated herein by reference.

Item 2. Subject Company Information.

(a) Name and Address.

The issuer of the securities subject to the Exchange Offer is EchoStar Corporation, a Nevada corporation. The Company’s principal executive offices are located at 9601 S. Meridian Boulevard, Englewood, Colorado 80112, United States, and its telephone number is (303) 723-1000.

(b) Securities.

The information set forth in the Offer to Exchange under “*Summary Term Sheet*” and “*Risk Factors*” and under Section 1 — “*Eligible Employees; Eligible Options; the Proposed Exchange; Expiration and Extension of the Exchange Offer*,” Section 5 — “*Acceptance of Eligible Options for Exchange; Grant of New Options*,” Section 7 — “*Price Range of Our Common Stock*” and Section 9 — “*Summary of the 2017 EchoStar Plan and 2019 DISH Plan*” is incorporated herein by reference.

(c) Trading Market and Price.

The information set forth in the Offer to Exchange under Section 7 — “*Price Range of Our Common Stock*” is incorporated herein by reference.

Item 3. Identity and Background of Filing Person.

(a) Name and Address.

The Company is both the subject company and the filing person. The information set forth under Item 2(a), above, and in the Offer to Exchange under Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” is incorporated herein by reference.

In addition, pursuant to General Instruction C to Schedule TO, the information set forth on Schedule A to the Offer to Exchange — “*Information Concerning the Directors and Executive Officers of the Company*” is incorporated herein by reference. The address provided in Item 2(a), above, is the applicable address for all directors and officers of the Company.

Item 4. Terms of the Transaction.

(a) Material Terms.

The information set forth in the Offer to Exchange under “*Summary Term Sheet*” and under Section 1 — “*Eligible Employees; Eligible Options; the Proposed Exchange; Expiration and Extension of the*

Exchange Offer,” Section 3 — “*Procedures for Electing to Exchange Eligible Options,*” Section 4 — “*Withdrawal Rights,*” Section 5 — “*Acceptance of Eligible Options for Exchange; Grant of New Options,*” Section 6 — “*Conditions of This Exchange Offer,*” Section 8 — “*Information Concerning the Company; Financial Information,*” Section 11 — “*Accounting Consequences of the Exchange Offer,*” Section 12 — “*Legal Matters; Regulatory Approvals,*” Section 13 — “*Material United States Tax Consequences,*” Section 14 — “*Extension of This Exchange Offer; Termination; Amendment*” and Section 15 — “*Consideration; Fees and Expenses*” is incorporated herein by reference.

In addition, the information set forth in the Offer to Exchange under “*Risk Factors*” is incorporated herein by reference.

(b) Purchases.

The information set forth in the Offer to Exchange under Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” is incorporated herein by reference.

Item 5. Past Contacts, Transactions, Negotiations and Agreements.

(a) Agreements Involving the Subject Company’s Securities.

The information set forth in the Offer to Exchange under Section 9 — “*Summary of the 2017 EchoStar Plan and 2019 DISH Plan*” and Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” is incorporated herein by reference. See also the stock incentive plans, awards and related agreements attached hereto or incorporated by reference as Exhibits (d)(1) through (d)(8).

Item 6. Purposes of the Transaction and Plans or Proposals.

(a) Purposes.

The information set forth in the Offer to Exchange under “*Summary Term Sheet*” and under Section 2 — “*Purpose of the Exchange Offer; Additional Considerations*” is incorporated herein by reference.

(b) Use of Securities Acquired.

The stock options that are exchanged will be cancelled.

(c) Plans.

The information set forth in the Offer to Exchange under “*Summary Term Sheet*” and under Section 2 — “*Purpose of the Exchange Offer; Additional Considerations*” is incorporated herein by reference.

Item 7. Source and Amount of Funds or Other Consideration.

(a) Source of Funds.

The information set forth in the Offer to Exchange under Section 6 — “*Conditions of This Exchange Offer*” and Section 15 — “*Consideration; Fees and Expenses*” is incorporated herein by reference.

(b) Conditions.

The information set forth in the Offer to Exchange under Section 6 — “*Conditions of This Exchange Offer*” is incorporated herein by reference. There are no alternative financing arrangements or financing plans for this Offer to Exchange.

(c) Borrowed Funds.

Not applicable.

Item 8. Interest in Securities of the Subject Company.**(a) Securities Ownership.**

The information set forth in the Offer to Exchange under Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” is incorporated herein by reference.

(b) Securities Transactions.

The information set forth in the Offer to Exchange under Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” is incorporated herein by reference.

Item 9. Persons/Assets Retained, Employed, Compensated or Used.**(a) Solicitations or Recommendations.**

Not applicable.

Item 10. Financial Statements.**(a) Financial Information.**

The information set forth in the Offer to Exchange under Section 8 — “*Information Concerning the Company; Financial Information*” and referenced in Section 16 — “*Additional Information*” is incorporated herein by reference.

The Company’s Annual Report on Form 10-K can also be accessed electronically on the Securities and Exchange Commission’s website at <http://www.sec.gov>.

(b) Pro Forma Financial Information.

Not applicable.

Item 11. Additional Information.**(a) Agreements, Regulatory Requirements and Legal Proceedings.**

The information set forth in the Offer to Exchange under “*Risk Factors*” and under Section 10 — “*Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company’s Securities*” and Section 12 — “*Legal Matters; Regulatory Approvals*” is incorporated herein by reference.

(b) Other Material Information.

Not applicable.

Item 12. Exhibits.

The Exhibit Index attached to this Schedule TO is incorporated herein by reference.

Item 13. Information Required by Schedule 13E-3.

Not applicable.

SIGNATURE

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: March 4, 2024

By: /s/ Paul W. Orban

Paul W. Orban
EVP, Chief Financial Officer, DISH and Principal
Financial Officer

EXHIBIT INDEX

Exhibit No.	Description
(a)(1)(i)	Offer to Exchange Eligible Options, dated March 4, 2024
(a)(1)(ii)	E-mail dated March 4, 2024, Announcing the Commencement of the Exchange Offer
(a)(1)(iii)	E-mail dated March 4, 2024, Providing the Link to the Exchange Offer Election Form on the Option Exchange Portal
(a)(1)(iv)	Exchange Offer Election Form
(a)(1)(v)	Form of Election Confirmation E-mail to Eligible Employees Who Properly Submit an Exchange Offer Election Form
(a)(1)(vi)	Form of Reminder E-mail to Eligible Employees Regarding the Exchange Offer
(a)(1)(vii)	Form of E-mail Rejecting Election Submitted After Expiration Time
(a)(1)(viii)	Form of E-mail Regarding Exchange Offer Reminder (or Exchange Offer, Election Form Acceptance)
(a)(1)(ix)	Annual Report of EchoStar Corporation for the fiscal year ended December 31, 2023 (incorporated by reference to Form 10-K filed with the Securities and Exchange Commission on February 29, 2024, Commission File No. 001-33807)
(a)(1)(x)	Form of Stock Option Agreement for New Options Issued in Exchange for Vested Eligible Options and Unvested Time-Based Eligible Options
(a)(1)(xi)	Form of Stock Option Agreement for New Options Issued in Exchange for 2022 Incentive Plan Options
(a)(2)	Not applicable
(a)(3)	Not applicable
(a)(4)	Not applicable
(a)(5)	Not applicable
(b)	Not applicable
(d)(1)	EchoStar Corporation 2017 Stock Incentive Plan (incorporated by reference to the Definitive Proxy Statement on Schedule 14A of EchoStar Corporation filed with the Securities and Exchange Commission on March 23, 2017, Commission File No. 001-33807)
(d)(2)	Amended and Restated EchoStar Corporation 2008 Stock Incentive Plan (incorporated by reference to the Definitive Proxy Statement on Schedule 14A of EchoStar Corporation filed with the Securities and Exchange Commission on March 19, 2019, Commission File No. 000-26176)
(d)(3)	EchoStar Corporation Form of Stock Option Agreement for Eligible Options (see Exhibit (a)(1)(x)).
(d)(4)	DISH Network Corporation 2019 Stock Incentive Plan (incorporated by reference to the Definitive Proxy Statement on Schedule 14A of DISH Network Corporation filed on March 19, 2019, Commission File No. 000-26176)
(d)(5)	DISH Network Corporation 2009 Stock Incentive Plan (incorporated by reference to the Definitive Proxy Statement on Schedule 14A of DISH Network Corporation filed on March 31, 2009, Commission File No. 000-26176)
(d)(6)	DISH Network Corporation Form of Stock Option Agreement for Eligible Time-Based Options (see Exhibit (a)(1)(x)).
(d)(7)	DISH Network Corporation Form of Stock Option Agreement for Eligible 2019 LTIP Options (see Exhibit (a)(1)(x)).
(d)(8)	DISH Network Corporation Form of Stock Option Agreement for Eligible DISH 2022 Incentive Plan Options (see Exhibit (a)(1)(xi)).
(g)	Not applicable
(h)	Not applicable
107	Filing Fee Table

ECHOSTAR CORPORATION

OFFER TO EXCHANGE ELIGIBLE STOCK OPTIONS

March 4, 2024

ECHOSTAR CORPORATION

OFFER TO EXCHANGE ELIGIBLE STOCK OPTIONS

**THIS EXCHANGE OFFER AND YOUR WITHDRAWAL RIGHTS WILL EXPIRE AT 10:00 P.M.
(MOUNTAIN DAYLIGHT TIME) ON APRIL 1, 2024, UNLESS WE EXTEND THE EXPIRATION DATE.**

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SUMMARY TERM SHEET

On December 31, 2023, EchoStar Corporation (“*EchoStar*”), DISH Network Corporation (“*DISH*”) and EAV Corp., a Nevada corporation and a wholly owned subsidiary of EchoStar (“*Merger Sub*”), consummated a merger pursuant to the Amended and Restated Agreement and Plan of Merger, dated as of October 2, 2023 (the “*Merger Agreement*”). The Merger Agreement provided, among other things, that, subject to the satisfaction or waiver of the conditions set forth therein, EchoStar would acquire DISH by means of a merger of Merger Sub with and into DISH (the “*Merger*”), with DISH surviving the Merger as a wholly owned subsidiary of EchoStar. On the terms and subject to the conditions set forth in the Merger Agreement, at the effective time of the Merger (the “*Effective Time*”), each share of DISH Class A Common Stock, par value \$0.01 per share (“*DISH Class A Common Stock*”), outstanding immediately prior to the Effective Time, was converted into the right to receive 0.350877 shares of EchoStar Class A Common Stock, par value \$0.001 per share (“*EchoStar Class A Common Stock*”). As of the Effective Time, all outstanding and unexercised, whether vested or unvested, options to purchase shares of DISH Class A Common Stock immediately prior to the Effective Time ceased to represent a right to acquire shares of DISH Class A Common Stock and were converted automatically into options to acquire EchoStar Class A Common Stock on substantially the same terms and conditions.

EchoStar (referred to as the “*Company*,” “*our*,” “*us*” or “*we*”) is offering eligible employees the opportunity to exchange eligible stock options for new stock options (“*New Options*”) through this one-time voluntary exchange program (this “*Exchange Offer*”). The Company and its subsidiaries are referred to as the “*Company Group*.” EchoStar prior to the Merger is referred to as “*Legacy EchoStar*” and DISH prior to the Merger is referred to as “*Legacy DISH*.”

This Summary Term Sheet highlights the most material terms of this Exchange Offer but is not complete and does not contain all of the information that you should consider in deciding whether to participate. We encourage you to carefully read the full and complete Offer to Exchange, the accompanying Election Form and the other attached exhibits together with their associated instructions, and the other related documents referenced in the Offer to Exchange.

THIS EXCHANGE OFFER

Eligible Employees: You are an “*Eligible Employee*” if: (i) you are a current employee of a member of the Company Group; (ii) you remain an employee through the time this Exchange Offer expires (the “*Expiration Time*”); (iii) before the Expiration Time, you neither have provided a notice of resignation nor have been issued a notice of termination of employment by any member of the Company Group (regardless of when your employment terminates); and (iv) you are not an Ineligible Holder (as defined below).

Our and DISH’s co-founders, Charles W. Ergen, Chairman; Cantey M. Ergen, Director and Senior Advisor; and James DeFranco, Director, Executive Vice President and Special Advisor), the non-employee members of our Board of Directors (our “*Board*”) — Kathleen Q. Abernathy, George R. Brokaw, Stephen J. Bye, R. Stanton Dodge, Lisa W. Hershman, Tom A. Ortolfo and William D. Wade — and Senior Advisors and Advisors of the Company Group are not eligible to participate in this Exchange Offer (collectively, the “*Ineligible Holders*”). See Section 1 of the Offer to Exchange for more information.

Eligible Options: If you are an Eligible Employee, you may exchange the following options granted prior to July 2, 2023 under the DISH 2019 Stock Incentive Plan (the “*2019 DISH Plan*”), the DISH 2009 Stock Incentive Plan (together with the 2019 DISH Plan, the “*DISH Equity Plans*”), the EchoStar 2017 Stock Incentive Plan (the “*2017 EchoStar Plan*”), or the 2008 Amended and Restated EchoStar Stock Incentive Plan (together with the 2017 EchoStar Plan, the “*EchoStar Equity Plans*” and, together with the DISH Equity Plans, the “*Eligible Option Plans*”), if the options are both outstanding as of March 4, 2024 and remain outstanding through the Expiration Time (“*Eligible Options*”):

- *Time-Based Options:* Options granted prior to July 2, 2023 (vested and unvested) that vest based on your continued service with a member of the Company Group (“*Time-Based Options*”).
- *DISH 2019 LTIP Options:* Options (vested only) granted under the Legacy DISH 2019 long-term incentive plan that vested based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2019 LTIP Options*”).

- *DISH 2022 Incentive Plan Options*: Options (vested and unvested) granted under the Legacy DISH 2022 performance-based incentive plan that vest based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2022 Incentive Plan Options*”).

Options granted on and after July 2, 2023, options granted under the Legacy DISH 2019 long-term incentive plan that have not vested, options granted under the Legacy DISH 2017 long-term incentive plan and options granted under the Legacy DISH 2013 long-term incentive plan are not Eligible Options, and the terms of those options will not be affected by the Exchange Offer. For the avoidance of doubt, options held by Ineligible Holders, including, but not limited to, the long-term performance-based options granted to Mr. Ergen in November 2020 under the 2019 DISH Plan, are not Eligible Options and may not be exchanged.

See Section 1 of the Offer to Exchange for more information.

Terms of New Options: If you elect to exchange Eligible Options and we accept your election, then we will grant you New Options with the following terms (the “*New Option Terms*”) and will cancel your exchanged Eligible Options:

- *Number of Options*: The number of New Options that you will receive for your exchanged Eligible Options will vary, as described below.
 - *Eligible Options Granted by Legacy EchoStar*: You will receive seven-tenths (0.7) of a New Option for each Eligible Option granted by Legacy EchoStar that you exchange. As described in Section 3 of the Exchange Offer, you may exchange your Eligible Options on a grant-by-grant basis, and the number of New Options in respect of each grant will equal the product of the number of Eligible Options times 0.7 with such product rounded to the nearest whole number, such that a fractional option equal to or greater than 0.5 will be rounded up to the nearest whole option and a fractional option less than 0.5 will be rounded down to the nearest whole option. For example, if you elected to exchange 1,999 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,399 New Options, and if you elected to exchange 2,001 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,401 New Options.
 - *Eligible Options Granted by Legacy DISH*: You will receive one New Option for each Eligible Option granted by Legacy DISH that you exchange.

Each New Option represents the right to purchase one share of the Company’s Class A Common Stock, par value \$0.001 per share (“*Class A Shares*”).

- *Exercise Price*: Each New Option will have an exercise price per share equal to the closing price per share of our Class A Shares on the Nasdaq Global Select Market (“*Nasdaq*”) on the date the New Option is granted (or the last trading day prior to the date the New Option is granted if the date of grant is not a Nasdaq trading day).
- *Term*: Each New Option will have a maximum term of 10 years from the date it is granted.
- *Mandatory Vesting*: The New Options will be subject to the following vesting schedules:

Exchanged Options	New Options
<ul style="list-style-type: none"> • Vested Time-Based Options; • Vested DISH 2019 LTIP Options; and • Vested DISH 2022 Incentive Plan Options 	<p>New Options issued in exchange for vested Eligible Options will have the following vesting schedule:</p> <ul style="list-style-type: none"> • 40% immediately vested • 30% vesting annually on each of April 1, 2025 and April 1, 2026

Exchanged Options	New Options
Unvested Time-Based Options	New Options issued in exchange for unvested Eligible Options will have the following vesting schedule: <ul style="list-style-type: none"> • 0% immediately vested • 25% vesting annually on each of April 1, 2025, April 1, 2026, April 1, 2027 and April 1, 2028
Unvested DISH 2022 Incentive Plan Options	New Options issued in exchange for DISH 2022 Incentive Plan Options will have the same vesting conditions as the DISH 2022 Incentive Plan Options

- *Tax Status.* Each New Option will be issued as a non-qualified stock option, regardless of whether the corresponding Eligible Option was an incentive stock option or a non-qualified stock option. See Section 13 of the Offer to Exchange for more information.
- *Plan and Award Agreement.* Each New Option granted in respect of Eligible Options that were granted under the EchoStar Equity Plans will be issued under the 2017 EchoStar Plan. Each New Option granted in respect of Eligible Options that were granted under the DISH Equity Plans will be issued under the 2019 DISH Plan, which the Company assumed in the Merger. You must accept the terms of the applicable award agreement through the Fidelity electronic acceptance systems customarily used by the Company Group in order for the grant of the New Options to be completed.

The vested or unvested status of your Eligible Options will be determined as of April 1, 2024, which is the expected expiration date of this Exchange Offer. Thus, any Eligible Option that vests between the commencement of the Exchange Offer and up to and including April 1, 2024 will be treated as a vested Eligible Option for purposes of the Exchange Offer, and will appear as such on your Election Form. For example, if an Eligible Option is scheduled to vest on April 1, 2024, such Eligible Option will be considered vested for purposes of this Exchange Offer. This determination date will not change if we, in our sole discretion, extend the Expiration Time.

See Section 1 of the Offer to Exchange for more information.

Grant-by-Grant Basis: Eligible Employees may exchange their Eligible Options on a grant-by-grant basis. If you received more than one grant of Eligible Options, you may elect to exchange Eligible Options from as few or as many of those grants as you determine. However, you must elect to exchange all of the Eligible Options within any selected grant. In other words, you may elect to exchange all or none of the Eligible Options within a grant, but you may not elect to exchange only a portion of the Eligible Options within a grant. See Section 3 of the Offer to Exchange for more information.

Participation and Expiration Time: Participation in this Exchange Offer is completely voluntary. This Exchange Offer starts on March 4, 2024, and we are making this Exchange Offer on the terms and subject to the conditions set forth in this Offer to Exchange. The Expiration Time of this Exchange Offer is 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, unless we extend the expiration date. *Please note that, wherever you are, the expiration deadline is set by Mountain Daylight Time, in the United States.* See Section 1 of the Offer to Exchange for more information.

Risks: See the “Risk Factors” section beginning on page 17 for a discussion of risks and uncertainties that you should consider before agreeing to exchange your Eligible Options for New Options. You should consider, among other things, these risks and uncertainties before deciding whether to participate in this Exchange Offer.

Class A Shares: EchoStar’s Class A Shares are listed on Nasdaq under the symbol “SATS.” There is currently no trading market for our Class B common stock. On March 1, 2024, the closing price per share of our Class A Shares was \$13.22. The current market price of EchoStar’s Class A Shares, however, is not necessarily indicative of future prices, and we cannot predict what the closing price per share of EchoStar’s Class A Shares will be at the Expiration Time or any time thereafter. We recommend that you obtain current market quotations for EchoStar’s Class A Shares before deciding whether to participate in this Exchange Offer. See Section 7 of the Offer to Exchange for more information.

No Recommendation: Although the Compensation Committee of the Board (the “*Compensation Committee*”) and the independent members of the Board have approved the Offer to Exchange, consummation of the Exchange Offer is subject to the satisfaction or waiver of the conditions described in Section 6 of the Offer to Exchange. Neither we nor the Board (nor the Compensation Committee) make any recommendation as to whether you should participate, or refrain from participating, in this Exchange Offer. You must make your own decision whether to participate. You should consult your personal financial and tax advisors if you have questions about your financial or tax situation as it relates to this Exchange Offer. No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

Questions: You should direct questions about this Exchange Offer by e-mail to Stock.Options@dish.com or by phone at 1-855-256-0682. To receive a printed copy of this Offer to Exchange and the other offer documents, you should contact Stock.Options@dish.com.

IMPORTANT DETAILS ABOUT PARTICIPATING

If you are an Eligible Employee and you choose to participate in this Exchange Offer, you must fully complete and properly submit to us the election form (the “*Election Form*”) through the Company Group web portal established for this purpose (the “*Option Exchange Portal*”), a link to which will be delivered to you upon the commencement of this Exchange Offer. We will only accept Election Forms received by us through the Option Exchange Portal by 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, which is the expiration time of this Exchange Offer unless the offer period is extended. We have the authority to extend this Exchange Offer period if we choose, but we do not expect to extend this period. You may not make a change to your election after the Expiration Time, and the last valid Election Form properly submitted by you will be binding and irrevocable. We will not accept Election Forms submitted by any other means, including, but not limited to, e-mail, hand delivery, intraoffice mail, fax, U.S. mail (or other post), or overnight or other courier.

You must access the Option Exchange Portal through the link to the Election Form that will be delivered to you upon the commencement of this Exchange Offer using your employing Company Group member’s network whether in the office or via virtual private network (“*VPN*”). You may be required to enter your network login and password to enter the portal. Please note that the Option Exchange Portal may not be accessible from a mobile device.

You are responsible for making sure that the Election Form is submitted as indicated above. You must allow for sufficient time to fully complete and properly submit your Election Form to ensure that we receive your Election Form before the Expiration Time. You will not be able to make changes to your Election Form after the Expiration Time.

Neither the U.S. Securities and Exchange Commission (the “*SEC*”) nor any state or foreign securities commission has approved or disapproved of this offer or passed judgment upon the fairness or merits of this offer or the accuracy or adequacy of the information contained in this document. Any representation to the contrary is a criminal offense.

You should rely only on the information contained in this Offer to Exchange or documents to which we have referred you. We have not authorized anyone to provide you with different information. You should not assume that the information provided in this Offer to Exchange is accurate as of any date other than the date as of which it is shown, or if no date is indicated otherwise, the date of this Offer to Exchange. This Offer to Exchange summarizes various documents. These summaries are qualified in their entirety by reference to the documents to which they relate.

Nothing in this document constitutes, nor shall it be construed, to give any person the right to remain an employee of the Company Group or to affect the right of any member of the Company Group to terminate the employment of any person at any time with or without cause to the extent permitted under applicable law. Nothing in this document should be considered a contract or a guarantee of wages or compensation. We cannot guarantee or provide you with any assurance that you will not be subject to involuntary termination or that you will otherwise remain in the employ of the Company Group through the expiration of the Exchange Offer, the grant date for the New Options (the “*New Option Grant Date*”), during the vesting period of the New Options or through the term of New Options.

QUESTIONS AND ANSWERS

Set forth below are answers to questions that you may have about this Exchange Offer. Where appropriate, we have included references to the relevant sections of the Offer to Exchange where you can find a more complete description of the topics in this summary.

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Q1. Why is the Company making this Exchange Offer?

As of February 28, 2024, we had a total of approximately 8 million outstanding Eligible Options, all of which were “underwater” (i.e., had an exercise price greater than the trading price of the Company’s Class A Shares) based on the closing price per share on Nasdaq on March 1, 2024 of \$13.22. We believe the existing underwater stock options provide limited incentive for our employees and limited retention benefits for the Company Group. We believe that this Exchange Offer will enhance long-term shareholder value by, among other things, better aligning Eligible Employee incentives with shareholder interests. We also believe that the Exchange Offer will, among other things, restore competitive incentives and help to reduce the level of turnover in both the short and medium terms among, all Eligible Employees who choose to participate and provides an opportunity to align incentives and award terms for employees of the Company post-merger. See Section 2 of the Offer to Exchange for more information.

Q2. Who is eligible to participate in this Exchange Offer?

Only Eligible Employees are eligible to participate in the Exchange Offer. You are an “*Eligible Employee*” if: (i) you are a current employee of a member of the Company Group; (ii) you remain an employee through the time this Exchange Offer expires (the “*Expiration Time*”); (iii) before the Expiration Time, you neither have provided a notice of resignation nor have been issued a notice of termination of employment by any member of the Company Group (regardless of when your employment terminates); and (iv) you are not an Ineligible Holder.

Our and DISH’s co-founders, Charles W. Ergen, Chairman; Cantey M. Ergen, Director and Senior Advisor; and James DeFranco, Director, Executive Vice President and Special Advisor), the non-employee members of our Board of Directors (our “*Board*”) — Kathleen Q. Abernathy, George R. Brokaw, Stephen J. Bye, R. Stanton Dodge, Lisa W. Hershman, Tom A. Ortolfo and William D. Wade — and Senior Advisors and Advisors of the Company Group are not eligible to participate in this Exchange Offer (collectively, the “*Ineligible Holders*”).

You are not an Eligible Employee if you provided a notice of resignation (including a notice of your retirement) or you have been issued a notice of termination of employment (including, but not limited to, that you have been selected for termination in connection with a reduction in force or other event) from a member of the Company Group prior to March 4, 2024, even if you remain an employee through the Expiration Time.

You will stop being an Eligible Employee if you provide a notice of resignation (including a notice of your retirement) or you are issued a notice of termination of employment (including, but not limited to, that you have been selected for termination in connection with a reduction in force or other event) from a member of the Company Group, even if you remain an employee through the Expiration Time.

You will stop being an Eligible Employee if your employment with the Company Group terminates before the Expiration Time for any reason (including, but not limited to, due to your voluntary resignation, retirement, involuntary termination, reduction in force, layoff, death, disability or other event).

See Section 1 of the Offer to Exchange for more information.

Q3. If I am on an approved leave of absence or on vacation, will I be considered an Eligible Employee to participate in this Exchange Offer?

Yes. Eligible Employees are eligible to participate in this Exchange Offer if they are on a Company-approved leave of absence or on vacation. Nevertheless, you must submit your Election Form prior to the Expiration Time to participate in this Exchange Offer. This Exchange Offer will not be extended to account for vacations or other leaves. See Section 1 of the Offer to Exchange for more information.

Q4. What if I elect to exchange Eligible Options and then provide a notice of resignation to, or receive a notice of termination from or am terminated by, the Company Group before the Expiration Time?

Your election will be cancelled and you will not receive New Options. In this case, all of your Eligible Options will remain subject to their current exercise prices and their existing terms. See Section 1 of the Offer to Exchange for more information.

Q5. Which options are subject to this Exchange Offer?

Eligible Employees will be able to elect to exchange outstanding Eligible Options. The following options granted prior to July 2, 2023 under the Eligible Option Plans are “*Eligible Options*,” if they are both outstanding as of March 4, 2024 and remain outstanding through the Expiration Time:

- *Time-Based Options*: Options granted prior to July 2, 2023 (vested and unvested) that vest based on your continued service with a member of the Company Group (“*Time-Based Options*”).
- *DISH 2019 LTIP Options*: Options (vested only) granted under the Legacy DISH 2019 long-term incentive plan that vested based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2019 LTIP Options*”).

- *DISH 2022 Incentive Plan Options*: Options (vested and unvested) granted under the Legacy DISH 2022 performance-based incentive plan that vest based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2022 Incentive Plan Options*”).

Options granted on and after July 2, 2023, options granted under the Legacy DISH 2019 long-term incentive plan that have not vested, options granted under the Legacy DISH 2017 long-term incentive plan and options granted under the Legacy DISH 2013 long-term incentive plan are not Eligible Options, and the terms of those options will not be affected by the Exchange Offer. For the avoidance of doubt, options held by Ineligible Holders, including, but not limited to, the long-term performance-based options granted to Mr. Ergen in November 2020 under the 2019 DISH Plan, are not Eligible Options and may not be exchanged.

See Section 1 of the Offer to Exchange for more information.

Q6. How do I find out how many Eligible Options I have and what their exercise prices are?

A link to your Election Form on the Option Exchange Portal and accompanying instructions on how to fully complete and properly submit to us your Election Form will be delivered to you upon the commencement of this Exchange Offer. The Election Form will include a list of your Eligible Options as of March 4, 2024 and will reflect the vested/unvested status of your Eligible Options as of April 1, 2024, which is the expected expiration date of the Exchange Offer. At any time during the Exchange Offer, you can access the Option Exchange Portal or contact us by e-mail to Stock.Options@dish.com or by phone at 1-855-256-0682 to confirm the number of option grants that you have and the grant dates, remaining term, exercise prices, vesting schedule and other information regarding such option grants. See Section 3 of the Offer to Exchange for more information.

Q7. Can I choose to exchange only part of my Eligible Options?

You may exchange your Eligible Options on a grant-by-grant basis. If you received more than one grant of Eligible Options, you may elect to exchange Eligible Options from as few or as many of those grants as you determine. However, you must elect to exchange all of the Eligible Options within any selected grant. In other words:

- you may elect to exchange all or none of the Time-Based Options within a grant, but you may not elect to exchange only a portion of the Time-Based Options within a grant;
- you may elect to exchange all or none of the DISH 2019 LTIP Options within a grant, but you may not elect to exchange only a portion of the DISH 2019 LTIP Options; and
- you may elect to exchange all or none of the DISH 2022 Incentive Plan Options within a grant, but you may not elect to exchange only a portion of the DISH 2022 Incentive Plan Options.

See Section 3 of the Offer to Exchange for more information.

Q8. Will the terms and conditions of my New Options be the same as my exchanged options?

No. The terms and conditions of your New Options, including the exercise price, term and, in some cases, the number (depending on the entity that granted the Eligible Options) and vesting schedule of your New Options, will be different than your exchanged Eligible Options. The material differences between your Eligible Options and your New Options are described in “Terms of New Options” of this Summary Term Sheet and in Section 1 of the Offer to Exchange. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO. To obtain an unredacted copy of the applicable stock option agreement(s) for your New Options, please send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682.

Q9. How many New Options will I receive for the Eligible Options I exchange?

The number of New Options that you will receive for your exchanged Eligible Options will vary, as described below.

- ***Eligible Options Granted by Legacy EchoStar:*** You will receive seven-tenths (0.7) of a New Option for each Eligible Option granted by Legacy EchoStar that you exchange. As described in Section 3 of the Exchange Offer, you may exchange your Eligible Options on a grant-by-grant basis, and the number of New Options in respect of each grant will equal the product of the number of Eligible Options times 0.7 with such product rounded to the nearest whole number, such that a fractional option equal to or greater than 0.5 will be rounded up to the nearest whole option and a fractional option less than 0.5 will be rounded down to the nearest whole option. For example, if you elected to exchange 1,999 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,399 New Options, and if you elected to exchange 2,001 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,401 New Options.
- ***Eligible Options Granted by Legacy DISH:*** You will receive one New Option for each Eligible Option granted by Legacy DISH that you exchange.

Each New Option represents the right to purchase one share of the Company's Class A Common Stock, par value \$0.001 per share ("*Class A Shares*"). See Section 1 of the Offer to Exchange for more information.

Q10. Will my New Options have an exercise or purchase price?

Yes. Your New Options will have an exercise price per share equal to the closing price per share of the Company's Class A Shares as reported on Nasdaq on the New Option Grant Date (or the last trading day prior to the date the New Options are granted if the New Option Grant Date is not a Nasdaq trading day). See Section 1 of the Offer to Exchange for more information and Section 7 of the Offer to Exchange for information concerning the historical prices of the Company's Class A Shares.

Q11. When will my New Options vest?

Your New Options will be subject to the following vesting schedules:

Exchanged Options	New Options
<ul style="list-style-type: none"> • Vested Time-Based Options; • Vested DISH 2019 LTIP Options; and • Vested DISH 2022 Incentive Plan Options 	New Options issued in exchange for vested Eligible Options will have the following vesting schedule: <ul style="list-style-type: none"> • 40% immediately vested • 30% vesting annually on each of April 1, 2025 and April 1, 2026
Unvested Time-Based Options	New Options issued in exchange for unvested Eligible Options will have the following vesting schedule: <ul style="list-style-type: none"> • 0% immediately vested • 25% vesting annually on each of April 1, 2025, April 1, 2026, April 1, 2027 and April 1, 2028
Unvested DISH 2022 Incentive Plan Options	New Options issued in exchange for DISH 2022 Incentive Plan Options will have the same vesting conditions as the DISH 2022 Incentive Plan Options

As with the Company's unvested equity awards generally, you must remain in continuous employment with any member of the Company Group through the applicable vesting date. Except as described in the following question, if your employment with the Company Group terminates for any reason before the vesting date of any unvested New Option, the unvested New Option shall be forfeited. See Section 1 of the Offer to Exchange for more information.

Q12. What happens to my New Options if my employment with the Company Group terminates or if I am demoted?

Vesting of your New Options will cease on termination of your employment, and your unvested New Options will be forfeited to us. Any New Options that were vested as of your termination of employment

generally must be exercised within one month following your termination of employment. Your stock option agreement(s) for your New Options contain important provisions regarding your employment, including, but not limited to, with respect to terminations; demotion; recoupment; potential “change in control”; confidentiality; arbitration and restrictive covenants, including covenants not to compete, which we update from time to time when granting new options. You should refer to the terms and conditions of your applicable stock option agreement(s) and consult with your personal financial, legal, accounting and/or tax advisor(s). No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

See Section 1 of the Offer to Exchange for more information.

Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO. To obtain an unredacted copy of the applicable stock option agreement(s) for your New Options, please send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682. You must accept the stock option agreement(s) for your New Options through the Fidelity electronic acceptance system customarily used by the Company with respect to equity awards (the “*Fidelity Platform*”) in order for the grant of your New Options to be completed.

Nothing in the Offer to Exchange constitutes, nor shall it be construed, to give any person the right to remain an employee of the Company Group or to affect the right of the Company Group to terminate the employment of any person at any time with or without cause to the extent permitted under applicable law. Nothing in the Offer to Exchange should be considered a contract or a guarantee of wages or compensation. We cannot guarantee or provide you with any assurance that you will not be subject to involuntary termination or that you will otherwise remain in the employ of the Company Group through the expiration of the Exchange Offer, the grant date for the New Options, during the vesting period of the New Options or through the term of New Options.

Q13. Am I required to participate in this Exchange Offer?

No. Participation in this Exchange Offer is completely voluntary. If you choose not to participate in this Exchange Offer, then your Eligible Options will remain outstanding and subject to their current terms. However, if the Exchange Offer remains open for 30 or more calendar days (it is currently scheduled to remain open for 29 calendar days), the United States Internal Revenue Service may take the position that the Two-Year Holding Period (described in Section 13 of the Offer to Exchange) for Eligible Options that are incentive stock options will restart on March 4, 2024. If this occurs, your Eligible Options that are incentive stock options may not receive the tax treatment afforded to incentive stock options, even if you do not elect to exchange your Eligible Options. See Section 13 of the Offer to Exchange for more information. You should seek advice from your personal financial, legal, accounting and/or tax advisor(s). No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

Q14. How should I decide whether or not to participate in this Exchange Offer?

We are providing substantial information to assist you in making your own informed decision. Please read all the information contained in the various sections of the Offer to Exchange below and the related documents referenced therein, including, but not limited to, the information in Sections 2, 7, 8, 10, 13 and 16 of the Offer to Exchange. You should seek advice from your personal financial, legal, accounting and/or tax advisor(s). Participation in the Exchange Offer is completely voluntary, and your decision should be made based on your personal circumstances. No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

In addition to reviewing the materials provided, please note the following:

- The “Risk Factors” section beginning on page 17 discusses some of the risks and uncertainties that you should consider before agreeing to exchange your Eligible Options for New Options.
- Your New Options may have a vesting schedule that is longer or less favorable than the Eligible Options you exchange. As a result, it is possible that, at some point in the future, as a result of your

decision, our decision or an unexpected event, Eligible Options you exchange could have been more valuable than the New Options you receive in this Exchange Offer.

- New Options provide value upon exercise only if the price of EchoStar's Class A Shares increases after the grant date.
- You should carefully consider the potential tax consequences of your exchange of Eligible Options for New Options.

Q15. What happens if I do nothing?

If you do not elect to participate in this Exchange Offer before the Expiration Time, then all your Eligible Options will remain outstanding at their current exercise prices and subject to their existing terms. Nothing will change with respect to your Eligible Options. However, if the Exchange Offer remains open for 30 or more calendar days (it is currently scheduled to remain open for 29 calendar days), the United States Internal Revenue Service may take the position that the Two-Year Holding Period (described below) for Eligible Options that are incentive stock options will restart on March 4, 2024. If this occurs, your Eligible Options that are incentive stock options may not receive the tax treatment afforded to incentive stock options, even if you do not elect to exchange your Eligible Options. See Section 13 of the Offer to Exchange for more information.

Q16. If I participate in this Exchange Offer, when will my New Options be granted?

Unless we amend or terminate this Exchange Offer in accordance with its terms, EchoStar will grant you New Options in exchange for Eligible Options for which you properly made a valid election (and did not validly revoke that election), on the New Option Grant Date, which is currently expected, but not guaranteed, to be April 1, 2024, the same date as the Expiration Time. The New Options will reflect the New Option Terms. See Section 1 of the Offer to Exchange for more information. We will separately provide to you the grant documents relating to your New Options for your acceptance through the Fidelity Platform. In order for the grant of your New Options to be completed, you must accept the stock option agreement(s) for the New Options through the Fidelity Platform. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO.

After the New Option Grant Date, Fidelity, our stock plan administrator, will reflect the exchange of Eligible Options for New Options in the accounts of Eligible Employees. We intend to suspend transactions involving New Options while accounts are being updated. Therefore, you will not be able to exercise your New Options until accounts have been updated. You must accept the terms of the applicable award agreement through the Fidelity Platform in order for the grant of the New Options to be completed and to exercise the New Options.

Q17. Will I owe taxes if I participate in this Exchange Offer?

Neither the acceptance of your Eligible Options for exchange nor the grant of any New Options will be a taxable event for U.S. federal income tax purposes. You should consult with your tax advisor to determine the personal tax consequences of participating in the Exchange Offer. If you are an Eligible Employee who is subject to the tax laws of a country other than the United States or of more than one country, you should be aware that there may be additional or different tax consequences that may apply to you. We advise all Eligible Employees who may consider exchanging their Eligible Options to consult with their personal tax advisors with respect to the federal, state, local and foreign tax consequences of participating in the Exchange Offer. No one from the Company Group is, or will be, authorized to provide any Eligible Employee with legal, tax, financial or other advice or any recommendations regarding whether any Eligible Employee should participate in this Exchange Offer. See Section 13 of the Offer to Exchange for more information regarding the United States tax aspects of the Exchange Offer.

Q18. How long do I have to decide whether to participate in this Exchange Offer?

The Expiration Time of this Exchange Offer is 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, unless we extend the Expiration Time. We will not make any exceptions to this deadline. *Please note that, wherever you are, the expiration deadline is set by Mountain Daylight Time, in the United States.* Although we

do not currently intend to do so, we may, in our sole discretion, extend the Expiration Time of the Exchange Offer at any time. If we extend the Exchange Offer, we will publicly announce the extension and the new Expiration Time no later than 9:00 a.m. (Eastern Daylight Time) on the next business day after the last previously scheduled or announced Expiration Time. See Section 14 of the Offer to Exchange for more information.

Q19. How do I elect to exchange my Eligible Options?

To participate in this Exchange Offer, you must fully complete and properly submit to us the Election Form through the Option Exchange Portal by 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, which is the expiration time of this Offer to Exchange unless we, in our sole discretion, extend the expiration time and date. *Please note that, wherever you are, the expiration deadline is set by Mountain Daylight Time, in the United States.* A link to the Election Form on the Option Exchange Portal will be sent to holders of Eligible Options on commencement of this Exchange Offer and also may be obtained by sending an e-mail to Stock.Options@dish.com.

You will receive a confirmation e-mail within one business day of properly submitting your Election Form. The confirmation e-mail will set forth your election for each Eligible Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. **If you do not receive a confirmation e-mail, it is your responsibility to ensure that your Election Form has been properly submitted by contacting us by e-mail at Stock.Options@dish.com, which is the preferred method, or by phone at 1-855-256-0682. The timely submission of an Election Form is at your risk. It is your responsibility to allow sufficient time to ensure timely submission and receipt by us. You will not be able to make changes to your Election Form after the Expiration Time.** We will not accept Election Forms submitted by any means other than through the Option Exchange Portal, including, but not limited to, e-mail, hand delivery, intraoffice mail, fax, U.S. mail (or other post), or overnight or other courier.

You must access the Option Exchange Portal through the link to the Election Form that will be delivered to you upon the commencement of this Exchange Offer using your employing Company Group member's network, whether in the office or via VPN. You may be required to enter your network login and password to enter the portal. Please note that the Option Exchange Portal may not be accessible from a mobile device.

You do not need to return your stock option agreements relating to any exchanged Eligible Options because they will be automatically cancelled effective as of the New Option Grant Date if we accept your Eligible Options for exchange. We will separately provide to you the grant documents relating to your New Options for your acceptance through the Fidelity Platform. In order for the grant of your New Options to be completed, you must accept the stock option agreement(s) for the New Options through the Fidelity Platform. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO.

We reserve the right to reject any or all elections with respect to Eligible Options that we determine are not in an appropriate form or that we determine would be unlawful to accept.

See Section 5 of the Offer to Exchange for more information.

Q20. Can I withdraw my election to exchange Eligible Options?

Yes. You may withdraw your election to exchange Eligible Options at any time during the period this Exchange Offer remains open and, unless we have accepted the Eligible Options for exchange pursuant to this Exchange Offer, you may also withdraw your election to exchange any Eligible Options that have not been accepted for exchange at any time after 10:00 p.m. (Mountain Daylight Time) on April 26, 2024.

Withdrawals of previous elections to exchange Eligible Options are made by timely submitting a new valid Election Form with your elections through the Option Exchange Portal, which replaces your previously submitted Election Form. As further described in the election instructions accompanying the Election Form, select the "NO" box in the section indicating whether the applicable Eligible Option grant is to be exchanged to specify that you do not wish to exchange that Eligible Option grant. If you miss the deadline

to withdraw but remain an Eligible Employee, any Eligible Options you previously elected to exchange will be exchanged pursuant to the Exchange Offer.

You may change your mind as many times as you wish, but you will be bound by the last properly submitted Election Form that we receive before the Expiration Time. You are responsible for making sure that you properly submit a new Election Form for any election to exchange Eligible Options that you wish to subsequently withdraw. You must allow sufficient time to fully complete and properly submit your Election Form to ensure that we receive it before the Expiration Time. Once you have withdrawn Eligible Options, you may re-elect to exchange such Eligible Options prior to the Expiration Time by submitting a new Election Form through the Option Exchange Portal, which replaces your previously submitted Election Form.

See Section 3 of the Offer to Exchange for more information.

Q21. What happens if I exercise my Eligible Options prior to the Expiration Time?

If you exercise any or all of your Eligible Options prior to the Expiration Time, those options will no longer be available for exchange, regardless of whether you previously elected to exchange them.

Q22. How will I know whether you have received my Election Form?

You will receive a confirmation e-mail within one business day of receipt of your properly submitted Election Form. The confirmation e-mail will set forth your election for the Eligible Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. **If you do not receive a confirmation e-mail, it is your responsibility to ensure that your Election Form has been properly submitted by contacting us by e-mail at Stock.Options@dish.com, which is the preferred method, or by phone at 1-855-256-0682.**

Please note that this confirmation e-mail will not constitute our acceptance of your election. We will give written notice to all Eligible Employees of our acceptance of all Eligible Employees' elections promptly after we grant the New Options.

See Section 3 and Section 5 of the Offer to Exchange for more information.

Q23. What will happen if I do not properly return my Election Form by the deadline?

If we do not receive an Election Form from you by the Expiration Time or we determine your Election Form was not properly submitted (including, but not limited to, because it is not complete or not in an appropriate form), then all of your Eligible Options will remain outstanding at their original exercise price and subject to their original terms. If you prefer not to exchange any of your Eligible Options in the Exchange Offer, you do not need to do anything.

However, if the Exchange Offer remains open for 30 or more calendar days (it is currently scheduled to remain open for 29 calendar days), the United States Internal Revenue Service may take the position that the Two-Year Holding Period (described in Section 13 of the Offer to Exchange) for Eligible Options that are incentive stock options will restart on March 4, 2024. If this occurs, your Eligible Options that are incentive stock options may not receive the tax treatment afforded to incentive stock options, even if you do not elect to exchange your Eligible Options.

We advise all Eligible Employees who may consider exchanging their Eligible Options to consult with their personal financial, legal, accounting and/or tax advisor(s). No one from the Company Group is, or will be, authorized to provide any Eligible Employee with legal, tax, financial or other advice or any recommendations regarding whether any Eligible Employee should participate in this Exchange Offer.

See Sections 3 and 13 of the Offer to Exchange for more information.

Q24. I have a Rule 10b5-1 trading plan. How does my decision to participate in this Exchange Offer impact my 10b5-1 trading plan?

If you elect to exchange an Eligible Option covered by a Rule 10b5-1 trading plan, your Rule 10b5-1 trading plan will be cancelled effective as of the Expiration Time. You may enter into a new Rule 10b5-1

trading plan in accordance with Company policy, which requires, among other things, that Rule 10b5-1 trading plans follow the Company's form of trading plan, are in compliance with Rule 10b5-1 of the Exchange Act, including the applicable cooling off period, are approved by the Company's legal department and entered into during an open trading window. Trading windows open in accordance with, and are subject to, the Company's Insider Trading Policy. **Please remember that the open trading window dates are approximate and there is no guarantee that an open trading window will exist during these dates.** For further details about the open trading windows and the rules and guidelines concerning Rule 10b5-1 trading plans, please contact the Company's legal department or the Company's stock plan administrator.

Q25. What if I have questions regarding this Exchange Offer?

You should direct questions about this Exchange Offer by e-mail to Stock.Options@dish.com or by phone at 1-855-256-0682.

RISK FACTORS

Participation in this Exchange Offer involves a number of potential risks and uncertainties, including those described below. You should consider, among other things, these risks and uncertainties before deciding whether or not to elect to exchange your Eligible Options in the manner described in the Offer to Exchange. You should carefully review the risk factors set forth below and those contained in our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on February 29, 2024, as well as the other information provided in the Offer to Exchange and other materials that we have filed with the SEC, before making a decision as to whether or not to tender your Eligible Options.

In addition, this Offer to Exchange (including information incorporated by reference) contains “forward-looking statements,” including, in particular, statements about our plans, objectives and strategies and our expectations regarding future results. Forward-looking statements are not historical facts and may be identified by words such as “future,” “anticipate,” “intend,” “plan,” “goal,” “seek,” “believe,” “estimate,” “expect,” “predict,” “will,” “would,” “could,” “can,” “may” and similar terms. These forward-looking statements are based on information available to us as of the date such statements were made and represent management’s views and assumptions as of such date. Forward-looking statements are not guarantees of future performance, events or results and involve known and unknown risks, uncertainties and other factors, which may be beyond our control. Accordingly, actual performance, events or results could differ materially from those expressed or implied in the forward-looking statements due to a number of factors. We undertake no obligation to update any statement to reflect events or circumstances after the date on which such statement was made. The risks, uncertainties and other factors that we believe are most significant are described in this Offer to Exchange and in our SEC filings referenced in the final risk factor below. We caution you not to place undue reliance on any forward-looking statements (although we note for your benefit that the safe harbor protections that apply to forward-looking statements provided by the federal securities laws do not apply to any forward-looking statements we make in connection with the Offer to Exchange).

The following discussion should be read in conjunction with our financial statements and notes to the financial statements included on EchoStar’s most recent Forms 10-K and 10-Q.

Risks Related to this Exchange Offer

There is no guarantee that you will receive greater value from your New Options than from your existing Eligible Options. For example, if your employment with the Company Group terminates before your New Options vest, you will not be able to receive value for your unvested New Options, but you may have been able to receive value for the Eligible Options you exchanged.

Most New Options will be subject to a new vesting schedule that differs from the vesting schedules of the Eligible Options that you exchange. See Section 1 of this Offer to Exchange. Accordingly, if your employment with the Company Group terminates after you exchange your Eligible Options for New Options, you may not be able to realize as much value from your New Options as you could have realized from the Eligible Options you exchanged. For example, if you do not exchange your vested Eligible Options for New Options, and your employment with the Company Group terminates, if our stock price increases above the exercise price per share of your vested Eligible Options, you would still be able to exercise and sell the underlying Class A Shares for these vested Eligible Options at a gain. However, if you exchange your vested Eligible Options for New Options, and your employment with the Company Group terminates after you receive New Options but before such New Options have fully vested and can be exercised, you will receive no value from the unvested portion of the New Options even if our stock price increases.

If Legacy EchoStar granted your Eligible Options and the price of our Class A Shares increases after the date on which your exchanged Eligible Options are cancelled, your exchanged Eligible Options may have been more valuable than the New Options you receive pursuant to this Exchange Offer.

If Legacy EchoStar granted your Eligible Options, you will receive fewer New Options than the Eligible Options that you exchange. If the price of our Class A Shares exceeds the exercise price(s) of your exchanged Eligible Options, it is possible that those exchanged Eligible Options would have been more valuable to you than the New Options you receive pursuant to the Exchange Offer.

The Board and the Compensation Committee have not made a recommendation as to whether you should exchange your Eligible Options, and we have not obtained any advice from a third-party that this Exchange Offer is fair to holders of Eligible Options.

Neither any member of the Company Group nor any employee, agent, entity or party thereof, including, without limitation, the Board or the Compensation Committee, will make any recommendation as to whether you should exchange your Eligible Options. Furthermore, neither any member of the Company Group nor any employee, agent, entity or party thereof including, without limitation, the Board or the Compensation Committee, authorizes any person to make any such recommendations on behalf of any member of the Company Group. We have not retained, and do not intend to retain, any representative to act on behalf of the Eligible Employees holding Eligible Options for purposes of negotiating the terms of this Exchange Offer, preparing a report or making any recommendation concerning the fairness of this Exchange Offer, nor will any member of the Company Group seek or obtain any advice from a third party as to the fairness of this Exchange Offer. As a result, each Eligible Employee must make his or her own decision whether to exchange Eligible Options in the Exchange Offer, taking into account his or her own personal circumstances and preferences. We recommend that you carefully review the materials provided and consult with your personal financial, legal, accounting and/or tax advisor(s) prior to deciding whether to participate in this Exchange Offer. No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

The vested or unvested status of your Eligible Options will be determined as of April 1, 2024.

The vested or unvested status of your Eligible Options will be determined as of April 1, 2024, which is the expected expiration date of this Exchange Offer. This determination date will not change if we, in our sole discretion, extend the Expiration Time. Thus, if we extend the Expiration Time and any Eligible Options vest between April 1, 2024 and the extended Expiration Time, those Eligible Options will be treated as unvested for purposes of the Exchange Offer, and the New Options you receive in exchange for those Eligible Options will have the New Option Terms applicable to New Options granted in exchange for unvested Eligible Options. See Section 1 of the Offer to Exchange for more information.

You may incur additional taxes in connection with the exercise of New Options for U.S. tax purposes.

For more detailed information regarding the tax treatment of stock options and this Exchange Offer, see Section 13 of the Offer to Exchange for more information.

If you wish to accept this Offer to Exchange, there are a number of procedural steps that you must follow to properly elect to exchange your Eligible Options. If you fail to properly follow all of these procedural steps, we may reject the election to exchange your Eligible Options.

If you wish to participate in the Offer to Exchange, there are a number of procedural steps that you must follow in order to properly elect to exchange your Eligible Options. These procedural steps are discussed in greater detail in Sections 3 and 4 of this Offer to Exchange. You are responsible for making sure that your initial Election Form and any subsequent changes to your Election Form pursuant to which you withdraw your election to exchange any of your Eligible Options are properly submitted to us before the Expiration Time and that such forms accurately reflect your elections. If you fail to follow these procedural steps, we may reject the election to exchange your Eligible Options. See Section 3 and Section 5 of this Offer to Exchange.

Risks Related to Our Business and Common Stock

In addition to the risks we have detailed herein, you should carefully review the risk factors contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on February 29, 2024, as well as the other information provided in the Offer to Exchange and the other materials that we have filed with the SEC, before making a decision as to whether or not to exchange your Eligible Options. See Section 16 of the Offer to Exchange for more information regarding reports we file with the SEC and how to obtain copies of or otherwise review these reports.

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OFFER TO EXCHANGE

Section 1. Eligible Employees; Eligible Options; the Proposed Exchange; Expiration and Extension of the Exchange Offer

EchoStar Corporation (referred to as “EchoStar,” the “Company,” “our,” “us” or “we”) is offering eligible employees of the Company Group the opportunity to exchange eligible stock options for new options to acquire EchoStar Class A Shares (“New Options”) through this one-time voluntary exchange program. As described in this Section 1 of this Offer to Exchange (this “Offer to Exchange”), an Eligible Employee who validly elects to exchange Eligible Options before 10:00 p.m. (Mountain Daylight Time) on April 1, 2024 (the “Expiration Time”) will receive New Options in exchange for cancellation of the exchanged Eligible Options and the Eligible Employee’s agreement to accept the New Option Terms. Each capitalized term that is used in this paragraph without being defined is defined in more detail below.

We are making the offer on the terms and subject to the conditions described in this Offer to Exchange, as they may be amended from time to time, and these terms and conditions constitute this “Exchange Offer.” This Exchange Offer is not conditioned on the acceptance by a minimum number of option holders or elections to exchange Eligible Options covering a minimum number of shares.

Eligible Employees

All current employees of the Company Group who: (i) remain an employee through the Expiration Time; (ii) before the Expiration Time, you neither have provided a notice of resignation nor have been issued a notice of termination of employment by any member of the Company Group (regardless of when your employment terminates); and (iii) are not Ineligible Holders (as defined below) are “*Eligible Employees.*” Our and DISH’s co-founders, Charles W. Ergen, Chairman; Cantey M. Ergen, Director and Senior Advisor; and James DeFranco, Director, Executive Vice President and Special Advisor), the non-employee members of our Board of Directors (our “Board”) — Kathleen Q. Abernathy, George R. Brokaw, Stephen J. Bye, R. Stanton Dodge, Lisa W. Hershman, Tom A. Ortolfo and William D. Wade — and Senior Advisors and Advisors of the Company Group are not eligible to participate in this Exchange Offer (collectively, the “*Ineligible Holders*”).

Eligible Employees are eligible to participate in this Exchange Offer if they are on a leave of absence approved by a member of the Company Group or on vacation. Nevertheless, such Eligible Employees must properly submit their Election Forms prior to the Expiration Time to participate in this Exchange Offer. This Exchange Offer will not be extended to account for vacations or other leaves.

You are not an Eligible Employee if you provided a notice of resignation (including a notice of your retirement) or you have been issued a notice of termination of employment (including, but not limited to, that you have been selected for termination in connection with a reduction in force or other event) from a member of the Company Group prior to March 4, 2024, even if you remain an employee through the Expiration Time.

You will stop being an Eligible Employee if you provide a notice of resignation (including a notice of your retirement) or you are issued a notice of termination of employment (including, but not limited to, that you have been selected for termination in connection with a reduction in force or other event) from a member of the Company Group, even if you remain an employee through the Expiration Time. If you previously elected to exchange Eligible Options, your election will be cancelled and you will not receive New Options. In this case, all of your Eligible Options will remain subject to their current exercise prices and their existing terms.

You will stop being an Eligible Employee if your employment with the Company Group terminates before the Expiration Time for any reason (including, but not limited to, due to your voluntary resignation, retirement, involuntary termination, reduction in force, layoff, death, disability or other event). If you previously elected to exchange Eligible Options, your election will be cancelled and you will not receive New Options. In this case, all of your Eligible Options will remain subject to their current exercise prices and their existing terms.

Nothing in this document constitutes, nor shall it be construed, to give any person the right to remain an employee of the Company Group or to affect the right of any member of the Company Group to terminate the employment of any person at any time with or without cause to the extent permitted under applicable law. Nothing in this document should be considered a contract or a guarantee of wages or compensation. We cannot guarantee or provide you with any assurance that you will not be subject to involuntary termination or that you will otherwise remain in the employ of any member of the Company Group through the expiration of the Exchange Offer, the grant date for the New Options, during the vesting period of the New Options or through the term of New Options.

Eligible Options

If you are an Eligible Employee, you may exchange the following options granted prior to July 2, 2023 under our Eligible Option Plans, if the options are both outstanding as of March 4, 2024 and remain outstanding through the Expiration Time (“*Eligible Options*”):

- *Time-Based Options*: Options granted prior to July 2, 2023 (vested and unvested) that vest based on your continued service with a member of the Company Group (“*Time-Based Options*”).
- *DISH 2019 LTIP Options*: Options (vested only) granted under the Legacy DISH 2019 long-term incentive plan that vested based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2019 LTIP Options*”).
- *DISH 2022 Incentive Plan Options*: Options (vested and unvested) granted under the Legacy DISH 2022 performance-based incentive plan that vest based on the achievement of specified performance goals and your continued service with a member of the Company Group (“*DISH 2022 Incentive Plan Options*”).

Options granted on and after July 2, 2023, options granted under the Legacy DISH 2019 long-term incentive plan that have not vested, options granted under the Legacy DISH 2017 long-term incentive plan and options granted under the Legacy DISH 2013 long-term incentive plan are not Eligible Options, and the terms of those options will not be affected by the Exchange Offer. For the avoidance of doubt, options held by Ineligible Holders, including, but not limited to, the long-term performance-based options granted to Mr. Ergen in November 2020 under the 2019 DISH Plan, are not Eligible Options and may not be exchanged.

When we use the term “*option*” in this Offer to Exchange, we refer to the actual options you hold (or will hold after the Exchange Offer) to purchase a share of the Company’s Class A Common Stock, par value \$0.001 per share (“*Class A Shares*”), and not the Class A Shares underlying those options.

The Proposed Exchange

If you elect to exchange Eligible Options and we accept your election, then EchoStar will grant you New Options with the following terms (the “*New Option Terms*”) and will cancel your exchanged Eligible Options:

- *Number of Options*: The number of New Options that you will receive for your exchanged Eligible Options will vary, as described below.
 - *Eligible Options Granted by Legacy EchoStar*: You will receive seven-tenths (0.7) of a New Option for each Eligible Option granted by Legacy EchoStar that you exchange. As described in Section 3 of the Exchange Offer, you may exchange your Eligible Options on a grant-by-grant basis, and the number of New Options in respect of each grant will equal the product of the number of Eligible Options times 0.7 with such product rounded to the nearest whole number, such that a fractional option equal to or greater than 0.5 will be rounded up to the nearest whole option and a fractional option less than 0.5 will be rounded down to the nearest whole option. For example, if you elected to exchange 1,999 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,399 New Options, and if you elected to exchange 2,001 Time-Based Options that are Eligible Options granted by Legacy EchoStar, you would receive 1,401 New Options.

- *Eligible Options Granted by Legacy DISH*: You will receive one New Option for each Eligible Option granted by Legacy DISH that you exchange.

Each New Option represents the right to purchase one share of the Company’s Class A Common Stock, par value \$0.001 per share (“*Class A Shares*”).

- *Exercise Price*: Each New Option will have an exercise price per share equal to the closing price per share of EchoStar’s Class A Shares on the Nasdaq Global Select Market (“*Nasdaq*”) on the date the New Option is granted (or the last trading day prior to the date the New Option is granted if the date of grant is not a Nasdaq trading day).
- *Term*: Each New Option will have a maximum term of 10 years from the date it is granted.
- *Mandatory Vesting*: The New Options will be subject to the following vesting schedules:

Exchanged Options	New Options
<ul style="list-style-type: none"> • Vested Time-Based Options; • Vested DISH 2019 LTIP Options; and • Vested DISH 2022 Incentive Plan Options 	<p>New Options issued in exchange for vested Eligible Options will have the following vesting schedule:</p> <ul style="list-style-type: none"> • 40% immediately vested • 30% vesting annually on each of April 1, 2025 and April 1, 2026
Unvested Time-Based Options	<p>New Options issued in exchange for unvested Eligible Options will have the following vesting schedule:</p> <ul style="list-style-type: none"> • 0% immediately vested • 25% vesting annually on each of April 1, 2025, April 1, 2026, April 1, 2027 and April 1, 2028
Unvested DISH 2022 Incentive Plan Options	New Options issued in exchange for DISH 2022 Incentive Plan Options will have the same vesting conditions as the DISH 2022 Incentive Plan Options

- *Tax Status*. Each New Option will be issued as a non-qualified stock option, regardless of whether the corresponding Eligible Option was an incentive stock option or a non-qualified stock option.
- *Plan and Award Agreement*. Each New Option granted in respect of Eligible Options granted under the EchoStar Equity Plans will be issued under the 2017 EchoStar Plan. Each New Option granted in respect of Eligible Options granted under the DISH Equity Plans will be issued under the 2019 DISH Plan, which the Company assumed in the Merger. You must accept the terms of the applicable award agreement through the Fidelity electronic acceptance system customarily used by the Company (the “*Fidelity Platform*”) in order for the grant of the New Options to be completed. See Section 9 of the Offer to Exchange for additional information regarding the 2017 EchoStar Plan and the 2019 DISH Plan.

The vested or unvested status of your Eligible Options will be determined as of April 1, 2024, which is the expected expiration date of this Exchange Offer. Thus, any Eligible Options that vest between the commencement of the Exchange Offer and April 1, 2024 will be treated as vested Eligible Options for purposes of the Exchange Offer, and will appear as such on your Election Form. This determination date will not change if we, in our sole discretion, extend the Expiration Time.

Eligible Options properly elected for exchange and accepted by us for exchange will be cancelled and your New Options will be granted with the New Option Terms effective on the New Option Grant Date, which is currently expected, but not guaranteed, to be April 1, 2024, the same date as the Expiration Time.

Detail Regarding Vesting Terms of the New Options

Vesting of your New Options will cease on termination of your employment with the Company Group, and your unvested New Options will be forfeited to us. Any New Options that were vested as of your termination of employment generally must be exercised within one month following your termination of

employment. Your stock option agreement(s) for your New Options contain important provisions regarding your employment, including, but not limited to, with respect to terminations; demotion; recoupment; potential “change in control”; confidentiality; arbitration and restrictive covenants, including covenants not to compete, which we update from time to time when granting new options. You should refer to the terms and conditions of your applicable stock option agreement(s) and consult with your personal financial, legal, accounting and/or tax advisor(s). No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO. To obtain an unredacted copy of the applicable stock option agreement(s) for your New Options, please send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682. You must accept the stock option agreement(s) for your New Options through the Fidelity Platform in order for the grant of your New Options to be completed.

New Options will in no event be exercisable following the expiration of the maximum term of the New Option, which is 10 years from the date of grant of the New Option.

Nothing in the Offer to Exchange constitutes, nor shall it be construed, to give any person the right to remain an employee of the Company Group or to affect the right of any member of the Company Group to terminate the employment of any person at any time with or without cause to the extent permitted under applicable law. Nothing in the Offer to Exchange should be considered a contract or a guarantee of wages or compensation. We cannot guarantee or provide you with any assurance that you will not be subject to involuntary termination or that you will otherwise remain in the employ of the Company Group through the expiration of the Exchange Offer, the grant date for the New Options, during the vesting period of the New Options or through the term of New Options.

Grant-by-Grant Election

Participation in this Exchange Offer is completely voluntary. Eligible Employees may exchange their Eligible Options on a grant-by-grant basis. If you received more than one grant of Eligible Options, you may elect to exchange Eligible Options from as few or as many of those grants as you determine. However, you must elect to exchange all Eligible Options within any selected grant. In other words:

- you may elect to exchange all or none of the Time-Based Options within a grant, but you may not elect to exchange only a portion of the Time-Based Options within a grant;
- you may elect to exchange all or none of the DISH 2019 LTIP Options within a grant, but you may not elect to exchange only a portion of the DISH 2019 LTIP Options; and
- you may elect to exchange all or none of the DISH 2022 Incentive Plan Options within a grant, but you may not elect to exchange only a portion of the DISH 2022 Incentive Plan Options.

Expiration and Extension of the Exchange Offer

The Exchange Offer is scheduled to expire at 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, unless we, in our sole discretion, extend the expiration time and date (in which case “*Expiration Time*” will refer to the extended time and date). *Please note that, wherever you are, the expiration deadline is set by Mountain Daylight Time in the United States.* See Section 14 of the Offer to Exchange for a description of our rights to extend, terminate and amend the Exchange Offer. If you do not elect to exchange your Eligible Options before the Expiration Time, such Eligible Options will remain subject to their current terms, including the current exercise prices and vesting schedules.

Section 2. Purpose of the Exchange Offer; Additional Considerations

We believe that the Exchange Offer is in the best interests of our shareholders and an important component of our strategy to maintain an equity compensation program that effectively motivates and retains our employees.

As of February 28, 2024, we had a total of approximately 8 million outstanding Eligible Options, all of which were “underwater” (i.e., had an exercise price greater than the trading price of the Company’s Class A Shares) based on the closing price per share on Nasdaq on March 1, 2024 of \$13.22. We believe the existing underwater stock options provide limited incentive for our employees and limited retention benefits for the Company Group. We believe that this Exchange Offer will enhance long-term shareholder value by, among other things, better aligning Eligible Employee incentives with shareholder interests. We also believe that the Exchange Offer will, among other things, restore competitive incentives to and help to reduce the level of turnover in both the short and medium terms among, all Eligible Employees who choose to participate.

The following considerations also weighed into the recommendation to propose this Exchange Offer:

- *Reasonable, balanced incentives.* We believe that the opportunity to exchange Eligible Options for New Options with a new exercise price, term, and, in some cases, number of New Options (depending on the entity that granted the Eligible Options) and vesting schedule, represents a reasonable and balanced exchange program that will better align employee benefits with the interests of the Company, with the potential for a significant positive impact on employee retention, motivation and performance. We believe that the New Options issued in the Exchange Offer will provide a meaningful retention period for employees during the next two to four years.
- *Align equity compensation following the Merger.* We believe that the opportunity to exchange Eligible Options for New Options, including the smaller number of New Options that will be received in exchange for Eligible Options granted by Legacy EchoStar, will help align compensation across Legacy EchoStar employees and Legacy DISH employees, which will help to reflect a more consistent approach to equity compensation for executives across the Company Group, particularly in light of the number and exercise prices resulting from the conversion of Eligible Options Granted by Legacy DISH into options to acquire the Company’s Class A Common Stock in connection with the Merger.
- *Reduced pressure for additional grants or other incentive- or retention-related compensation.* If we were unable to implement this Exchange Offer, we may have found it necessary to issue a greater number of additional options to our employees at current market prices, increasing our overhang. We also may have found it necessary to award other incentive- or retention-related compensation to more of our employees.

In deciding whether to exchange one or more Eligible Option grants pursuant to the Exchange Offer, you should understand that we evaluate acquisitions or investments in the ordinary course of business on an ongoing basis. At any given time, we may be reviewing one or more of these transactions. These transactions may be announced or completed in the ordinary course of business during the pendency of this Exchange Offer, but there can be no assurance that a transaction will be available to us or that we will choose to take advantage of any such transaction. If we enter into a transaction, such as a merger or similar transaction, that could result in a change in control of the Company, we reserve the right, in the event of a merger or similar transaction, to take any actions we deem necessary or appropriate to complete a transaction that the Board believes is in the best interest of the Company and our shareholders. As a result of any such transaction, our cash position, assets, or capital structure could change, or the percentage ownership of our stockholders could be significantly diluted, and where such a transaction results in the Company’s issuance of additional securities, these newly issued securities may have rights, preferences or privileges senior to those of existing stockholders. Any of these events, among others, could materially impact the value of your Eligible Options or New Options.

Subject to the foregoing and except as otherwise disclosed in the Offer to Exchange, in our filings with the Securities and Exchange Commission (the “SEC”) or in other public disclosure, as of the date hereof, we have no plans, proposals or negotiations (although we often consider such matters in the ordinary course of our business and intend to continue to do so in the future) that relate to or would result in any of the following:

- any extraordinary corporate transaction, such as a material merger, reorganization or liquidation, involving the Company;
- any purchase, sale or transfer of a material amount of our assets;

- any material change in our Board, including any plans to change the number or term of the Company’s directors;
- any other material change in our corporate structure or business;
- Company Class A Shares not being traded on a national securities exchange;
- Company Class A Shares becoming eligible for termination of registration pursuant to Section 12(g) (4) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”);
- the suspension of our obligation to file reports pursuant to Section 15(d) of the Exchange Act;
- the acquisition by any person of any of the Company’s securities or the disposition of any of the Company’s securities, other than in the ordinary course of business or pursuant to existing options or other rights; or
- any change in our certificate of incorporation or bylaws, or any actions that may impede the acquisition of control of the Company by any person.

Neither the Company nor any employee, agent, entity or party, including, without limitation, the Board or the Compensation Committee, will make any recommendation as to whether you should exchange your Eligible Options. Furthermore, neither the Company nor any employee, agent, entity or party, including, without limitation, the Board or the Compensation Committee, authorizes any person to make any such recommendations on behalf of the Company.

Participation in this Exchange Offer involves a number of potential risks and uncertainties. There is no guarantee that you will receive greater value from your New Options than from your existing Eligible Options. For example, if your employment with the Company Group terminates before your New Options vest, you will not be able to receive value for your unvested New Options, but you may have been able to receive value for the Eligible Options you exchanged. In addition, if your Eligible Options were granted by Legacy EchoStar, New Options that you will receive will be fewer than the Eligible Options that you exchange, which, if the future price of our Class A Shares exceeds the exercise price(s) of your exchanged Eligible Options, may result in your exchanged Eligible Options being more valuable in the future than your New Options. We also have not retained, and do not intend to retain, any representative to act on behalf of the Eligible Employees holding Eligible Options for purposes of negotiating the terms of this Exchange Offer, or preparing a report or making any recommendation concerning the fairness of this Exchange Offer. As a result, each Eligible Employee must make his or her own decision whether to exchange Eligible Options, taking into account his or her own personal circumstances and preferences. We recommend that you carefully review the materials provided and consult with your personal financial, legal, accounting and/or tax advisor(s) prior to deciding whether to participate in this Exchange Offer. No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer. See “Risk Factors” beginning on page 17 above.

Section 3. Procedures for Electing to Exchange Eligible Options

The Election Form

If you are an Eligible Employee holding Eligible Options, you will receive written information about the Exchange Offer, including a copy of the Tender Offer Statement on Schedule TO and this Offer to Exchange document, along with a link to access an election form (the “Election Form”) through the Company Group web portal established for this purpose (the “Option Exchange Portal”), and accompanying instructions on how to fully complete and properly submit to us your Election Form.

You will receive these materials on commencement of the Exchange Offer through your company e-mail account. If you have not received any of these materials after commencement of the Exchange Offer, send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682. You will also be able to receive a paper copy of the Offer to Exchange documents and related offer materials by requesting a paper copy by e-mail at Stock.Options@dish.com. The Offer to Exchange documents and related offer materials will also be filed with the SEC at the commencement of the Exchange Offer and will be available free of charge at www.sec.gov. You can also receive the Offer

to Exchange documents by directing a written request to: EchoStar Corporation, 9601 S. Meridian Boulevard, Englewood, Colorado 80112, Attention: Exchange Offer — Doug Mohr. Before making an election, you should review the Offer to Exchange materials to learn about the terms and conditions of this Exchange Offer. Participation in this Exchange Offer is completely voluntary.

Proper Election

If you choose to participate in this Exchange Offer, you must fully complete and properly submit to us the Election Form before the Expiration Time. We will not accept Election Forms submitted by any means other than through the Option Exchange Portal, including, but not limited to, e-mail, hand delivery, intraoffice mail, fax, U.S. mail (or other post), or overnight or other courier

You must access the Option Exchange Portal through the link to the Election Form that will be delivered to you upon the commencement of this Exchange Offer using your employing Company Group member's network whether in the office or via virtual private network ("VPN"). You may be required to enter your network login and password to enter the portal. Please note that the Option Exchange Portal may not be accessible from a mobile device.

You will receive a confirmation e-mail within one business day of receipt of your properly submitted Election Form. The confirmation e-mail will set forth your election for each Eligible Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. **If you do not receive a confirmation e-mail, it is your responsibility to ensure that your Election Form has been properly submitted by contacting us by e-mail at Stock.Options@dish.com, which is the preferred method, or by phone at 1-855-256-0682.**

We must receive your Election Form through the Option Exchange Portal before the Expiration Time. The timely submission of an Election Form is at your risk. It is your responsibility to allow sufficient time to ensure timely submission and receipt by us. You will not be able to make changes to your Election Form after the Expiration Time.

This is a one-time offer, and we will strictly enforce the offering period, subject only to any extension, which we may make in our sole discretion. We have the authority to extend this Offer to Exchange period if we choose, but we do not expect to extend this period. You may not make a change to your election after the Expiration Time.

You do not need to return your stock option agreements relating to any exchanged Eligible Options because they will be automatically cancelled effective as of the New Option Grant Date if we accept your Eligible Options for exchange. We will separately provide to you the grant documents relating to your New Options for your acceptance through the Fidelity Platform. In order for the grant of your New Options to be completed, you must accept the stock option agreement(s) for the New Options through the Fidelity Platform. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO.

Grant-by-Grant Basis

Eligible Employees may exchange their Eligible Options on a grant-by-grant basis. If you received more than one grant of Eligible Options, you may elect to exchange Eligible Options from as few or as many of those grants as you determine. However, you must elect to exchange all of the Eligible Options within any selected grant. In other words, you may elect to exchange all or none of the Eligible Options within a grant, but you may not elect to exchange only a portion of the Eligible Options within a grant. If you have previously exercised a portion of your Eligible Options for any single grant, only that portion of the options that have not yet expired or been exercised will be eligible for exchange.

Changing Your Election

You may change your election at any time during the period this Exchange Offer remains open and, unless we have accepted the Eligible Options for exchange pursuant to this Exchange Offer, you may also withdraw your election to exchange any Eligible Options that have not been accepted for exchange at any time after 10:00 p.m. (Mountain Daylight Time) on April 26, 2024. Changes are made by timely submitting a

new valid Election Form with your elections through the Option Exchange Portal, which replaces your previously submitted Election Form. You may change your mind as many times as you wish, but you will be bound by the last properly submitted Election Form that we receive before the Expiration Time. You must allow sufficient time to fully complete and properly submit your Election Form to ensure that we receive it before the Expiration Time.

Determination of Validity; Rejection of Election; Waiver of Defects; No Obligation to Give Notice of Defects

We will determine, in our sole discretion, all questions as to the validity, form, eligibility, including time of receipt, and acceptance of any Election Form. If we waive any of the conditions of this Offer to Exchange, we will do so for all Eligible Employees. Without limitation of the foregoing, we reserve the right to reject any Election Forms that we determine are not properly submitted or are not in an appropriate form or that we determine are unlawful to accept or are not timely made. No election to exchange will be deemed to have been properly made until all defects or irregularities have been cured by you or waived by us, which may only be done in writing. Neither we nor any other person is obligated to give notice of any defects or irregularities in elections, nor will we or any other person incur any liability for failure to give any such notice. For example, and in no way limiting our ability to reject an Election Form that we determine is not appropriate, if you fail to fully complete or alter in any way the Election Form or otherwise fail to follow the instructions regarding completion and submission of the Election Form, we have the right to reject your Election Form. Our determination of these matters will be given the maximum deference permitted by law. However, you have all rights accorded to you under applicable law to challenge such determination in a court of competent jurisdiction, and if challenged, only a court of competent jurisdiction can make a determination that will be final and binding upon the parties.

You will receive a confirmation e-mail within one business day of receipt of your properly submitted Election Form. The confirmation e-mail will set forth your election for the Eligible Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. If you do not receive a confirmation e-mail, it is your responsibility to ensure that your Election Form has been properly submitted by contacting us by e-mail at Stock.Options@dish.com, which is the preferred method, or by phone at 1-855-256-0682.

Our Receipt and Subsequent Confirmation E-mail Regarding Your Election Form Does Not Constitute an Agreement

Our receipt of your Election Form and subsequent confirmation e-mail is not by itself an acceptance of your election to exchange your Eligible Options.

Our Acceptance Constitutes an Agreement

Your election to participate in the Exchange Offer pursuant to the procedures described in the Exchange Offer constitutes your acceptance of the terms and conditions of the Offer to Exchange. Our acceptance of your election to exchange Eligible Options pursuant to this Exchange Offer will constitute a binding and irrevocable agreement between us and you upon the terms and subject to the conditions of the Offer to Exchange.

For purposes of this Exchange Offer, we will be deemed to have accepted your election to exchange your Eligible Options that are validly elected for such exchange, are properly submitted and are not properly withdrawn as of the time when we give written notice to all Eligible Employees of our acceptance of all Eligible Employees' elections to exchange their Eligible Options. Our acceptance is subject to the conditions described in Section 6 of this Offer to Exchange. We may issue this notice of acceptance by press release, e-mail or other form of written communication. See Section 5 of this Offer to Exchange for more information. If we do not accept your election to exchange your Eligible Options, the terms and conditions of your existing stock option agreement(s) will remain unchanged and will continue to apply. If we do accept your election to exchange your Eligible Options, you must accept the terms of the applicable award agreement through the Fidelity electronic acceptance systems customarily used by the Company Group in order for the grant of the New Options to be completed.

Questions

If you are an Eligible Employee, you may send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Offer to Exchange information line at 1-855-256-0682, for more information on your Eligible Options.

Section 4. Withdrawal Rights

If you elect to accept the Exchange Offer for some or all of your Eligible Options and later change your mind, you may withdraw any election to exchange Eligible Options **before the Expiration Time** by following the procedures described in this Section 4. You may only withdraw your election in accordance with the provisions of this Offer to Exchange.

You may withdraw your election to exchange Eligible Options at any time before the Expiration Time and if the Exchange Offer is extended by us, you may withdraw your election to exchange Eligible Options at any time until the extended Expiration Time. Unless we have accepted the Eligible Options for exchange pursuant to this Exchange Offer, you may also withdraw your election to exchange any Eligible Options that have not been accepted for exchange at any time after 10:00 p.m. (Mountain Daylight Time) on April 26, 2024.

Withdrawals of previous elections to exchange Eligible Options are made by timely submitting a new valid Election Form with your elections through the Option Exchange Portal, which replaces your previously submitted Election Form. As further described in the election instructions accompanying the Election Form, select the “NO” box in the section indicating whether the applicable Eligible Option grant is to be exchanged to specify that you do not wish to exchange that Eligible Option grant. Your new Election Form must indicate your election as to each of your Eligible Option grants, including any you wish to exchange for New Options, if any, because the new Election Form once validly submitted will supersede your previous submitted Election Form for all Eligible Options.

You may change your mind as many times as you wish, but you will be bound by the last properly submitted Election Form that we receive before the Expiration Time. The last valid Election Form you properly submit to us prior to the Expiration Time will be your final Election Form and will be binding and irrevocable. You may not rescind a properly submitted Election Form other than by properly submitting a revised Election Form before the Expiration Time.

You are responsible for making sure that you properly submit a new Election Form through the Option Exchange Portal for any elections to exchange Eligible Options that you wish to subsequently withdraw. You must allow sufficient time to fully complete and properly submit your Election Form to ensure that we receive it before the Expiration Time. Once you have withdrawn an election to exchange Eligible Options, you may re-elect to exchange such Eligible Options prior to the Expiration Time by submitting a new Election Form through the Option Exchange Portal.

We must receive any new Election Form through the Option Exchange Portal before the Expiration Time. The timely submission of an Election Form is at your risk. It is your responsibility to allow sufficient time to ensure timely submission and receipt by us. You will not be able to make changes to your Election Form after the Expiration Time. We will not accept Election Forms submitted by any means other than through the Option Exchange Portal, including, but not limited to, e-mail, hand delivery, intraoffice mail, fax, U.S. mail (or other post), or overnight or other courier.

You must access the Option Exchange Portal through the link to the Election Form that will be delivered to you upon the commencement of this Exchange Offer using the Company’s network whether in the office or via VPN. You may be required to enter your network login and password to enter the portal. Please note that the Option Exchange Portal may not be accessible from a mobile device.

You will receive a confirmation e-mail within one business day of receipt of your properly submitted Election Form. The confirmation e-mail will set forth your election for each Eligible Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. **If you do not receive a confirmation e-mail, it is your responsibility to ensure that your**

Election Form has been properly submitted by contacting us by e-mail at Stock.Options@dish.com, which is the preferred method, or by phone at 1-855-256-0682.

Please note that this confirmation e-mail will not constitute our acceptance of your election. As set forth in Section 5 of this Offer to Exchange, we will determine, in our sole discretion, all questions as to the validity, form, eligibility, including time of receipt, and acceptance of any Election Form. Neither we nor any other person is obligated to give notice of any defects or irregularities in elections, nor will we or any other person incur any liability for failure to give any such notice.

Section 5. Acceptance of Eligible Options for Exchange; Grant of New Options

Upon the terms and subject to the conditions of the Offer to Exchange, we expect to accept for exchange all Eligible Options properly elected for exchange and not validly withdrawn by the Expiration Time. For purposes of this Offer to Exchange, we will be deemed to have accepted your election to exchange your Eligible Options that are validly elected for such exchange, are properly submitted and are not properly withdrawn as of the time when we give written notice to all Eligible Employees of our acceptance of all Eligible Employees' elections to exchange their Eligible Options. Our acceptance is subject to the conditions described in Section 6 of this Offer to Exchange. We may issue this notice of acceptance by press release, e-mail or other form of written communication. If we do not accept your election to exchange your Eligible Options, the terms and conditions of your existing stock option agreement(s) will remain unchanged and will continue to apply.

On the New Option Grant Date, we expect to cancel the Eligible Options we have accepted in exchange for the grant of the New Options with the New Option Terms. The New Option Grant Date is currently expected, but not guaranteed, to be April 1, 2024, the same date as the Expiration Time. If the Expiration Time is extended, then the New Option Grant Date will be similarly extended. Promptly after we grant the New Options, we will send each electing Eligible Employee a confirmation e-mail confirming the Eligible Options that we have accepted for exchange. In addition, we will separately provide stock option documentation relating to the New Options granted to each electing Eligible Employee for acceptance through the Fidelity Platform. In order for the grant of your New Options to be completed, you must accept the stock option agreement(s) for the New Options through the Fidelity Platform. The stock option agreement(s) for the New Options replaces your existing stock option agreement(s) for your exchanged Eligible Options. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO.

After the New Option Grant Date, Fidelity, our stock plan administrator, will reflect the exchange of Eligible Options for New Options in the accounts of Eligible Employees. We intend to suspend transactions involving New Options while accounts are being updated. Therefore, you will not be able to exercise your New Options until accounts have been updated. You must accept the terms of the applicable award agreement through the Fidelity Platform in order for the grant of the New Options to be completed and to exercise the New Options.

If you have elected to exchange Eligible Options in the Exchange Offer and your employment relationship with the Company Group terminates for any reason before the Expiration Time, or if you provide a notice of resignation or have been issued a notice of termination of employment by any member of the Company Group (regardless of when your employment terminates), you will no longer be eligible to participate in the Exchange Offer and we will not accept your Eligible Options for exchange. In that case, you may be able to exercise your existing vested Eligible Options for a limited time after your termination date in accordance with and subject to their terms.

Section 6. Conditions of This Exchange Offer

Notwithstanding any other provision of the Offer to Exchange, we will not be required to accept any Eligible Options elected for exchange, and we may terminate or amend this Exchange Offer, in each case subject to Rule 13e-4(f)(5) under the Exchange Act, if at any time on or after the date hereof and prior to the Expiration Time, any of the following events has occurred, or if we have determined, in our reasonable judgment, that any of the following events has occurred:

- There shall have been threatened or instituted or be pending any action or proceeding by any government or governmental, regulatory or administrative agency, authority or tribunal or any other person, domestic or foreign, before any court, authority, agency or tribunal that directly or indirectly challenges the making of this Exchange Offer or the acquisition of some or all of the options exchanged in this Offer to Exchange
- There shall have been any action threatened, pending or taken, or approval withheld, or any statute, rule, regulation, judgment, order or injunction threatened, proposed, sought, promulgated, enacted, entered, amended, enforced or deemed to be applicable to this Offer to Exchange or us, by any court or any authority, agency or tribunal that would or might directly or indirectly:
 - make the acceptance of any election to exchange illegal or otherwise restrict or prohibit consummation of this Offer to Exchange;
 - delay or restrict our ability, or render us unable, to accept any election to exchange; or
 - materially and adversely affect the business, condition (financial or other), income, operations or prospects of the Company
- Any general suspension of trading in, or limitation on prices for, securities on any national securities exchange or in the over-the-counter market
- The declaration of a banking moratorium or any suspension of payments in respect of banks in the United States, whether or not mandatory
- The commencement or escalation of a war, armed hostilities or other international or national crisis directly or indirectly involving the United States
- Any limitation, whether or not mandatory, by any governmental, regulatory or administrative agency or authority on, or any event that might affect, the extension of credit by banks or other lending institutions in the United States
- Any increase or decrease of more than 33% in the market price of the Company's Class A Shares from \$13.22, the closing price on Nasdaq of the Company's Class A Shares on March 1, 2024, the trading date immediately preceding the commencement of this Exchange Offer
- Any change in the general political, market, economic or financial conditions in the United States or abroad that could have a material adverse effect on the business, condition (financial or other), operations or prospects of the Company or on the trading in Company Class A Shares
- In the case of any of the foregoing existing at the time of the commencement of this Exchange Offer, a material acceleration or worsening thereof
- Any extraordinary or material adverse change in United States financial markets generally, including, but not limited to, any decline in the Dow Jones Industrial Average, New York Stock Exchange Index, Nasdaq Composite Index or the S&P 500® Composite Index by an amount in excess of 10% measured during any time period after the close of business on the commencement of this Exchange Offer
- A change of control transaction involving the Company, such as a merger or other acquisition, has been announced or proposed
- A tender or exchange offer with respect to some or all of the Company Class A Shares, or a merger or acquisition proposal for the Company, shall have been proposed, announced or made by another person or entity or shall have been publicly disclosed, or we shall have learned that:
 - any person, entity or group within the meaning of Section 13(d)(3) of the Exchange Act, shall have acquired or proposed to acquire beneficial ownership of more than 5% of the outstanding shares of Company common stock, or any new group shall have been formed that beneficially owns more than 5% of the outstanding shares of Company common stock, other than any such person, entity or group that has filed a Schedule 13D with the SEC on or before the commencement of this Exchange Offer;

- any such person, entity or group that has filed a Schedule 13D with the SEC on or before the commencement of this Exchange Offer shall have acquired or proposed to acquire beneficial ownership of an additional 2% or more of the outstanding Class A Shares; or
- any person, entity or group shall have filed a Notification and Report Form under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, or made a public announcement reflecting an intent to acquire the Company or any of the assets or securities of the Company.
- Any change or changes shall have occurred in the business, condition (financial or other), assets, income, operations, prospects or stock ownership of the Company that, in our reasonable judgment, is or may have a material adverse effect on the Company.

The conditions to this Exchange Offer are for the Company’s benefit. We may assert them prior to the Expiration Time regardless of the circumstances giving rise to them (other than circumstances caused by our action or inaction). **We may waive the conditions, in whole or in part, at any time and from time to time prior to the Expiration Time (with any such waiver to be applied consistently among all Eligible Employees), whether or not we waive any other condition to the Exchange Offer.** Subject to any order or decision by a court or arbitrator of competent jurisdiction, any determination we make concerning the events described in this Section 6 will be final and binding upon all persons.

Section 7. Price Range of Our Common Stock

The Eligible Options represent rights to acquire our Class A Shares. None of the Eligible Options is traded on any trading market, and there is currently no trading market for our Class B common stock. Our Class A Shares are quoted on Nasdaq under the symbol “SATS.” The table below shows, for the periods indicated, the high and low closing sale prices per share of EchoStar’s Class A Shares on Nasdaq.

	High	Low
Fiscal Year Ending December 31, 2024		
First Quarter (through March 1, 2024)	\$17.50	\$12.14
Fiscal Year Ended December 31, 2023		
Fourth Quarter	\$16.57	\$ 9.68
Third Quarter	\$23.74	\$16.46
Second Quarter	\$18.51	\$15.13
First Quarter	\$20.36	\$16.03
Fiscal Year Ended December 31, 2022		
Fourth Quarter	\$19.07	\$15.83
Third Quarter	\$20.92	\$15.48
Second Quarter	\$25.48	\$19.01
First Quarter	\$26.78	\$21.13

As of March 1, 2024, the last reported sale price of EchoStar’s Class A Common Stock, \$0.001 par value, as traded on Nasdaq, was \$13.22 per share. **We recommend that you obtain current market prices for EchoStar’s Class A Shares before deciding whether to participate in this Exchange Offer.**

Section 8. Information Concerning the Company; Financial Information

Information Concerning the Company

The Company is a holding company that was organized in October 2007 as a corporation under the laws of the State of Nevada. A substantial majority of the voting power of the shares of the Company is owned beneficially by Charles W. Ergen, the Company’s Chairman, and by certain entities established for the benefit of his family. The Company’s Class A Common Stock is publicly traded on the NASDAQ Global Select Market under the symbol “SATS.” During 2022, Hamid Akhavan joined the Company as its Chief Executive Officer and President. On December 31, 2023, pursuant to Amended and Restated Agreement and

Plan of Merger, EchoStar acquired DISH by means of a merger of Merger Sub with and into DISH, with DISH surviving the Merger as a wholly owned subsidiary of EchoStar.

The Company is an industry leader in both networking technologies and services, innovating to deliver the global solutions that power a connected future for people, enterprises and things everywhere. The Company provides internet services to consumer customers, which include home and small to medium-sized businesses, and satellite and multi-transport technologies and managed network services to enterprise customers, telecommunications providers, aeronautical service providers and government entities, including the U.S. Department of Defense.

The Company's industry continues to evolve with the increasing worldwide demand for broadband internet access for information, entertainment and commerce. In addition to fiber and wireless systems, technologies such as geostationary high throughput satellites, low-earth orbit networks, medium-earth orbit systems and multi-transport networks using combinations of technologies are expected to continue to play significant roles in enabling global connectivity, networks and services. We intend to use our expertise, technologies, capital, investments, global presence, relationships and other capabilities to continue to provide broadband internet systems, equipment, networks and managed services for information, the internet-of-things, entertainment, education, remote-connectivity and commerce across industries and communities globally for consumer and enterprise customers. The Company is closely tracking the developments in next-generation satellite businesses, and the Company is seeking to utilize its services, technologies, licenses and expertise to find new commercial opportunities for the Company's business.

The Company also offers Pay-TV services to consumers who do not subscribe to traditional satellite and cable pay-TV services, as well as to current and recent traditional pay-TV subscribers who desire a lower cost alternative. In addition, the Company offers retail wireless services and a portfolio of wireless devices to consumers. The Company is seeking to grow its retail wireless business by expanding its current target segments and growing its subscriber base by acquiring and retaining high quality subscribers while it continues to grow its 5G network capabilities.

Financial Information

This Offer to Exchange should be read in conjunction with the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on February 29, 2024 (our "Annual Report").

Additional Information.

For more information about the Company, please refer to our Annual Report and our other filings made with the SEC. We recommend that you review the materials that we have filed with the SEC before making a decision on whether or not to exchange your Eligible Options. We will also provide without charge to you, upon your written or oral request, a copy of any or all of the documents to which we have referred you. See Section 16 of the Offer to Exchange for more information regarding reports we file with the SEC and how to obtain copies of or otherwise review such reports.

Section 9. Summary of the 2017 EchoStar Plan and 2019 DISH Plan

New Options will be issued with the New Option Terms described in Section 1. As noted in Section 1, each New Option granted in respect of Eligible Options granted under the EchoStar Equity Plans will be issued under the 2017 EchoStar Plan and each New Option granted in respect of Eligible Options granted under the DISH Equity Plans will be issued under the 2019 DISH Plan, which the Company assumed in the Merger. The Eligible Options were issued either under the 2017 EchoStar Plan, the 2019 DISH Plan or another Eligible Option Plan.

This Section 9 summarizes the principal provisions of the 2017 EchoStar Plan and the 2019 DISH Plan. This summary is not intended to be complete and is qualified in its entirety by reference to the full text of the 2017 EchoStar Plan and the 2019 DISH Plan, each of which is included as Exhibit (d)(1) and Exhibit (d)(4), respectively, to the Schedule TO.

2017 EchoStar Plan — General Information

The 2017 EchoStar Plan is the broad-based plan under which the Company grants stock-based awards to employees, consultants and advisors of the Company and its subsidiaries. Our Board believes that the Company's interests are advanced by providing key employees, consultants and advisors with an additional incentive to enhance the long-term performance of the Company and to remain in the service of the Company and its subsidiaries. Awards (as defined below) may be made to any employee, consultant or advisor of the Company and its subsidiaries, including any new hires, as selected by the committee administering the applicable stock incentive plan in its discretion (each, an "EchoStar Plan Participant").

The 2017 EchoStar Plan authorizes the Board or a committee appointed by the Board (the "Plan Committee") to grant incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, restricted stock units, performance awards, dividend equivalents and other stock-based awards (collectively, "Awards") to key employees, consultants, or advisors of the Company and its subsidiaries who are designated by the Plan Committee. The Plan Committee also has the authority to, among other things: (1) select the employees, consultants, or advisors to whom Awards will be granted; (2) determine the type, size and the terms and conditions of Awards; (3) amend the terms and conditions of Awards; (4) accelerate the exercisability of Awards or the lapse of restrictions relating to Awards; and (5) interpret and administer the 2017 EchoStar Plan and award agreements thereunder. As used in this summary of the 2017 EchoStar Plan, the term "Plan Committee" will include the Board in the event that it performs the functions described.

The 2017 EchoStar Plan provides for the Plan Committee to make adjustments to awards in the event of any dividend or other distribution (whether in the form of cash, Class A Shares, other securities or other property), recapitalization, stock split, reverse stock split, reorganization, merger, consolidation, split-up, spin-off, combination, repurchase or exchange of Class A Shares or other securities of the Company, issuance of warrants or other rights to purchase Class A Shares or other securities of the Company or other similar corporate transaction or event affects the Class A Shares.

The aggregate number of Class A Shares that may be issued subject to Awards under the 2017 EchoStar Plan may not exceed 8,000,000 shares. If there is a stock split, stock dividend or other relevant change affecting our shares, appropriate adjustments will be made in the number of shares that may be issued in the future and in the number of our Class A shares and exercise prices in all outstanding grants made before such event. If shares under a grant are not issued, those shares would again be available for inclusion in future grants under the 2017 EchoStar Plan.

2017 EchoStar Plan — Stock Options

The Plan Committee will determine whether any option is a non-qualified or incentive stock option at the time of grant. The per share exercise price of an option granted under the 2017 EchoStar Plan will be determined by the Plan Committee at the time of grant, provided that the purchase price per share for each option must not be less than 100% of the fair market value of the Class A Shares as of the date of grant or the last trading day prior to the date of grant if the date of grant is not a Nasdaq trading day (110% in the case of an incentive stock option granted to a Ten-Percent Stockholder, as defined in the 2017 EchoStar Plan). Each option will be exercisable at such dates and in such installments as determined by the Plan Committee. Each option terminates at the time determined by the Plan Committee provided that the term of each incentive stock option may not exceed 10 years (five years in the case of an incentive stock option granted to a Ten-Percent Stockholder) and the term of each non-qualified stock option may not exceed 10 years and three months from the date of grant. The maximum aggregate number of Class A Shares that may be issued under the 2017 EchoStar Plan through incentive stock options may not exceed 8,000,000.

2017 EchoStar Plan — Other Awards

The Plan Committee may also grant stock appreciation rights, restricted stock and restricted stock units, performance awards, dividend equivalents and other stock-based awards with terms and conditions as determined by the Plan Committee.

2017 EchoStar Plan — Limits on Transfer of Awards

No Award and no right under any such Award is transferable by an EchoStar Plan Participant otherwise than by will, the laws of descent and distribution or pursuant to a qualified domestic relations order as defined by the Internal Revenue Code of 1986 (the “Code”); provided, however, that, if so determined by the Plan Committee, an EchoStar Plan Participant may, in the manner established by the Plan Committee, designate a beneficiary or beneficiaries to exercise the rights of the EchoStar Plan Participant and receive any property distributable with respect to any Award upon the death of the EchoStar Plan Participant. Each Award or right under any Award is exercisable during the EchoStar Plan Participant’s lifetime only by the EchoStar Plan Participant or, if permissible under applicable law, by the EchoStar Plan Participant’s guardian or legal representative. No Award or right under any such Award may be pledged, alienated, attached or otherwise encumbered, and any purported pledge, alienation, attachment or encumbrance thereof will be void and unenforceable against the Company or any of its majority-owned subsidiaries.

2017 EchoStar Plan — Amendment and Termination of the Plan; Shareholder Approval

Our Board may amend, alter, suspend, discontinue or terminate the 2017 EchoStar Plan; provided, however, that, notwithstanding any other provision of the 2017 EchoStar Plan or any award agreement, without the approval of our shareholders, no such amendment, alteration, suspension, discontinuation or termination shall be made that, absent such approval: (1) would violate the rules or regulations of Nasdaq or any securities exchange that are applicable to the Company; or (2) would cause the Company to be unable, under the Code, to grant incentive stock options under the 2017 EchoStar Plan.

2017 EchoStar Plan — Other Information

The 2017 EchoStar Plan has a term of 10 years, expiring on December 31, 2027, unless terminated earlier by our Board or extended by our Board with approval of our shareholders. Grantees who will participate in the 2017 EchoStar Plan in the future and their Awards are to be determined by the Plan Committee, subject to the restrictions outlined above.

2019 DISH Plan — General Information

The Company assumed the 2019 DISH Plan in the Merger. The 2019 DISH Plan is the broad-based plan under which stock-based awards may be granted to employees, consultants and advisors of Legacy DISH, as selected by the committee administering the plan in its discretion (each, a “DISH Plan Participant”).

The 2019 DISH Plan authorizes our Board a committee appointed by our Board (the “DISH Plan Committee”) to grant incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, restricted stock units, performance awards, dividend equivalents and other stock-based awards (collectively, “DISH Awards”) to key employees, consultants, or advisors of Legacy DISH and its subsidiaries who are designated by the DISH Plan Committee. The DISH Plan Committee may also grant DISH Awards to all Legacy DISH employees if they are part of a broad-based performance incentive plan approved by the DISH Plan Committee. The DISH Plan Committee also has the authority to, among other things: (1) select the Legacy DISH employees, consultants, or advisors to whom DISH Awards will be granted; (2) determine the type, size and the terms and conditions of DISH Awards; (3) amend the terms and conditions of Awards; (4) accelerate the exercisability of DISH Awards or the lapse of restrictions relating to DISH Awards; and (5) interpret and administer the 2019 DISH Plan and award agreements thereunder. As used in this summary of the 2019 DISH Plan, the term “DISH Plan Committee” will include our Board in the event that it performs the functions described.

The 2019 DISH Plan provides for the DISH Plan Committee to make adjustments to awards in the event of any dividend or other distribution (whether in the form of cash, Class A Shares, other securities or other property), recapitalization, stock split, reverse stock split, reorganization, merger, consolidation, split-up, spin-off, combination, repurchase or exchange of Class A Shares or other securities of the Company, issuance of warrants or other rights to purchase Class A Shares or other securities of the Company or other similar corporate transaction or event affects the Class A Shares.

The aggregate number of Class A Shares that may be issued subject to Awards under the 2019 DISH Plan may not exceed 26,492,988 shares. If there is a stock split, stock dividend or other relevant change

affecting our shares, appropriate adjustments will be made in the number of shares that may be issued in the future and in the number of Class A Shares and exercise prices in all outstanding grants made before such event. If shares under a grant are not issued, those shares would again be available for inclusion in future grants.

2019 DISH Plan — Stock Options

The DISH Plan Committee will determine whether any option is a non-qualified or incentive stock option at the time of grant. The per share exercise price of an option granted under the 2019 DISH Plan will be determined by the DISH Plan Committee at the time of grant, provided that the purchase price per share for each option must not be less than 100% of the fair market value of the Class A Shares as of the date of grant or the last trading day prior to the date of grant if the date of grant is not a Nasdaq trading day (110% in the case of an incentive stock option granted to a Ten-Percent Stockholder, as defined in the 2019 DISH Plan). Each option will be exercisable at such dates and in such installments as determined by the DISH Plan Committee. Each option terminates at the time determined by the DISH Plan Committee provided that the term of each incentive stock option may not exceed 10 years (five years in the case of an incentive stock option granted to a Ten-Percent Stockholder) and the term of each non-qualified stock option may not exceed 10 years and three months from the date of grant. The maximum aggregate number of Class A Shares that may be issued under the 2019 DISH Plan through incentive stock options may not exceed 26,492,988.

2019 DISH Plan — Other Awards

The DISH Plan Committee may also grant stock appreciation rights, restricted stock and restricted stock units, performance awards, dividend equivalents and other stock-based awards with terms and conditions as determined by the DISH Plan Committee.

2019 DISH Plan — Limits on Transfer of Awards

No DISH Award and no right under any such DISH Award is transferable by a DISH Plan Participant otherwise than by will, the laws of descent and distribution or pursuant to a qualified domestic relations order as defined by the Code; provided, however, that, if so determined by the DISH Plan Committee, a DISH Plan Participant may, in the manner established by the DISH Plan Committee, designate a beneficiary or beneficiaries to exercise the rights of the DISH Plan Participant and receive any property distributable with respect to any DISH Award upon the death of the DISH Plan Participant. Each DISH Award or right under any DISH Award is exercisable during the DISH Plan Participant's lifetime only by the DISH Plan Participant or, if permissible under applicable law, by the DISH Plan Participant's guardian or legal representative. No DISH Award or right under any such DISH Award may be pledged, alienated, attached or otherwise encumbered, and any purported pledge, alienation, attachment or encumbrance thereof will be void and unenforceable against the Company or any of its majority-owned subsidiaries.

2019 DISH Plan — Amendment and Termination of the Equity Plan; Shareholder Approval

Our Board may amend, alter, suspend, discontinue or terminate the 2019 DISH Plan; provided, however, that, notwithstanding any other provision of the 2019 DISH Plan or any award agreement, without the approval of our shareholders, no such amendment, alteration, suspension, discontinuation or termination shall be made that, absent such approval: (1) would violate the rules or regulations of Nasdaq or any securities exchange that are applicable to the Company; or (2) would cause the Company to be unable, under the Code, to grant incentive stock options under the 2019 DISH Plan.

2019 DISH Plan — Other Information

The 2019 DISH Plan has a term of ten years, expiring on April 29, 2029, unless terminated earlier by our Board or extended by our Board with approval of our shareholders. Grantees who will participate in the 2019 DISH Plan in the future and their Awards are to be determined by the DISH Plan Committee subject to the restrictions outlined above.

Section 10. Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Company's Securities

A list of the Company's directors and executive officers as of March 1, 2024 is attached to this Offer to Exchange as [Schedule A](#). The Ineligible Holders are not eligible to participate in this Exchange Offer. Our other executive officers are eligible to participate in this Exchange Offer if they meet the eligibility requirements discussed under Section 1 of this Offer to Exchange.

As of March 1, 2024, our executive officers held the following Eligible Options:

Name	Eligible Options Held
Charles W. Ergen*	0
Hamid Akhavan	700,000
Paul Gaske	126,885
Dean A. Manson	269,043
Paul W. Orban	116,256
Gary Schanman	59,647
John W. Swieringa	176,490

* Charles W. Ergen is an Ineligible Holder and is not eligible to participate in this Exchange Offer; options held by Ineligible Holders are not Eligible Options and may not be exchanged.

Except for: (1) outstanding options to purchase common stock and restricted stock awards granted from time to time to certain of our employees (including executive officers), consultants and advisors pursuant to our stock incentive plans; and (2) as set forth in this Offer to Exchange, neither we nor any person controlling us nor, to our knowledge, any of our directors or executive officers is a party to any contract, arrangement, understanding or relationship with respect to any of our securities relating, directly or indirectly, to the Offer to Exchange with any other person.

During the 60-day period prior to the date of this Offer to Exchange, we have not granted any options that are Eligible Options. During such 60-day period, neither we nor, to the best of our knowledge, any member of our Board or any of our executive officers, nor any of our affiliates, has engaged in any transaction involving the Eligible Options.

Section 11. Accounting Consequences of the Exchange Offer

We follow the provisions of the Financial Accounting Standard Board's *Accounting Standards Update 2014-12, Compensation — Stock Compensation (Topic 718)* ("ASC Topic 718") regarding accounting for share-based payments. Under ASC Topic 718, we will recognize compensation cost equal to the grant date fair value of the exchanged Eligible Options plus the incremental compensation cost of the New Options.

The incremental compensation expense associated with this Exchange Offer will be measured as the excess of the fair value of each award of New Options granted to participants in this Exchange Offer, measured as of the date the New Options are granted, over the fair value of the Eligible Options cancelled in exchange for the New Options, measured immediately prior to the cancellation. As the fair value will be determined at a later date, the impact of the incremental compensation expense is undeterminable. We will recognize any such incremental compensation expense ratably over the vesting period of the New Options.

The amount of incremental compensation cost will depend on a number of factors, including the level of participation in this Exchange Offer, the exercise price per share of Eligible Options exchanged in the Exchange Offer and the exercise price per share of the New Options. Since these factors cannot be predicted with any certainty as of the date of this Offer to Exchange and will not be known until the Expiration Time, we cannot predict the exact amount of the charge that will result from this Exchange Offer.

Section 12. Legal Matters; Regulatory Approvals

We are not aware of any material pending or threatened legal actions or proceedings relating to this Exchange Offer. We are not aware of any margin requirements or anti-trust laws applicable to this Exchange

Offer. We are not aware of any license or regulatory permit that appears to be material to our business that might be adversely affected by our acceptance of Eligible Options for exchange and grant of New Options as contemplated by this Exchange Offer, or of any regulatory requirements that we must comply with or approval or other action by any government or governmental, administrative or regulatory authority or agency, domestic or foreign, that would be required for the completion of this Exchange Offer as contemplated herein. Should any such compliance or approval or other action be required, we currently contemplate that we will use commercially reasonable efforts to comply with such requirements or seek such approval or take such other action. We cannot assure you that any such compliance or approval or other action, if needed, would be achieved or obtained or would be achieved or obtained without substantial conditions or that the failure to achieve such compliance or obtain any such approval or other action would not adversely affect our business. Our obligation under this Exchange Offer to accept elections to exchange Eligible Options and to grant New Options with the New Option Terms would be subject to achieving such compliance or obtaining any such governmental approval or other action.

Section 13. Material United States Tax Consequences

The following is a summary of the anticipated material United States federal income tax consequences of this Exchange Offer. This tax summary does not discuss all of the tax consequences that may be relevant to you in light of your particular circumstances, nor is it intended to apply in all respects to all categories of Eligible Employees. The tax consequences for individuals who are subject to the tax laws of a country other than the United States or of more than one country may differ from the United States federal income tax consequences summarized herein. The rules governing the tax treatment of stock options are complex. **You should consult with your tax advisor to determine the personal tax consequences to you of participating or not participating in this Exchange Offer.** No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

Tax Effects of Rejecting This Exchange Offer

In general, your rejection of this Exchange Offer will not be a taxable event for United States federal income tax purposes. However, if this Exchange Offer is extended so that it is scheduled to remain outstanding for 30 or more calendar days (it is currently scheduled to remain open for 29 calendar days), the United States Internal Revenue Service may take the position that the Two-Year Holding Period (described in Section 13 of the Offer to Exchange), the United States Internal Revenue Service may take the position that the Two-Year Holding Period for incentive stock options (“ISOs”) that are not exchanged will restart on March 4, 2024. If this occurs, your Eligible Options that are ISOs may not receive the tax treatment described below for ISOs, even if you do not elect to exchange your Eligible Options.

Tax Effects of Accepting the Offer

Neither your acceptance of this Exchange Offer nor the exchange of your Eligible Options will be a taxable event for United States federal income tax purposes. You will not recognize any income, gain or loss as a result of the exchange and cancellation of your Eligible Options for New Options for United States federal income tax purposes. However, if any of your Eligible Options are currently treated as ISOs and you elect to exchange those ISOs, your New Options will not constitute ISOs and will be treated for tax purposes as non-qualified stock options (as described below) rather than remaining eligible to receive the tax treatment available for ISOs (also described below).

Taxation of Nonstatutory Stock Options (also known as Non-qualified Stock Options) (“NSOs”)

Generally, an optionholder will not recognize any income, gain or loss on the granting of an NSO. Upon the exercise of an NSO, an optionholder will recognize ordinary income on each purchased share equal to the difference between the fair market value of the stock on the date of exercise and the exercise price of the NSO. If and when an optionholder sells the stock purchased upon the exercise of an NSO, any additional increase or decrease in the fair market value on the date of sale, as compared to the fair market value on the date of exercise, will be treated as a capital gain or loss. If the optionholder has held those shares for more than one year from the date of exercise, such gain or loss will be a long-term capital gain or loss.

If the optionholder has held those shares for not more than one year from the date of exercise, such gain or loss will be a short-term capital gain or loss.

Taxation of Incentive Stock Options

The following summarizes the general tax treatment relating to the grant and exercise of ISOs and the subsequent sale of shares acquired upon exercise of an ISO. **This treatment will not be available for New Options.** Generally, an optionholder will not recognize any income, gain or loss on the granting of an ISO. Upon the exercise of an ISO, an optionholder is typically not subject to United States federal income tax except for the possible imposition of alternative minimum tax. Rather, the optionholder is taxed for United States federal income tax purposes at the time he or she disposes of the stock subject to the option.

Following the exercise of an ISO, if the date upon which the optionholder disposes of the stock subject to an ISO is more than two years from the date on which the ISO was granted (the “*Two-Year Holding Period*”) and more than one year from the date on which the optionholder exercised the option (the “*One-Year Holding Period*”), then the optionholder’s entire gain or loss is characterized as long-term capital gain or loss, rather than as ordinary income. However, if the optionholder fails to satisfy both the Two-Year Holding Period and the One-Year Holding Period, then a portion of the optionholder’s profit from the sale of the stock subject to the ISO will be characterized as ordinary income and a portion may be short-term capital gain if the One-Year Holding Period has not been satisfied. The portion of the profit that is characterized as ordinary income will be equal to the lesser of (1) the excess of the fair market value of the stock on the date of exercise over the exercise price of the option and (2) the excess of the sales price over the exercise price of the option. This deferral of the recognition of tax until the time of sale of the stock, as well as the possible treatment of the “spread” as long-term capital gain, are the principal advantages of your options being treated as ISOs.

If you elect to exchange your Eligible Options, all New Options that you are granted will be nonqualified stock options and will not be eligible for the tax treatment described above for ISOs. In addition, if you hold Eligible Options that are ISOs and elect not to exchange such Eligible Options, and this Exchange Offer is extended so that it is scheduled to remain outstanding for 30 or more calendar days, the United States Internal Revenue Service may take the position that the Two-Year Holding Period for ISOs that are not exchanged will restart on March 4, 2024. If this occurs, your Eligible Options that are ISOs may not receive the tax treatment described below for ISOs, even if you do not elect to exchange your Eligible Options.

Withholding

We will withhold all required local, state, federal, foreign and other taxes and any other amount required to be withheld by any governmental authority or law with respect to ordinary compensation income recognized with respect to the exercise of a stock option by an Eligible Employee. We will require any such Eligible Employee to make arrangements to satisfy this withholding obligation prior to the delivery or transfer of any Class A Shares.

Section 14. Extension of This Exchange Offer; Termination; Amendment

We may, from time to time, extend the period of time during which this Exchange Offer is open and delay accepting any Eligible Options for exchange by disseminating notice of the extension to Eligible Employees by public announcement, written notice, including electronically posted or delivered notices, or otherwise as permitted by Rule 13e-4(e)(3) under the Exchange Act. If this Exchange Offer is extended, we will provide appropriate notice of the extension and the new Expiration Time no later than 9:00 a.m. (Eastern Daylight Time) on the next business day after the last previously scheduled or announced Expiration Time. For purposes of this Exchange Offer, a “business day” means any day other than a Saturday, Sunday or United States federal holiday and consists of the time period from 12:00 a.m. through 11:59 p.m. (Eastern Daylight Time).

We also expressly reserve the right, in our reasonable judgment, prior to the Expiration Time, to terminate or amend this Exchange Offer upon the occurrence of any of the conditions specified in Section 6 of this Offer to Exchange by disseminating notice of such termination or amendment to Eligible Employees

by public announcement, written notice, including electronically posted or delivered notices, or otherwise as permitted by applicable law.

Subject to compliance with applicable law, we further reserve the right, in our sole discretion, and regardless of whether any event set forth in Section 6 has occurred or we deem any such event to have occurred, to amend this Exchange Offer in any respect prior to the Expiration Time. We will promptly disseminate any notice of such amendment required pursuant to this Exchange Offer or applicable law to Eligible Employees in a manner reasonably designed to inform Eligible Employees of such change and will file such notice with the SEC as an amendment to the Schedule TO.

If we materially change the terms of this Exchange Offer or the information concerning this Exchange Offer, or if we waive a material condition of this Exchange Offer, we will extend the Exchange Offer to the extent (but solely to the extent) required by Rules 13e-4(d)(2) and 13e-4(e)(3) under the Exchange Act. Under these rules, the minimum period during which this Exchange Offer must remain open following material changes in the terms of or information concerning this Exchange Offer, other than a change in price or a change in percentage of securities sought, will depend on the facts and circumstances, including, but not limited to, the relative materiality of such terms or information.

In addition, we will publicly notify or otherwise inform Eligible Employees in writing if we decide to take any of the following actions and will keep this Exchange Offer open for at least 10 business days after the date of such notification if we increase or decrease either:

- the amount of consideration offered for the Eligible Options; or
- the number of Eligible Options that may be exchanged in this Exchange Offer.

Section 15. Consideration; Fees and Expenses

Each Eligible Employee who properly elects to exchange Eligible Options and which Eligible Options are accepted by us for exchange will receive New Options. Options are equity awards under which the holder can purchase Class A Shares for a predetermined exercise price, provided that the vesting criteria are satisfied, and otherwise subject to compliance with the applicable option terms.

Subject to the terms and conditions of this Exchange Offer, upon our acceptance of your proper election to exchange Eligible Options and your acceptance of the stock option agreement(s) for the New Options, you will be entitled to receive New Options. The New Options will be subject to a new exercise price, term, and, in some cases, number of New Options (depending on the entity that granted the Eligible Options) and vesting schedule, as described in Section 1 of this Offer to Exchange, and will be subject to the Equity Plans, as described in Section 9 of this Offer to Exchange. We will separately provide stock option documentation relating to the New Options granted to each exchanging Eligible Employee for acceptance through the Fidelity Platform. In order for the grant of your New Options to be completed, you must accept the stock option agreement(s) for the New Options through the Fidelity Platform. The stock option agreement(s) for the New Options replaces your existing stock option agreement(s) for your exchanged Eligible Options. Forms of the stock option agreements for the New Options are filed as exhibits to the Schedule TO.

If you receive New Options, you do not have to make any cash payment to the Company to receive your New Options, but you will be required to pay the per share exercise price in order to exercise any vested New Options and receive Class A Shares subject to your New Options.

If we receive and accept election from Eligible Employees to exchange all Eligible Options (comprising a total of approximately 8 million vested or unvested options to purchase approximately 8 million EchoStar Class A Shares as of February 28, 2024) subject to the terms and conditions of this Exchange Offer, EchoStar will grant New Options covering a total of approximately 7 million Class A Shares.

We will not pay any fees or commissions to any broker, dealer or other person for soliciting elections to exchange Eligible Options pursuant to this Exchange Offer. You will be responsible for any expenses that you incur in connection with your election to participate in this Exchange Offer, including mailing, telephone, Internet and other telecommunications expenses, as well as any expenses associated with any tax, legal or other advisor that you consult or retain in connection with this Exchange Offer.

Section 16. Additional Information

This Offer to Exchange is part of a Tender Offer Statement on Schedule TO that we have filed with the SEC. This Offer to Exchange does not contain all of the information contained in the Schedule TO and the exhibits to the Schedule TO. We intend to supplement and amend the Schedule TO to the extent required to reflect information we subsequently file with the SEC. Before making a decision on whether or not to exchange your Eligible Options, we highly recommend that you review the Schedule TO, as it may be amended, including its exhibits, and the following documents that we have filed with the SEC (excluding any portions of the respective filings that have been furnished rather than filed):

- Annual Report of EchoStar Corporation on Form 10-K for the year ended December 31, 2023, filed with the SEC on February 29, 2024;
- EchoStar Definitive Proxy Statement on Schedule 14A, filed with the SEC on March 14, 2023;
- EchoStar Current Reports on Form 8-K (excluding any information furnished therein) filed with the SEC on January 2, 2024, January 11, 2024 and January 16, 2024; and
- the description of Company common stock contained in our Description of our Capital Stock filed with the SEC on February 29, 2024 as Exhibit 4.31 to our Annual Report on Form 10-K for the year ended December 31, 2023, including any amendments or reports filed for the purpose of updating such description.

We also will incorporate by reference any filing made by the Company with the SEC before the expiration of the tender offer, including our anticipated Definitive Proxy Statement on Schedule 14A, which we expect to be filed with the SEC on or about March 20, 2024. The Company's SEC filings are available to the public on the SEC's website at <http://www.sec.gov>. Company Class A Shares are listed on Nasdaq under the symbol "SATS," and the Company's SEC filings are available on Nasdaq's internet site at <http://www.nasdaq.com>. We also make available on or through our corporate website at <https://ir.echostar.com/financial-information/sec-filings>, free of charge, copies of these reports as soon as reasonably practicable after we electronically file or furnish them to the SEC.

We will also promptly provide without charge to each Eligible Employee to whom we deliver a copy of this Offer to Exchange, upon written or oral request, a copy of any or all of the documents to which we have referred you, other than exhibits to such documents (unless specifically incorporated by reference into such documents and deemed filed therewith). Written requests should be directed to EchoStar Corporation, Attention: Exchange Offer — Doug Mohr, 9601 S. Meridian Boulevard, Englewood, Colorado 80112, United States of America, or by telephone at (303) 723-1000.

Section 17. Miscellaneous

We are not aware of any jurisdiction where the making of this Exchange Offer is not in compliance with applicable law. If we become aware of any jurisdiction where the making of this Exchange Offer is not in compliance with any valid applicable law, we reserve the right to withdraw this Exchange Offer in such jurisdiction or in any jurisdiction for which we determine that this Exchange Offer would have regulatory, tax or other implications that are inconsistent with our compensation policies and practices. If we withdraw this Exchange Offer in a particular jurisdiction, this Exchange Offer will not be made to, nor will Eligible Options be accepted for exchange from or on behalf of, Eligible Employees in that jurisdiction.

Neither the Company nor any employee, agent, entity or party, including, without limitation, the Board or the Compensation Committee, will make any recommendation as to whether you should exchange your Eligible Options. Furthermore, neither the Company nor any employee, agent, entity or party, including, without limitation, the Board or the Compensation Committee, authorizes any person to make any such recommendations on behalf of the Company. Exchanging Eligible Options carries risks, and there is no guarantee that you will ultimately receive greater value from your New Options than you would have received from your existing Eligible Options. We have not retained, and do not intend to retain, any representative to act on behalf of the Eligible Employees holding Eligible Options for purposes of negotiating the terms of this Exchange Offer, preparing a report or making any recommendation concerning the fairness of this Exchange Offer. As a result, you must make your own decision whether to exchange your Eligible Options, taking into account your own personal

circumstances and preferences. We recommend that you carefully review the materials provided and consult with your personal financial, legal, accounting and/or tax advisor(s) prior to deciding whether to participate in this Exchange Offer. No one from the Company Group is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

EchoStar Corporation

March 4, 2024

SCHEDULE A**INFORMATION CONCERNING THE DIRECTORS AND EXECUTIVE OFFICERS OF THE COMPANY****ECHOSTAR CORPORATION**

The directors and executive officers of the Company and their positions and offices as of March 1, 2024 are set forth in the following table:

NAME	POSITIONS AND OFFICES HELD
Charles W. Ergen	Chairman
Hamid Akhavan	Director, President and Chief Executive Officer
Kathleen Q. Abernathy	Director
George R. Brokaw	Director
Stephen J. Bye	Director
James DeFranco	Director, Executive Vice President and Special Advisor
R. Stanton Dodge	Director
Cantey M. Ergen	Director, Senior Advisor
Paul Gaske	Chief Operating Officer, Hughes
Lisa W. Hershman	Director
Dean A. Manson	Chief Legal Officer and Secretary
Paul W. Orban	Executive Vice President and Chief Financial Officer, DISH
Tom A. Ortoff	Director
Gary Schanman	Executive Vice President and Group President, Video Services
John W. Swieringa	President, Technology and Chief Operating Officer
William D. Wade	Director

Date: March 4, 2024
To: Eligible Employees
From: Hamid Akhavan, Chief Executive Officer
Re: EchoStar Corporation Offer to Exchange Eligible Options for New Options

We are pleased to announce that EchoStar Corporation (“*EchoStar*,” “*we*,” “*us*” or “*our*”) is commencing an Offer to Exchange Eligible Options for New Options (the “*Exchange Offer*”) today, March 4, 2024. You are receiving this e-mail because you are eligible to participate and exchange certain outstanding stock options for replacement stock options with modified terms (“*New Options*”).

The Exchange Offer will expire at 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, (the “*Expiration Time*”). We may extend this expiration date and time in our sole discretion, in which case references to the “*Expiration Time*” shall refer to any such extended date and time.

Please read the attached “Exchange Offer” and “Schedule TO” (collectively, the “Offering Materials”), which contain the rules, procedures and other information related to this Exchange Offer. The Offering Materials also contain a list of “Questions & Answers” that you may find helpful.

Following receipt of this e-mail, you will also receive an e-mail (from **Stock.Options@dish.com**) containing a link to your Election Form on the Option Exchange Portal, which will be accompanied by instructions on how to fully complete and properly submit to us your Election Form.

After reading the Offering Materials, the Election Form and accompanying instructions, if you have questions, you may send an e-mail to **Stock.Options@dish.com**, which is the preferred method, or call the Exchange Offer information line at **1-855-256-0682**.

Please understand that we cannot advise you on whether or not to participate in the Exchange Offer.

Participation in the Exchange Offer is completely voluntary, and you should make the decision about whether to participate based on your personal circumstances. We recommend that you consult your personal financial, legal, accounting and/or tax advisor(s) to address questions regarding your decision. No one from the Company or its subsidiaries is, or will be, authorized to provide you with legal, tax, financial or other advice or any recommendations regarding whether you should participate in this Exchange Offer.

This notice does not constitute an offer. The full terms of the Exchange Offer are described in the attached Offering Materials. You may also obtain the Offering Materials and other documents filed by EchoStar with the SEC free of charge from the SEC’s website at www.sec.gov or by directing a written request to: EchoStar Corporation, 9601 S. Meridian Boulevard, Englewood, Colorado 80112, Attention: Exchange Offer — Doug Mohr. Capitalized terms used but not otherwise defined in this e-mail shall have the meanings set forth in the Offering Materials.

Date: March 4, 2024
To: Eligible Employees
From: Stock.Options@dish.com
Re: Exchange Offer Election Form

IMPORTANT — PLEASE READ IMMEDIATELY.

As indicated in Hamid Akhavan's e-mail from earlier today announcing the launch of the Exchange Offer, below please find a link to your Election Form on the Option Exchange Portal, which is accompanied by instructions on how to fully complete and properly submit it to us.

[URL FOR ELECTION FORM]

You must access the Option Exchange Portal through the link provided above using your Company's network, whether in the office or via virtual private network (VPN). You may be required to enter your network login and password to enter the portal. Please note that the Option Exchange Portal may not be accessible from a mobile device.

After reading the Election Form as well as the Offering Materials attached to Hamid Akhavan's e-mail from earlier today, if you have questions, you may send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Offer to Exchange information line at 1-855-256-0682. There is no need to reply to this e-mail message.

OFFER TO EXCHANGE ELECTION FORM
(TO BE SUBMITTED ELECTRONICALLY VIA WEB BASED FORM)
THE OFFER TO EXCHANGE EXPIRES AT 10:00 P.M. (MOUNTAIN DAYLIGHT TIME)
ON APRIL 1, 2024, UNLESS EXTENDED BY ECHOSTAR

Important

Before making your election, please make sure you have read and understand the "Offer to Exchange" and "Schedule TO" (the "Offering Materials") that you received via e-mail. The Offer to Exchange is subject to the terms and conditions of these documents. If you need additional copies of the Offering Materials, you may contact us via e-mail at Stock.Options@dish.com, which is the preferred method, or by telephone at 1-855-256-0682. Capitalized terms not defined in this Election Form shall have the meanings set forth in the Offering Materials.

BY SUBMITTING THIS ELECTION FORM YOU AGREE TO BE BOUND BY ALL THE TERMS AND CONDITIONS OF THE OFFER TO EXCHANGE AS DESCRIBED IN THE OFFERING MATERIALS WHICH MAY BE AMENDED FROM TIME TO TIME IN ACCORDANCE WITH THE OFFERING MATERIALS. IN THE EVENT OF AN AMENDMENT OR EXTENSION OF THE OFFER TO EXCHANGE, YOU WILL HAVE THE RIGHTS DESCRIBED IN THE OFFERING MATERIALS. BY SUBMITTING THIS ELECTION FORM YOU ALSO AGREE THAT, UPON ACCEPTANCE OF THIS ELECTION FORM BY ECHOSTAR, THIS ELECTION FORM WILL CONSTITUTE A BINDING AGREEMENT AND CONSENT BETWEEN YOU AND ECHOSTAR TO EXCHANGE THE ELIGIBLE OPTIONS FOR WHICH YOU PROPERLY SUBMIT A "YES" ELECTION, UNLESS YOU PROPERLY RESUBMIT AN ELECTION FORM PRIOR TO THE EXPIRATION TIME MODIFYING SUCH ELECTION(S).

How do I elect to exchange my Eligible Options?

At the top of this form, select the "Elections" tab. To consent to exchange for a particular grant: (1) click your cursor on the yellow shaded cell below, (2) click "YES" to exchange your option or click "NO" to decline the exchange, and (3) click the green "SUBMIT ELECTIONS" button at the top.

How do I submit this Election Form?

Once you have completed your election(s) please press the "SUBMIT ELECTIONS" button at the top of your Election Form. This Election Form must be properly submitted by you prior to the expiration of the Offer to Exchange which will expire at 10:00 p.m. (Mountain Daylight Time) on April 1, 2024 unless we extend the expiration date (the "Expiration Time").

Can I change my election after submitting this Election Form?

Yes. You may change your election(s) as often as you like at any time prior to the Expiration Time. The last valid Election Form you properly submit to us prior to the Expiration Time will be your final Election Form and will be binding and irrevocable upon acceptance of such Election Form by EchoStar.

Will I receive a confirmation of my election?

Yes. You will receive a confirmation e-mail within one business day of receipt of your properly submitted Election Form. The confirmation e-mail will set forth your election (whether you elect to exchange your Eligible Options for New Options) with respect to the Eligible Stock Option grant(s) for which you properly submit an Election Form. Please review this confirmation e-mail to ensure it accurately reflects your election. If you do not properly submit your Election Form, you will not receive a confirmation e-mail. If you do not receive a confirmation e-mail, it is your responsibility to confirm that your Election Form has been received by contacting us via e-mail at Stock.Options@dish.com, which is the preferred method, or by calling the Offer to Exchange information line at 1-855-256-0682.

Please note that this confirmation e-mail does not constitute our acceptance of your election. We will give written notice to all Eligible Employees of our acceptance of all Eligible Employees' elections to exchange their Eligible Options on the New Option Grant Date.

Have a Question or Need Help?

You may contact us via e-mail at Stock.Options@dish.com, which is the preferred method, or by telephone at 1-855-256-0682.

EchoStar Employee Elections Tab



OFFER TO EXCHANGE ELECTION FORM THE OFFER TO EXCHANGE EXPIRES AT 10:00 P.M. (MOUNTAIN DAYLIGHT TIME) ON APRIL 1, 2024, UNLESS EXTENDED BY ECHOSTAR

Name: Election time stamp:

How do I elect to exchange my Eligible Options?

At the menu bar at the top of this form select the "Elections" tab. To elect to exchange a particular grant: (1) click your cursor on the yellow shaded cell below, (2) click "YES" to exchange your option or click "NO" to decline the exchange, and (3) click the green "SUBMIT ELECTIONS" button at the top.

Grant Description	Grant Type	Grant Date	Current Exercise Price	Total Options	Vested Options	Unvested Options	Exchange Options? (Yes or No)	Option Exchange Ratio 1:0.7		
								Exchanged Total Options	Exchanged Vested Options	Exchanged Unvested Options
Time-Based Option	ISO	04/01/2020	53.30	350	210	140	YES	245	147	98
Time-Based Option	NQ	07/22/2022	57.01	935	935	0	YES	655	655	0

DISH Employee Elections Tab



OFFER TO EXCHANGE ELECTION FORM THE OFFER TO EXCHANGE EXPIRES AT 10:00 P.M. (MOUNTAIN DAYLIGHT TIME) ON APRIL 1, 2024, UNLESS EXTENDED BY ECHOSTAR

Name: Election time stamp:

How do I elect to exchange my Eligible Options?

At the menu bar at the top of this form select the "Elections" tab. To elect to exchange a particular grant: (1) click your cursor on the yellow shaded cell below, (2) click "YES" to exchange your option or click "NO" to decline the exchange, and (3) click the green "SUBMIT ELECTIONS" button at the top.

Grant Description	Grant Type	Grant Date	Current Exercise Price	Total Options	Vested Options	Unvested Options	Exchange Options? (Yes or No)	Option Exchange Ratio 1:1		
								Exchanged Total Options	Exchanged Vested Options	Exchanged Unvested Options
Time-Based Option	ISO	04/01/2020	53.30	350	210	140	YES	350	210	140
Time-Based Option	NQ	07/22/2022	57.01	935	935	0	YES	935	935	0

To: [Individual Eligible Employee]
From: Stock.Options@dish.com
Subject: Confirmation of Receipt of your Exchange Offer Election Form

First Name Last Name,

We received your Exchange Offer Election Form on MM-DD-YY at HH:MM. Please review the attached information to ensure it accurately reflects your election. If it does not accurately reflect your election or you would like to change your election, you can update your Election Form at [URL OF ELECTION FORM]. The election deadline is 10:00 p.m. (Mountain Daylight Time) on April 1, 2024, at which time the Offer to Exchange shall expire, unless extended by EchoStar.

If you have additional questions after reviewing the above information, you may send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682.

Attachment (sample information):

EchoStar Employee Confirmation

Grant Description	Grant Type	Grant Date	Current Exercise Price	Total Options	Vested Options	Unvested Options	Exchange Options? (Yes or No)	Option Exchange Ratio 1:0.7			Vested Options New Vesting Schedule 40% Immediate, 30% annually over 2 yrs				Unvested Options New Vesting Schedule 25% annually over 4 yrs				
								Total Options	Vested Options	Unvested Options	Immediate Vest	April 1, 2025	April 1, 2026	TOTAL	April 1, 2025	April 1, 2026	April 1, 2027	April 1, 2028	TOTAL
Time-Based Option	ISO	04/01/2020	53.30	350	210	140	YES	245	147	98	59	44	44	147	25	24	25	24	98
Time-Based Option	NQ	07/22/2022	57.01	935	935	0	YES	655	655	0	262	197	196	655	0	0	0	0	0

DISH Employee Confirmation

Grant Description	Grant Type	Grant Date	Current Exercise Price	Total Options	Vested Options	Unvested Options	Exchange Options? (Yes or No)	Option Exchange Ratio 1:1			Vested Options New Vesting Schedule 40% Immediate, 30% annually over 2 yrs				Unvested Options New Vesting Schedule 25% annually over 4 yrs				
								Total Options	Vested Options	Unvested Options	Immediate Vest	April 1, 2025	April 1, 2026	TOTAL	April 1, 2025	April 1, 2026	April 1, 2027	April 1, 2028	TOTAL
Time-Based Option	ISO	04/01/2020	53.30	350	210	140	YES	350	210	140	84	63	63	210	35	35	35	35	140
Time-Based Option	NQ	07/22/2022	57.01	935	935	0	YES	935	935	0	374	281	280	935	0	0	0	0	0

Date: [•], 2024
To: Eligible Employees
From: Stock.Options@dish.com
Re: Exchange Offer Reminder

First Name Last Name,

IMPORTANT — PLEASE READ IMMEDIATELY.

We are sending this e-mail to remind you that the Exchange Offer ends at 10:00 p.m. (Mountain Daylight Time), on April 1, 2024, unless extended by EchoStar in accordance with the Offer to Exchange. As you are eligible to participate, please read the “Offer to Exchange” and “Schedule TO” (collectively, the “Offering Materials”) that were previously sent to you on March 4, 2024 by Hamid Akhavan as attachments to the launch e-mail, as they contain the rules, procedures and other information related to this Exchange Offer. The Offering Materials also contain a list of “Questions & Answers” that you may find helpful.

A link to the Exchange Offer Election Form on the Option Exchange Portal was also previously sent to you on March 4, 2024, from the Stock.Options@dish.com e-mail address, but for your convenience you may access your Election Form through the Option Exchange Portal here: [URL OF ELECTION FORM].

If you have further questions or would like to request another copy of the Offering Materials or the Election Form, you may send an e-mail to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682.

There is no need to reply to this e-mail message.

To: [Individual Eligible Employee]
From: Stock.Options@dish.com
Subject: Exchange Offer Election Period Expired

First Name Last Name,

We received your Exchange Offer Election Form on MM-DD-YY at HH:MM. Because your Election Form was received after the 10:00 p.m. (Mountain Daylight Time) on April 1, 2024 deadline, your election was not accepted.

If you have questions you may send an e-mail to Stock.Options@dish.com or call the Exchange Offer information line at 1-855-256-0682.

CONFIRMATION EMAIL

Date: April 1, 2024
To: Eligible Employees
From: Stock.Options@dish.com
Re: Exchange Offer Reminder (or Exchange Offer, Election Form Acceptance) First Name Last Name,

IMPORTANT — PLEASE READ IMMEDIATELY.

This email is to inform you that the Exchange Offer on the terms described in the Offer to Exchange Eligible Options for New Options, dated March 4, 2024, has closed.

This email confirms that we have accepted your last Election Form that was properly submitted to us (if any). As described in the Offer to Exchange, any Eligible Options that you elected to exchange will be cancelled, and New Options will be granted to you as of April 1, 2024. The terms of the Offer to Exchange provide for the New Options to have an exercise price per share equal the closing price per share of our Class A Shares on the Nasdaq Global Select Market on the New Option Grant Date. The closing price per share of our Class A Shares on April 1, 2024 was \$XX.XX. Therefore, the exercise price per share for the New Options is \$XX.XX.

If you elected to exchange any Eligible Options, Fidelity, our stock plan administrator, will reflect your exchange for New Options in your account. As described in the Offer to Exchange, you must accept the applicable award agreement, which will reflect the terms of your New Options, through the Fidelity Platform in order for your grant of New Options to be completed and to exercise the New Options. We will suspend transactions involving New Options while accounts are being adjusted. Therefore, you will not be able to exercise your New Options until accounts have been updated and you have accepted the applicable award agreement. Account updates are in progress and will be completed as soon as practicable. You will be notified via email when your award agreement(s) is available for acceptance.

If you have questions after receiving this email, please send an email to Stock.Options@dish.com, which is the preferred method, or call the Exchange Offer information line at 1-855-256-0682.

Capitalized terms used but not otherwise defined herein have the meanings set forth in the Offer to Exchange

[REDACTED] Indicates that certain information in this Exhibit has been excluded because it is both (i) not material in light of, among other things, available information and (ii) would be competitively harmful if publicly disclosed.*

ECHOSTAR CORPORATION
[INCENTIVE STOCK OPTION][NON-QUALIFIED STOCK OPTION] AGREEMENT¹

This [Incentive Stock Option][Non-qualified Stock Option] Agreement (the “Agreement”) is entered into and made effective as of [Grant Date] (the “Grant Date”) by and between EchoStar Corporation, a Nevada corporation (the “Company”), and [Grantee Name] (“Grantee”).

RECITAL

WHEREAS, the Company, pursuant to the [Amended and Restated 2008 EchoStar Corporation Stock Incentive Plan] [EchoStar Corporation 2017 Stock Incentive Plan]² [[DISH Network Corporation 2009 Stock Incentive Plan] [DISH Network Corporation 2019 Stock Incentive Plan]³ (the “Plan”) [and its Focus 2019 Long-Term Incentive Plan]⁴, desires to grant stock options to Grantee, and Grantee desires to accept such stock options, each under the terms and conditions set forth in this Agreement.

WHEREAS, the Option (as defined below) is intended to be consideration in exchange for the covenants herein contained and not in exchange for any right with respect to continuance of employment with or service to the Company or any of its direct or indirect subsidiaries.

AGREEMENT

NOW, THEREFORE, in consideration of the promises and covenants set forth herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereto hereby agree as follows:

1. Grant of Options.

The Company hereby grants to Grantee, as of the Grant Date, the options (the “Option(s)”), each representing the right to purchase all or any part of an aggregate of [Number of Options Granted] shares of the Class A Common Stock of the Company, par value \$0.001 per share (a “Common Share”) upon vesting of that Option, at the price of \$[Grant Price] per share (the “Option Price”), subject to the terms and conditions set forth in this Agreement, which price was equal to or greater than the fair market value of a Common Share on the Grant Date (or the last trading day prior to the Grant Date (if the Grant Date was not a trading day)). The Option Price is subject to adjustment as provided in this Agreement and the Plan. [The Options are intended to be incentive stock options (an “ISO”) within the meaning of the Internal Revenue Code of 1986, as amended, and regulations thereunder (the “Code”).

Grantee understands, acknowledges, agrees and hereby stipulates that to the extent that the aggregate fair market value (as determined by the Company in its sole and absolute discretion for any reason or no reason at any time and from time to time (“Sole Discretion”) as of the time the Options were granted) of the Common Shares with respect to which all options (that are ISOs within the meaning of the Code) are

* Eligible Employees may obtain an unredacted copy of the applicable stock option agreement(s) for the New Options and the Eligible Options by sending an e-mail to Stock.Options@dish.com, which is the preferred method, or calling the Exchange Offer information line at 1-855-256-0682.

¹ Eligible Options include both incentive stock options and non-qualified stock options. The New Options will be non-qualified stock options.

² Applicable to New Options granted in respect of Eligible Options that were granted under the EchoStar Equity Plans.

³ Applicable to New Options granted in respect of Eligible Options that were granted under the DISH Equity Plans.

⁴ Applicable to vested DISH 2019 LTIP Options.

exercisable for the first time by Grantee during any calendar year exceeds one hundred thousand dollars (\$100,000), in accordance with Subsection 422(d) of the Code, such options shall be treated as options that do not qualify as ISOs.]⁵

2. Duration, Vesting and Exercisability.

(a) Subject to the terms and conditions set forth in this Agreement, the Options shall vest and shall become exercisable in accordance with the following schedule (for the avoidance of doubt and without limitation of the foregoing, it is the intention of the Company that the corresponding increment of the Options shall only vest once upon the dates set forth below):

<u>[On or after each of the following dates</u>	<u>Percentage of Options Vesting</u>
First Anniversary of the Grant Date	20%
Second Anniversary of the Grant Date	20%
Third Anniversary of the Grant Date	20%
Fourth Anniversary of the Grant Date	20%
Fifth Anniversary of the Grant Date	20%] ⁶

<u>[On or after each of the following dates</u>	<u>Percentage of Options Vesting</u>
Grant Date	40%
July 1, 2023	20%
July 1, 2024	20%
July 1, 2025	20%] ⁷

<u>[On or after each of the following dates</u>	<u>Percentage of Options Vesting</u>
July 1, 2023	20%
July 1, 2024	20%
July 1, 2025	20%
July 1, 2026	20%
July 1, 2027	20%] ⁸

[Goals]⁹

<u>[On or after each of the following dates</u>	<u>Percentage of Options Vesting</u>
On the Grant Date	40%
April 1, 2025	30%
April 1, 2026	30%] ¹⁰

⁵ Eligible Options include both incentive stock options and non-qualified stock options. The New Options will be non-qualified stock options.

⁶ Applicable to certain Time-Based Options.

⁷ Applicable to certain Time-Based Options.

⁸ Applicable to certain Time-Based Options.

⁹ Applicable to vested DISH 2019 LTIP Options.

¹⁰ Applicable to New Options granted in respect of vested Eligible Options.

[On or after each of the following dates	Percentage of Options Vesting
April 1, 2025	25%
April 1, 2026	25%
April 1, 2027	25%
April 1, 2028	25%] ¹¹

No Common Shares shall be issued upon the exercise of any Options until those Options have vested, until Grantee has exercised such Option, and until Grantee has satisfied Grantee’s tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest related to such Options as set forth in Subsection 2(d) of this Agreement, unless the Board of Directors of the Company (the “Board”), the Executive Compensation Committee of the Board (the “Committee”) and/or the Chief Legal Officer or the General Counsel of the Company, in its or their Sole Discretion, specifically waives applicability of this provision in whole or in part.

(b) During the lifetime of Grantee, the Common Shares issuable upon the exercise of the Options shall be issued only to Grantee (or, if permissible under applicable law and this Agreement, to Grantee’s guardian or legal representative) and Options shall not be assignable or transferable by Grantee, other than by will or the laws of descent and distribution. Without limiting the generality of the foregoing, the Options may not be sold, assigned, transferred or otherwise disposed of, or pledged or hypothecated in any manner (whether by operation of law or otherwise), and will not be subject to execution, attachment or other process. Any sale, assignment, transfer or other disposition, or pledge or hypothecation, of the Options or any attempt to make any such levy of execution, attachment or other process will cause the Options to terminate immediately, unless the Board, the Committee and/or the Chief Legal Officer or the General Counsel of the Company, in its or their Sole Discretion, specifically waives applicability of this provision in whole or in part.

(c) Notwithstanding anything to the contrary in this Agreement, the Options shall expire and terminate, and shall cease to be exercisable on the tenth anniversary of the Grant Date (the “Expiration Date”).

(d) The Company assumes no responsibility for any individual income taxes, penalties and/or interest related to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares. **Grantee should consult with Grantee’s personal tax advisor regarding the tax ramifications, if any, that result from the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares.** If, in the Company’s Sole Discretion, it is necessary or appropriate to collect or withhold any individual income taxes, penalties and/or interest in connection with the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares, then (i) the Company shall be entitled to require the payment of such amounts, and/or (ii) Grantee shall make arrangements satisfactory to the Company to satisfy all tax, tax withholding and all other obligations with respect to such amounts, in each case as a condition to such grant, vesting, adjustment or exercisability of such Options or the issuance of Common Shares upon the exercise of such Options and/or any subsequent disposition of such Common Shares, as the case may be, unless the Board, the Committee and/or the Chief Legal Officer or the General Counsel of the Company, in its or their Sole Discretion, specifically waives applicability of this provision in whole or in part. In furtherance and without limiting the generality of the foregoing, Grantee (on its own behalf and on behalf of each and every other proper party as described in Subsection 2(b) and/or Subsection 3(c) of this Agreement) hereby authorizes the Company and its subsidiaries, in its Sole Discretion (including, without limitation, pursuant to the then-current procedures implemented by the Company’s administrator for the Options (the “Administrator”), as such Administrator and procedures are designated by the Company in its Sole Discretion), to satisfy all tax, tax withholding and all other obligations with respect to any individual income taxes, penalties

¹¹ Applicable to New Options granted in respect of unvested Time-based Options.

and/or interest related to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares, by one or a combination of the following:

- i. withholding from any wages or other cash compensation payable to Grantee by the Company and its subsidiaries;
- ii. withholding Common Shares that are otherwise issuable upon the exercise of the Options;
- iii. arranging for the sale of Common Shares that are otherwise issuable upon vesting of the Options, including, without limitation, selling Common Shares as part of a block trade with Common Shares held by other grantees under the Plan or otherwise; and/or
- iv. withholding from the gross amount of the sale of Common Shares issued upon the exercise of the Options.

(e) In considering the acceptance and any exercise of the Options, Grantee understands, acknowledges, agrees and hereby stipulates that Grantee should use the same independent investment judgment that Grantee would use in making other investments in corporate securities. Among other things, stock prices will fluctuate over any reasonable period of time and the price of the Common Shares may increase as well as decrease. No guarantees are made as to the future prospects of the Company or the Common Shares, or that any market for sale of the Common Shares will exist in the future. No representations are made by the Company except as may be contained in any active registration statement on file with the United States Securities and Exchange Commission (the "SEC") relating to the Plan at the time of applicable exercise of the Options.

3. Cessation of Employment; [REDACTED]; Covenants Found Unenforceable; Death or Disability; Demotion; Recoupment[, Termination After Change in Control]¹².

(a) Subject to the application of Subsection 3(b)(ii) and Subsection 3(b)(iii) of this Agreement, in the event that Grantee shall cease to be employed by the Company or its direct or indirect subsidiaries (collectively, the "Company" for purposes of this Section 3) for any reason other than the reason set forth in Subsection 3(b)(i) of this Agreement or Grantee's death or disability (as described in Subsection 3(c) of this Agreement), and Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such cessation of employment, Grantee shall have the right to exercise such vested Options at any time within one (1) month (the "One Month Period") after such cessation of employment and have such Common Shares issued upon the exercise of such vested Options, **but only** to the extent of the full number of vested Options and Common Shares issuable upon the exercise of such vested Options as of such cessation of employment, subject to the [conditions that (i) any vested or exercisable portion of the Option not exercised within the One Month Period shall be automatically exercised pursuant to the Expiration Exercise Procedures set forth in Section 4(c) below, (ii) any portion of the Option not vested or otherwise not exercisable as of the date of such cessation of employment shall be deemed to have terminated and cannot be exercised as or after such date, and (iii) no portion of the Option shall be exercisable (whether vested or unvested) after the Expiration Date]¹³ [condition that any portion of the Options not vested and exercised as of such cessation of employment shall terminate as of such cessation of employment, shall cease to be exercisable as of such cessation of employment and no Common Shares shall be issued upon the exercise of any unvested Options following such cessation of employment, and that no portion of the Options shall vest or be exercisable after the Expiration Date].¹⁴ Retirement, whether or not pursuant to any retirement or pension plan of the Company, shall be deemed to be a cessation of employment for all purposes under this Agreement. The termination of the Options by reason of any such cessation of employment shall be without prejudice to any right or remedy that the Company may

¹² Applicable to New Options granted to certain Eligible Employees and certain Eligible Options; not applicable to DISH 2019 LTIP Options.

¹³ Applicable to New Options and Eligible Options granted by Legacy EchoStar ("Legacy EchoStar Eligible Options").

¹⁴ Applicable to Eligible Options granted by Legacy DISH ("Legacy DISH Eligible Options").

have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

(b) In the event that: (i) Grantee shall cease to be employed by the Company by reason of Grantee's serious misconduct during the course of employment, including, without limitation, [REDACTED], misappropriation of Company funds, theft of Company property or other reasons as determined by the Company; (ii) [REDACTED]; or (iii) a court, arbitrator or other body of competent jurisdiction holds any of the provisions set forth in Subsection 3(e) of this Agreement and/or any of [REDACTED] to be invalid, illegal, void or less than fully enforceable against Grantee to any extent or in any respect as to time, scope or otherwise, in the course of any litigation or other legal proceeding arising out of or relating to any [REDACTED] by Grantee or a request by or on behalf of Grantee for declaratory relief regarding the enforceability of such covenants against Grantee (each of (i), (ii) and (iii) an "Award Termination Event"), then **all** Options (which, for the avoidance of doubt and without limitation of the foregoing, includes both vested and unvested Options) shall be deemed to have terminated, shall cease to be exercisable and no Common Shares shall be issuable in connection therewith, as of the earliest of the following to occur: (A) the serious misconduct described in subpart (i) above; (B) [REDACTED]; or (C) the commencement of the litigation or other legal proceeding described in subpart (iii) above (the first date on which any of (A), (B) and/or (C) occurs, an "Award Termination Effective Date"). The termination of the Options pursuant to Subsection 3(b)(i), Subsection 3(b)(ii) or Subsection 3(b)(iii) of this Agreement shall be without prejudice to any right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved). For all purposes under this Agreement, [REDACTED].

(c) Subject to the application of Subsection 3(b)(ii) and Subsection 3(b)(iii) of this Agreement, in the event that: (i) Grantee shall die while in the employ of the Company or within one (1) month after cessation of employment for any reason other than the reason set forth in Subsection 3(b)(i) of this Agreement; or (ii) employment ceases because Grantee has become disabled (within the meaning of Section 22(e)(3) of the Internal Revenue Code of 1986, as amended, and regulations thereunder) while in the employ of the Company and Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such death or cessation of employment for disability, then Grantee or the personal representative or administrator, executor or guardian of Grantee, as applicable, or any person or entity to whom the Options are transferred by will or the applicable laws of descent and distribution, shall have the right to exercise such vested Options and have such Common Shares issued upon the exercise of such vested Options [within twelve (12) months after the date of such death or termination on account of disability (the "Death or Disability Post-Termination Exercise Period"), as applicable]¹⁵, **but only** to the extent of the full number of vested Options and Common Shares issuable upon the exercise of such vested Options as of such death or cessation of employment for disability, subject to the [conditions that (i) any vested or exercisable portion of the Option not exercised within the Death or Disability Post-Termination Exercise Period shall be automatically exercised pursuant to the Expiration Exercise Procedures set forth in Section 4(c) below, (ii) any portion of the Option not vested or otherwise not exercisable as of the date of such death or termination on account of disability, as applicable, shall be deemed to have terminated and cannot be exercised as or after such date, and (iii) no portion of the Option shall be exercisable (whether vested or unvested) after the Expiration Date]¹⁶ [condition that any portion of the Options not vested as of such death or cessation of employment for disability shall terminate as of such death or cessation of employment for disability, shall cease to be exercisable as of such death or cessation of employment for disability and no Common Shares shall be issued upon the exercise of any unvested Options following such death or cessation of employment for disability, and that no portion of the Options shall vest after the Expiration Date].¹⁷ The termination of the Options by reason of such death or cessation of employment for disability shall be without prejudice to any right or remedy that the Company may have against Grantee (and/or the personal representative or administrator, executor or guardian of

¹⁵ Applicable to New Options and Legacy EchoStar Eligible Options.

¹⁶ Applicable to New Options and Legacy EchoStar Eligible Options.

¹⁷ Applicable to Legacy DISH Eligible Options.

Grantee, as applicable, or to any person or entity to whom the Options are transferred by will or the applicable laws of descent and distribution) at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

(d) In the event that Grantee is demoted (but remains employed) by the Company from Grantee's current level (e.g., chairman, chief executive officer, president, executive vice president, senior vice president, vice president, senior director, director, manager or other level held by Grantee on the Grant Date), then: (i) if Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such demotion, then, subject to the application of Subsection 3(b)(ii) and Subsection 3(b)(iii) of this Agreement, Grantee shall have the right to exercise such vested Options and have such Common Shares issued upon the exercise of such vested Options, **but only** to the extent of the full number of Common Shares issuable upon the exercise of such vested Options as of such demotion (the "Remaining Vested Options Following Demotion"), subject to the condition that any portion of the Options not vested as of such demotion shall terminate as of such demotion and no Common Shares shall be issued upon the exercise of any unvested Options following such demotion, and that no portion of the Options shall vest after the Expiration Date; and (ii) this Agreement, including, without limitation, [REDACTED], shall otherwise continue in force, unless otherwise terminated. The termination of the Options by reason of such demotion shall be without prejudice to any right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

(e) [Notwithstanding anything to the contrary in this Agreement, Common Shares issued under this Agreement, Common Shares issued under any Other Award Agreement and all amounts that may be received by Grantee in connection with any disposition of any such Common Share(s) shall be subject to applicable recoupment, "clawback" and similar provisions under law, [the Company's Policy for the Recovery of Erroneously Awarded Compensation,] and other recoupment, "clawback" and similar policies of the Company as amended from time to time, as well as any recoupment, "clawback" and similar provisions and policies of the Company that may be adopted at any time and from time to time in order to comply with applicable law. In addition, and as a condition to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options and/or any disposition of such Common Shares, Grantee understands, acknowledges, agrees and hereby stipulates that in the event of an Award Termination Event, the Company may (in its Sole Discretion) require Grantee to and, to the extent so required by the Company, Grantee hereby agrees to: (A) return to the Company any and all Common Shares issued under this Agreement and all Other Award Agreements (as defined in this Subsection 3(e)) that are held by or on behalf of Grantee on or after the Award Termination Effective Date; and (B) pay to the Company an amount not to exceed the taxable income attributable to all dispositions, during and after the Recovery Period (as defined in this Subsection 3(e)), of Common Shares issued under this Agreement and all Other Award Agreements (the amounts described in this subpart (B), the "Gross Amounts"). Effective as of the Award Termination Effective Date, Grantee shall hold such Common Shares and the Gross Amounts in trust for the benefit of the Company until such time as such Common Shares are returned to the Company and/or the Gross Amounts are paid to the Company, as applicable.

The Company will determine, in its Sole Discretion, the Gross Amounts and the method(s) of payment of the Gross Amounts, which method(s) may include, without limitation: (1) offsetting against any compensation or other amounts owed or owing at any time and from time to time by the Company to Grantee (including, without limitation, amounts payable under a deferred compensation plan permitted under Section 409A of the Internal Revenue Code of 1986, as amended); (2) reducing Grantee's wages or salary and/or reducing or eliminating future salary increases, cash incentive awards or equity awards; and/or (3) requiring Grantee to pay the Gross Amounts to the Company in cash or other immediately available funds upon written demand for such payment. As a condition to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options and/or any disposition of such Common Shares, Grantee hereby consents to each of the foregoing method(s) of payment of the Gross Amounts, and further hereby agrees to execute any additional documentation determined by the Company to be necessary or advisable to facilitate the return of the Common Shares and/or payment of the Gross Amounts to the Company. Grantee hereby nominates and appoints the Company as Grantee's

attorney-in-fact for the limited purpose of executing, on Grantee's behalf, any such additional documentation in the event that Grantee fails to do so on a reasonably timely basis under the circumstances. The return of the Common Shares and/or the payment of the Gross Amounts to the Company pursuant to this Subsection 3(e) shall be without prejudice to any other right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved). "Other Award Agreement" means any other restricted stock unit agreement, incentive stock option agreement, non-qualified stock option agreement or any other "Award Agreement" (as defined by the Plan) or similar agreement pursuant to successor or other plan(s) similar to the Plan. "Recovery Period" means the twelve (12) month period preceding the Award Termination Effective Date.]¹⁸

[Recoupment]. Notwithstanding anything in this Agreement or the Plan to the contrary, Grantee's rights, payments and benefits with respect to the Option (whether vested or unvested) shall be subject to deduction, reduction, cancellation, recovery, recoupment, forfeiture and/or "clawback" as may be required to be made pursuant to the provisions of any applicable law, government regulation or stock exchange listing requirement as well as any policies of the Company that may be in effect from time to time pursuant to any law, government regulation or stock exchange listing requirement. In addition, notwithstanding anything in this Agreement or the Plan to the contrary, Grantee's rights, payments and benefits with respect to the Option (whether vested or unvested) shall be subject to deduction, reduction, cancellation, recovery, recoupment, forfeiture and/or "clawback" if: (i) Grantee ceases or has ceased to be employed by the Company or its direct or indirect subsidiaries, if any, by reason of Grantee's serious misconduct during the course of employment, including without limitation, wrongful appropriation of the Company's funds or theft of Company property; (ii) Grantee violates or has violated any of the covenants set forth in [REDACTED] of this Agreement as determined by the Company; or (iii) any of the covenants set forth in [REDACTED] of this Agreement are or were found to be unenforceable against Grantee to any extent by the final non-appealable resolution of any litigation or other legal proceeding stemming from an actual, threatened, or attempted violation of any such covenants by Grantee.]¹⁹

(f) [In the event that: (i) a Change in Control occurs; and (ii) Grantee is terminated by the Company (and not simultaneously employed by the surviving entity — if not the Company — in connection with, as a result of, upon or after the Change in Control), for any reason other than for Cause, within twenty-four (24) months after such Change in Control, then any portion of the Options not previously vested shall, as of the date of such termination, immediately vest and become exercisable, and Grantee shall have the right to exercise all unexercised Options within one (1) month after such termination (the "Change in Control One Month Period"), subject to the [conditions that (i) any portion of the Options not exercised within such Change in Control One Month Period shall be automatically exercised pursuant to the Expiration Exercise Procedures set forth in Section 4(c) below, and (ii) no portion of the Option (whether vested or unvested) shall be exercisable after the Expiration Date]²⁰ [condition that any portion of the Options not exercised within such one (1) month period shall terminate and cannot be exercised following expiration of that period, and that no portion of the Option shall be exercisable (whether vested or unvested) after the Expiration Date subject to the condition that any portion of the Options not vested and exercised within such one (1) month period shall terminate after such one (1) month period, shall cease to be exercisable after such one (1) month period and no Common Shares shall be issued upon the exercise of any unvested Options following such one (1) month period, and that no portion of the Options shall vest or be exercisable after the Expiration Date]²¹.]²²

[For the purpose of this Section 3(f), the capitalized terms shall have the following meanings: "Capital Stock" means any and all shares, interests, participations, rights or other equivalents, however designated, of corporate stock or partnership or membership interests, whether common or preferred. "Cause" means:

¹⁸ Applicable to New Options and Legacy DISH Eligible Options.

¹⁹ Applicable to Legacy EchoStar Eligible Options.

²⁰ Applicable to New Options and Legacy EchoStar Eligible Options.

²¹ Applicable to Legacy DISH Eligible Options.

²² Applicable to New Options granted to certain Eligible Employees and certain Eligible Options; not applicable to DISH 2019 LTIP Options.

(i) the willful and continued failure of Grantee to substantially perform Grantee's duties consistent with past practices prior to the Change in Control; (ii) any illegal conduct or gross misconduct which is materially injurious to the Company or its affiliates; (iii) Grantee has been convicted of or pleaded guilty or nolo contendere to a felony or any crime involving moral turpitude or dishonesty; (iv) Grantee has been convicted of or pleaded guilty or nolo contendere to a felony, crime or engaged in conduct which results in a prohibition on Grantee from serving, for any period of time, as an officer or director of a publicly-traded company by any federal, state or other regulatory governing body (including, without limitation, an exchange or association such as the NYSE or the NASDAQ Stock Market); and/or (v) the occurrence of any Award Termination Event. "Change in Control" means: [REDACTED]. "Equity Interest" means any Capital Stock and all warrants, options or other rights to acquire Capital Stock (but excluding any debt security that is convertible into, or exchangeable for, Capital Stock). [REDACTED].²³

4. Manner of Issuance of Common Shares.

(a) The Options can be exercised only by, and the Common Shares issuable upon the exercise of the Options can be issued only to, Grantee or other proper party as described in Subsection 2(b), Subsection 3(c) and/or Subsection 4(c) of this Agreement, in whole Common Shares by following (prior to the earlier of: (i) any termination of such Options; or (ii) the Expiration Date) the then-current procedures implemented by the Administrator, as such Administrator and procedures are designated by the Company in its Sole Discretion. The instruction to exercise any Options must be made by Grantee or other proper party as described in Subsection 2(b), Subsection 3(c) and/or Subsection 4(c) of this Agreement and shall include, among other things, the number of Common Shares as to which the Options are being exercised, shall contain a representation and agreement as to Grantee's investment intent with respect to the Common Shares in a form satisfactory to the Company's Chief Legal Officer or the General Counsel (unless a Prospectus meeting applicable requirements of the Securities Act of 1933, as amended, is in effect for the Common Shares being issued pursuant to the exercise of the Option), and be accompanied by payment in full of the Option Price for all Options designated in the instruction (including, without limitation, satisfaction of Grantee's tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest as set forth in Subsection 2(d) of this Agreement). All notices that need to be sent to the Company shall be addressed to it at its office at 9601 S. Meridian Blvd., Englewood, Colorado, 80112, Attn: Corporate Secretary, or to such other address or person or entity as the Company may notify Grantee of from time to time. All notices that need to be sent to Grantee or other person or entity then entitled to receive Common Shares issuable upon vesting of the Options shall be addressed to Grantee or such other person(s) or entity(ies) at such address as Grantee or such other person(s) or entity(ies) may notify the Company or its Administrator in writing of from time to time.

(b) Unless notified by the Company or the Administrator to the contrary, the Common Shares issuable upon the exercise of the Options shall be issued within five (5) business days following the date on which the Chief Legal Officer or the General Counsel for the Company determines that all conditions necessary for vesting of the Options and issuance of the Common Shares have been satisfied (including, without limitation, satisfaction of Grantee's tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest as set forth in Subsection 2(d) of this Agreement). The Company shall have no obligation to issue any Common Shares until it has confirmed to its satisfaction that all conditions necessary for vesting and the exercise of the Options and issuance of the Common Shares have been satisfied. Any notice of exercise shall be void and of no effect if all requisite events have not been properly completed.

(c) If, upon the close of trading on the NASDAQ Stock Market (or, in the event that the Common Shares are no longer listed and traded on the NASDAQ Stock Market, such other stock exchange on which the Common Shares are then listed and traded) (the "Market Close") [(i) in the event of a termination of Grantee's employment as contemplated by Section 3(a) of this Agreement, on the earlier of (x) the last day of the One Month Period, and (y) the Expiration Date, (ii) in the event of a termination of Grantee's employment as contemplated by Section 3(c) of this Agreement, on the

²³ Applicable to New Options granted to certain Eligible Employees and certain Eligible Options; not applicable to DISH 2019 LTIP Options.

earlier of (x) the last day of the Death or Disability Post-Termination Exercise Period, and (y) the Expiration Date, (iii) in the event of a termination of Grantee's employment as contemplated by Section 3(f) of this Agreement, on the earlier of (x) the last day of the Change in Control One Month Period, and (y) the Expiration Date, and (iv) in any other circumstance where all or any portion of the Option is then outstanding and exercisable on the Expiration Date, on the Expiration Date (the dates in clauses (i) – (iv), as applicable (or the last trading day prior to any such date (if such date is not a trading day))]²⁴ [on the Expiration Date (or the last trading day prior to the Expiration Date (if the Expiration Date is not a trading day))]²⁵, the ("Expiration Exercise Date"), all or any portion of the Options are vested and exercisable, then the Options (or vested and exercisable portion thereof) shall be automatically exercised upon the Market Close on the Expiration Exercise Date without any further action by Grantee (or any other proper party as described in Subsection 2(b) and/or Subsection 3(c) of this Agreement) pursuant to the applicable then-current procedures implemented by the Administrator (the "Expiration Exercise Procedures"), as such Administrator and Expiration Exercise Procedures are designated by the Company in its Sole Discretion.

Pursuant to the Expiration Exercise Procedures in effect as of the date of this Agreement: (i) the following costs and expenses will be satisfied by withholding otherwise deliverable Common Shares to be issued upon the automatic exercise of the Option: (A) the Option Price for the full number of vested Common Shares that are automatically exercised under the Options pursuant to this Subsection 4(c); (B) the Administrator's fees and commissions, if any; (C) other brokerage fees and commissions, if any; and (D) all withholding and all other obligations with regard to any individual income taxes (which Grantee understands, acknowledges, agrees and hereby stipulates may be withheld at the highest then-current tax rate), penalties or interest related to the grant, vesting, adjustment or exercise of the Options and/or any subsequent disposition of Common Shares in connection with the Expiration Exercise Procedures or otherwise; and (ii) the number of whole Common Shares, if any, remaining after completion of all withholding as described in subsection (i) of these Expiration Exercise Procedures shall be issued to Grantee. Without limitation of the generality of Subsection 2(d) of this Agreement, in the event that the amounts withheld pursuant to the Expiration Exercise Procedures are insufficient to satisfy Grantee's actual individual income tax, penalty and/or interest obligations, Grantee understands, acknowledges, agrees and hereby stipulates that Grantee, and not the Company, shall be solely responsible and liable for payment of any deficiencies. Only Options that are "in-the-money" at Market Close on the Expiration Exercise Date shall be automatically exercised pursuant to this Subsection 4(c). Options shall be considered "in-the-money" for purposes of this Subsection 4(c) if the fair market value of a Common Share upon the Market Close on the Expiration Exercise Date is at least one percent (1%) greater than the Option Price. Furthermore, and without limitation of the generality of the preceding sentence, any exercise of the Options that would result in the issuance of less than one (1) whole Common Share to Grantee pursuant to the Expiration Exercise Procedures shall not be automatically exercised pursuant to this Subsection 4(c). Grantee (on its own behalf and on behalf of each and every other proper party as described in Subsection 2(b) and/or Subsection 3(c) of this Agreement) hereby expressly authorizes and agrees to the automatic exercise of the Options as provided in this Subsection 4(c) (and shall be deemed to have given all instructions and representations required under Subsection 4(a) of this Agreement in connection with the automatic exercise of the Options as provided in this Subsection 4(c)), and neither the approval of the Administrator, nor the consent of Grantee (or any other proper party as described in Subsection 2(b) and/or Subsection 3(c) of this Agreement) shall be required at the time of the automatic exercise of the Options pursuant to this Subsection 4(c). For the avoidance of doubt, Grantee may exercise any vested and exercisable portion of the Options prior to Market Close on the Expiration Exercise Date. **Grantee understands, acknowledges, agrees and hereby stipulates that the automatic exercise procedure pursuant to this Subsection 4(c) is provided solely as a convenience to Grantee as protection against Grantee's inadvertent failure to exercise all or any portion of an "in-the-money" Options that are vested and exercisable before such Options expire under this Agreement. Because any exercise of all or any portion of the Options is solely Grantee's responsibility, Grantee hereby waives and releases and agrees to indemnify and hold the Company harmless from and against any and all claims of any kind whatsoever against the Company and/or any other party (including, without limitation, the Administrator and the Company's employees and agents) arising out of or relating to the automatic exercise procedure pursuant to this Subsection 4(c) (or any failure**

²⁴ Applicable to New Options and Legacy EchoStar Options.

²⁵ Applicable to DISH 2019 LTIP Options.

thereof), including, without limitation, any resulting individual income tax, penalty and/or interest liability and/or any other liability if the automatic exercise of the Options does occur, or does not occur for any reason or no reason whatsoever and/or the Options actually expire.

(d) The certificate or certificates for (or the book entries made by the Administrator to record) the Common Shares, if any, that are issued or made upon the exercise of the Options may be registered or recorded only in the name of Grantee (or if Grantee so requests, jointly in the name of Grantee and a member of Grantee's family, with the right of survivorship, or in the event of the death of Grantee, in the name of such survivor of Grantee as the person or entity with the right to receive the Common Shares issuable upon the exercise of the Options shall designate).

5. [REDACTED]²⁶

²⁷[6. Dispute Resolution; Arbitration.

(a) In consideration of the promises and covenants set forth in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Grantee and the Company mutually agree that any past, present or future claim, counterclaim, controversy and/or dispute between them (whether arising in contract, tort, under statute or otherwise) arising out of, relating to or incurred in connection with: (i) Grantee's application for employment, employment and/or cessation of employment (collectively, "Employment-Related Disputes"); and/or (ii) this Agreement and/or any Other Award Agreement (including, without limitation, [REDACTED]) (collectively, "Options Disputes" [(i) or (ii)] and each a "Claim" [and (i) and (ii) collectively, "Claims"]), whenever and wherever brought shall be resolved by binding arbitration administered by the American Arbitration Association (the "AAA"). This Section 6 survives after the employment relationship ceases and applies to any Claim that the Company may have against Grantee or that Grantee may have against the Company. Grantee understands, acknowledges, agrees and hereby stipulates that this agreement to arbitrate is subject to the Federal Arbitration Act, 9 U.S.C. §§ 1 et seq., it evidences a transaction involving commerce, and it is fully enforceable. For purposes of this Section 6, "the Company" shall be defined to include the Company, its predecessors, its and its predecessors' direct and indirect subsidiaries, and the officers, directors, shareholders, members, owners, employees, managers, agents, attorneys, successors and assigns of each of the foregoing persons and entities.

[(b) For Employment-Related Disputes:

- i. a party who wishes to arbitrate an Employment-Related Dispute Claim must prepare a written demand for arbitration ("Request for Arbitration") that identifies the claims asserted, the factual basis for each claim and the relief and/or remedy sought. That party must file the Request for Arbitration (along with a copy of this Agreement and the applicable filing fee) with the AAA by: (A) delivering them by hand to the Denver, Colorado regional office of the AAA or any other office of the AAA located in the State of Colorado; (B) mailing them by certified U.S. mail, Federal Express or United Parcel Service to American Arbitration Association, Case Filing Services, 1101 Laurel Oak Road, Suite 100, Voorhees, NJ 08043; or (C) using the AAA WebFile feature at the AAA's website: <http://www.adr.org>. The Request for Arbitration must be submitted to the AAA before the expiration of the applicable statute of limitations and the parties agree that the date on which the AAA receives the Request for Arbitration shall constitute filing for all statute of limitations purposes. Unless otherwise prohibited by law, the party initiating arbitration shall be responsible for paying the applicable filing fee. Subject to Section 7(v) of this Agreement, the Company will pay the Employment Law Arbitrator's (as defined in Section 6(b)(iii) of this Agreement) fees and any fee for administering the arbitration;

²⁶ In accordance with the Company's customary practice, restrictive covenants, including covenants not to compete, are updated from time to time when new options are granted. Eligible Employees may obtain an unredacted copy of the applicable stock option agreement(s) for the New Options by sending an e-mail to Stock.Options@dish.com, which is the preferred method, or calling the Exchange Offer information line at 1-855-256-0682.

²⁷ Applicable to New Options and Legacy DISH Eligible Options.

- ii. the party initiating arbitration must deliver a copy of the Request for Arbitration to the other party by hand or U.S. mail at the following location: (A) if to the Company — to the legal department of the Company at 9601 S. Meridian Blvd., Englewood, CO 80112, Attn: Chief Legal Officer; or (B) if to Grantee - to the last address of Grantee appearing in the Company's records;
- iii. a single arbitrator from the AAA with expertise in employment disputes (the "Employment Law Arbitrator") shall be selected by the AAA and shall conduct the arbitration pursuant to the AAA's Employment Arbitration Rules and Mediation Procedures (the "AAA Employment Rules"), without incorporation of the AAA's Supplementary Rules for Class Arbitrations, the AAA rules relating to the selection of arbitrators, or the AAA rules regarding selection of venue, which the parties hereby expressly disclaim. The AAA Employment Rules may be found at <http://www.adr.org/>, by searching for "AAA Employment Arbitration Rules" using an Internet search engine such as www.google.com, or by requesting a copy from the human resources department of the Company. The arbitration, including, without limitation, any construction or interpretation of this Agreement, shall be governed by and construed in accordance with the substantive law of the State of Colorado, without giving effect to choice of law principles. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules (as defined in Section 6(c)(iii) of this Agreement), any other AAA rule and/or procedure and/or any applicable law, the Employment Law Arbitrator shall only have the power to render decisions that are consistent with the substantive law of the State of Colorado, without giving effect to choice of law principles, and any decision rendered by the Employment Law Arbitrator shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such decision is consistent with such substantive law and for any other reason for which judicial review of an arbitration decision or award is permissible under the AAA rules, the Federal Arbitration Act or other applicable law; any decision rendered by the Employment Law Arbitrator that is inconsistent with such substantive law shall be deemed beyond the authority of the Employment Law Arbitrator. Regardless of what the AAA Employment Rules state, the arbitration proceedings shall be held in the City and County of Denver, Colorado. Grantee hereby irrevocably waives any and all objections that Grantee may now or hereafter have to the venue of the arbitration, or any court proceeding brought to determine whether a decision rendered by the Employment Law Arbitrator is consistent with the substantive law of the State of Colorado, including, without limitation, any claim that the arbitration or any such court proceeding has been brought in an inconvenient forum;
- iv. the parties shall have the right to conduct discovery relevant and material to the outcome of the arbitration and to present witnesses and evidence as needed to present their claims and defenses, and the Employment Law Arbitrator shall resolve any discovery or evidentiary dispute. Each party shall have the right to subpoena relevant witnesses and documents, including, without limitation, documents from third parties; subpoenas may be issued for production of documents or witnesses at any deposition(s) or pre-hearing proceeding(s) and/or at the arbitration hearing. At least thirty (30) days before the arbitration hearing, the parties must exchange a list of witnesses and copies of all exhibits to be used at the arbitration hearing. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Employment Law Arbitrator shall only have the power to award remedies available under the substantive law of the State of Colorado, without giving effect to choice of law principles, and the availability of any such remedies shall further be limited to those that would be available to a party in his/her/its individual capacity for all Claims presented to the Employment Law Arbitrator (for the avoidance of doubt and without limitation of the foregoing, Grantee may not bring a class arbitration and is not entitled to remedies for Grantee's Claims on behalf of any other person or entity and/or that are available to plaintiffs in a class action but not available to individual or non-class action plaintiffs). Any remedy awarded by the Employment Law Arbitrator shall be subject to review by the United States District Court for the District

of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such remedy is consistent with such substantive law and complies with the limitations set forth above; any decision by the Employment Law Arbitrator that is inconsistent with such substantive law and/or fails to comply with such limitations shall be deemed beyond the authority of the Employment Law Arbitrator. Except as otherwise provided in this Section 6(b)(iv) and/or Section 6(b)(iii) of this Agreement, the Employment Law Arbitrator's decision shall be final and binding, and judgment upon the Employment Law Arbitrator's decision and/or award may be entered in any court of competent jurisdiction; provided that the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal;

- v. the Employment Law Arbitrator shall have the authority to hear and decide dispositive motions under the legal standards set forth in Rules 12 and 56 of the Colorado Rules of Civil Procedure, regardless of whether a Claim arises under federal or state law. The Employment Law Arbitrator shall resolve all disputes regarding such dispositive motions and the timeliness of the Request for Arbitration and apply the statute of limitations set forth under the substantive law of the State of Colorado, without giving effect to choice of law principles. The Employment Law Arbitrator shall dismiss, without limitation, any Claim that, in the absence of this Agreement, could not be brought under the substantive law of the State of Colorado, without giving effect to choice of law principles;
- vi. the Employment Law Arbitrator shall have the exclusive authority to resolve Employment-Related Disputes, except as limited by Section 6(e) of this Agreement; and
- vii. all arbitration proceedings, including, but not limited to, claims, allegations, decisions, findings, pleadings, hearings, testimony, discovery, settlements, opinions and awards shall be confidential, except: (A) to the extent the parties otherwise agree in writing; (B) as may be otherwise appropriate in response to a request from a government agency, subpoena, or legal process; (C) if the substantive law of the State of Colorado (without giving effect to choice of law principles) provides to the contrary; or (D) as is necessary in a court proceeding to enforce, correct, modify or vacate the Employment Law Arbitrator's award or decision (and in the case of this subpart (D), the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal); provided, however, in the event that either party initiates a court proceeding to enforce, correct, modify, or vacate the Employment Law Arbitrator's award or decision, or any other proceeding that would require disclosing the Employment Law Arbitrator's award, decision or findings, the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal.]²⁸

(c) For Options Disputes:

- viii. a party who wishes to arbitrate an Options Dispute Claim must prepare a Request for Arbitration that identifies the claims asserted, the factual basis for each claim and the relief and/or remedy sought. That party must file the Request for Arbitration (along with a copy of this Agreement and the applicable filing fee) with the AAA by: (A) delivering them by hand to the Denver, Colorado regional office of the AAA or any other office of the AAA located in the State of Colorado; (B) mailing them by certified U.S. mail, Federal Express or United Parcel Service to American Arbitration Association, Case Filing Services, 1101 Laurel Oak Road, Suite 100, Voorhees, NJ 08043; or (C) using the AAA WebFile feature at the AAA's

²⁸ Applicable to certain Legacy DISH Eligible Options and DISH 2019 LTIP Options.

website: <http://www.adr.org>. The Request for Arbitration must be submitted to the AAA before the expiration of the applicable statute of limitations and the parties agree that the date on which the AAA receives the Request for Arbitration shall constitute filing for all statute of limitations purposes. Unless otherwise prohibited by law, the party initiating arbitration shall be responsible for paying the applicable filing fee. Subject to Subsection 7(v) of this Agreement, the Commercial Law Arbitrators' (as defined in Subsection 6(c)(iii) of this Agreement) fees and any fee for administering the arbitration will be paid equally by the parties (i.e., fifty percent (50%) by the Company and fifty percent (50%) by Grantee);

- ix. the party initiating arbitration must deliver a copy of the Request for Arbitration to the other party by hand or U.S. mail at the following location: (A) if to the Company — to the legal department of the Company at 9601 S. Meridian Blvd., Englewood, CO 80112, Attn: Chief Legal Officer; or (B) if to Grantee — to the last address of Grantee appearing in the Company's records;
- x. three (3) arbitrators from the AAA with expertise in mergers and acquisitions and, more specifically, breach of non-solicit and/or breach of non-compete provisions, as the case may be ("Commercial Law Arbitrators") shall be selected in accordance with the procedure set forth below, and shall conduct the arbitration, pursuant to the then-current AAA Commercial Arbitration Rules and Mediation Procedures (the "AAA Commercial Rules"), without incorporation of the AAA Employment Rules, the AAA's Supplementary Rules for Class Arbitrations, the AAA rules relating to the selection of arbitrators or the AAA rules regarding selection of venue, which the parties hereby expressly disclaim. The AAA Commercial Rules may be found at <http://www.adr.org/>, by searching for "AAA Commercial Dispute Resolution Procedures" using an internet search engine such as www.google.com, or by requesting a copy from the human resources department of the Company. Within fourteen (14) days after the receipt of the Request for Arbitration, each party shall select one (1) arbitrator from the AAA that meets the criteria set forth above to act as arbitrator and such arbitrators shall select a third arbitrator from the AAA that meets the criteria set forth above within ten (10) days of their appointment. The party-selected arbitrators will serve in a non-neutral capacity. In the event that the arbitrators selected by the parties are unable or fail to agree upon the third arbitrator, a third arbitrator that meets the criteria set forth above shall be selected by the AAA. The arbitration, including, without limitation, any construction or interpretation of this Agreement, shall be governed by and construed in accordance with the substantive law of the State of Colorado, without giving effect to choice of law principles. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Commercial Law Arbitrators shall only have the power to render decisions that are consistent with the substantive law of the State of Colorado, without giving effect to choice of law principles, and any decision rendered by the Commercial Law Arbitrators shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such decision is consistent with such substantive law and for any other reason for which judicial review of an arbitration decision or award is permissible under the AAA rules, the Federal Arbitration Act or other applicable law; any decision by the Commercial Law Arbitrators that is inconsistent with such substantive law shall be deemed beyond the authority of the Commercial Law Arbitrators. Regardless of what the AAA Commercial Rules state, the arbitration proceedings shall be held in the City and County of Denver, Colorado. Grantee hereby irrevocably waives any and all objections that Grantee may now or hereafter have to the venue of the arbitration, or any court proceeding brought to determine whether a decision rendered by the Commercial Law Arbitrators is consistent with the substantive law of the State of Colorado, including, without limitation, any claim that the arbitration or any such court proceeding has been brought in an inconvenient forum;
- xi. the parties shall have the right to conduct discovery relevant and material to the outcome of the arbitration and to present witnesses and evidence as needed to present their claims and defenses, and the Commercial Law Arbitrators shall resolve any discovery or evidentiary

dispute. Each party shall have the right to subpoena relevant witnesses and documents, including, without limitation, documents from third parties; subpoenas may be issued for production of documents or witnesses at any deposition(s) or pre-hearing proceeding(s) and/or at the arbitration hearing. At least thirty (30) days before the arbitration hearing, the parties must exchange a list of witnesses and copies of all exhibits to be used at the arbitration hearing. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Commercial Law Arbitrators shall only have the power to award remedies available under the substantive law of the State of Colorado, without giving effect to choice of law principles, and the availability of any such remedies shall further be limited to those that would be available to a party in his/her/its individual capacity for all Claims presented to the Commercial Law Arbitrators (for the avoidance of doubt and without limitation of the foregoing, Grantee may not bring a class arbitration and is not entitled to remedies for Grantee's Claims on behalf of any other person or entity and/or that are available to plaintiffs in a class action but not available to individual or non-class action plaintiffs). Any remedy awarded by the Commercial Law Arbitrators shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such remedy is consistent with such substantive law and complies with the limitations set forth above; any decision by the Commercial Law Arbitrators that is inconsistent with such substantive law and/or fails to comply with such limitations shall be deemed beyond the authority of the Commercial Law Arbitrators. Except as otherwise provided in this Subsection 6(c)(iv) and/or Subsection 6(c)(iii) of this Agreement, the Commercial Law Arbitrators' decision shall be final and binding, and judgment upon the Commercial Law Arbitrators' decision and/or award may be entered in any court of competent jurisdiction; provided that the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal;

- xii. the Commercial Law Arbitrators shall have the authority to hear and decide dispositive motions under the legal standards set forth in Rules 12 and 56 of the Colorado Rules of Civil Procedure, regardless of whether a Claim arises under federal or state law. The Commercial Law Arbitrators shall resolve all disputes regarding such dispositive motions and the timeliness of the Request for Arbitration and apply the statute of limitations set forth under the substantive law of the State of Colorado, without giving effect to choice of law principles. The Commercial Law Arbitrators shall dismiss, without limitation, any Claim that, in the absence of this Agreement, could not be brought under the substantive law of the State of Colorado, without giving effect to choice of law principles;
- xiii. the Commercial Law Arbitrators shall have the exclusive authority to resolve Options Disputes, except as limited by Subsection 6(e) of this Agreement; and
- xiv. all arbitration proceedings, including, but not limited to, claims, allegations, decisions, findings, pleadings, hearings, testimony, discovery, settlements, opinions and awards shall be confidential, except: (A) to the extent the parties otherwise agree in writing; (B) as may be otherwise appropriate in response to a request from a government agency, subpoena, or legal process; (C) if the substantive law of the State of Colorado (without giving effect to choice of law principles) provides to the contrary; or (D) as is necessary in a court proceeding to enforce, correct, modify or vacate the Commercial Law Arbitrators' award or decision (and in the case of this subpart (D), the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal); provided, however, in the event that either party initiates a court proceeding to enforce, correct, modify, or vacate the Commercial Law Arbitrators' award or decision, or any other proceeding that would require disclosing the Commercial Law Arbitrators' award,

decision or findings, the parties agree to take all reasonable steps to ensure that all documents, pleadings and other documents are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal.

(c) Notwithstanding the foregoing, this agreement to arbitrate all [Employment-Related Disputes and/or] Options Disputes shall not apply to Grantee claims for statutory unemployment compensation benefits, statutory worker's compensation benefits, state disability insurance benefits (not including retaliation claims based upon seeking such benefits), charges filed with the National Labor Relations Board alleging violations of the National Labor Relations Act, claims related to sexual harassment allegations and claims for benefits from a Company-sponsored "employee benefit plan," as that term is defined in 29 U.S.C. §1002(3).

(d) Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, Grantee and the Company agree to bring any Claim in arbitration on an individual basis only, and not as a class or collective action; Grantee and the Company waive any right for a Claim to be brought, heard, or decided as a class or collective action, and the Arbitrator has no power, jurisdiction or authority to preside over a class or collective action ("Class Action Waiver"). This Class Action Waiver, however, does not prevent Grantee from joining, opting into or participating in a pending class or collective action to which Grantee is a current or purported class member as of the date Grantee executes this Agreement. In addition and notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, Grantee and the Company waive any right for a Claim to be brought, heard or decided as a private attorney general representative action on behalf of other grantees ("Representative Action"), and the arbitrator has no power or authority to preside over a Representative Action ("Representative Action Waiver"). The Representative Action Waiver, however, does not apply to a Claim Grantee brings in arbitration as a private attorney general solely on his/her own behalf. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law: (i) any dispute as to the interpretation, applicability, enforceability or formation of the Class Action Waiver and the Representative Action Waiver may only be determined by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado and not by the [Employment Law Arbitrator or] Commercial Law Arbitrators, as the case may be (for the avoidance of doubt and without limitation of the foregoing, any dispute by the Company or Grantee regarding whether a Claim may be brought as a class or collective action or as a Representative Action must be decided by the courts listed above, and cannot be decided by the [Employment Law Arbitrator or] Commercial Law Arbitrators); and (ii) in the event that any such court or other body of competent jurisdiction holds this Subsection 6(e) to be invalid, illegal, void, or less than fully enforceable to any extent or in any respect as to time, scope or otherwise, then Section 6 of this Agreement shall be deemed to have terminated in its entirety and shall be of no further force or effect.

(e) In addition and notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Company shall have the right to seek specific performance, a temporary restraining order, preliminary and permanent injunctive relief and/or other similar relief, as set forth in Subsection 7(u) of this Agreement, from a court. In the event that any such relief is sought from a court, at EchoStar's option, any or all Claims relating to the foregoing will thereafter remain with the applicable court(s) for resolution and will no longer be resolved by arbitration pursuant to this Agreement; provided, however, that the Claims and proceedings in the applicable court(s) shall at all times remain subject to the Class Action Waiver and Representative Action Waiver set forth in Subsection 6(e) of this Agreement. The parties mutually agree that the United States District Court for the District of Colorado and the appropriate state courts located in the City and County of Denver, Colorado shall have exclusive subject matter and personal jurisdiction to hear and decide any such action, and that any such court action shall be governed by the substantive law of the State of Colorado, without giving effect to choice of law principles. Grantee hereby irrevocably waives any and all

objections that Grantee may now or hereafter have to the venue of any such proceeding brought in any such court, including, without limitation, any claim that such proceeding has been brought in an inconvenient forum.

(f) Nothing in this Section 6 prohibits Grantee from making a report or filing an administrative charge with a federal, state or local administrative agency of competent jurisdiction, such as the National Labor Relations Board, the Equal Employment Opportunity Commission, the SEC or the Department of Labor. This Section 6 also does not prevent federal administrative agencies from adjudicating claims and awarding remedies based on those claims, even if such claims would otherwise be covered by this Section 6. Nothing in this Section 6 prevents or excuses a party from satisfying any conditions precedent and/or exhausting administrative remedies under applicable law before bringing a Claim in arbitration.

(g) AGREEMENT TO ARBITRATE APPLIES TO ALL [EMPLOYMENT-RELATED DISPUTES AND] OPTIONS DISPUTES. THIS SECTION 6 SHALL APPLY TO ALL [EMPLOYMENT-RELATED DISPUTES AND] OPTIONS DISPUTES UNDER THIS AGREEMENT AND ALL OTHER OPTION AWARD AGREEMENTS OR OTHERWISE, AND SUPERSEDES ANY AND ALL PRIOR AGREEMENT(S) TO ARBITRATE [EMPLOYMENT-RELATED DISPUTES AND/OR] OPTIONS DISPUTES BETWEEN GRANTEE AND THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES. IN THE EVENT OF ANY CONFLICT OR INCONSISTENCY BETWEEN THE AAA EMPLOYMENT RULES, THE AAA COMMERCIAL RULES, ANY OTHER AAA RULE AND/OR PROCEDURE AND/OR APPLICABLE LAW, ON THE ONE HAND, AND THE TERMS AND CONDITIONS OF THIS AGREEMENT, ON THE OTHER HAND, THE TERMS AND CONDITIONS OF THIS AGREEMENT SHALL CONTROL.

(h) THE PARTIES ACKNOWLEDGE THAT THIS AGREEMENT TO ARBITRATE SHALL NOT ALTER THE AT-WILL NATURE OF THEIR EMPLOYMENT RELATIONSHIP MEANING THAT YOU MAY TERMINATE YOUR EMPLOYMENT WITH THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES AT ANY TIME WITH OR WITHOUT CAUSE, AND WITH OR WITHOUT NOTICE, AND THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES RESERVE THE SAME RIGHTS TO TERMINATE YOUR EMPLOYMENT AND/OR DEMOTE YOU.

(i) EXCEPT FOR CLAIMS FOR SPECIFIC PERFORMANCE, A TEMPORARY RESTRAINING ORDER, PRELIMINARY AND PERMANENT INJUNCTIVE RELIEF AND/OR SIMILAR RELIEF, WHICH THE COMPANY SHALL HAVE THE RIGHT TO OBTAIN FROM A COURT AS SET FORTH IN SUBSECTION 6(f) AND SUBSECTION 7(u) OF THIS AGREEMENT (AND EXCEPT FOR CLAIMS RELATING TO ANY OF THE FOREGOING, WHICH, IN THE EVENT THAT ECHOSTAR SO ELECTS PURSUANT TO SUBSECTION 6(f) ABOVE, SHALL THEREAFTER REMAIN WITH THE APPLICABLE COURT(S) FOR RESOLUTION AS SET FORTH IN SUBSECTION 6(f) OF THIS AGREEMENT), GRANTEE AND THE COMPANY MUTUALLY AND VOLUNTARILY AGREE TO ARBITRATE ALL CLAIMS COVERED BY THIS AGREEMENT. THE RIGHTS TO A TRIAL, TO A TRIAL BY JURY, TO CLAIMS FOR PUNITIVE AND/OR EXEMPLARY DAMAGES, TO ANY REMEDY NOT AVAILABLE UNDER THE SUBSTANTIVE LAW OF THE STATE OF COLORADO, WITHOUT GIVING EFFECT TO CHOICE OF LAW PRINCIPLES, AND TO ENGAGE AND/OR PARTICIPATE IN A CLASS ACTION, COLLECTIVE ACTION, PRIVATE ATTORNEY GENERAL REPRESENTATIVE ACTION AND/OR ANY OTHER REPRESENTATIVE ACTION ARE OF VALUE AND EXPRESSLY WAIVED PURSUANT TO THIS SECTION 6. AS SET FORTH ABOVE, NOTHING IN THIS SECTION 6 INFRINGES ON GRANTEE'S RIGHT TO FILE A CHARGE WITH ANY GOVERNMENT AGENCY; PROVIDED, HOWEVER, GRANTEE UNDERSTANDS, ACKNOWLEDGES, AGREES, AND HEREBY STIPULATES THAT

GRANTEE'S RIGHT TO SEEK OTHER REMEDIES AND/OR PERSONAL RECOVERIES IS RESTRICTED AS SPECIFICALLY SET FORTH IN THIS SECTION 6.]²⁹

³⁰[6. Dispute Resolution.

(a) Grantee and the Company mutually agree that any claim, controversy and/or dispute between them, arising out of, relating to, or in connection with: (i) Grantee's application for employment, employment and/or termination of employment, including without limitation claims for wages and other compensation, breach of contract, misappropriation of trade secrets or unfair competition, violation of public policy, wrongful termination, tort claims, claims for unlawful retaliation, discrimination and/or harassment; and claims for violation of any federal, state, or other government law, statute, regulation, or ordinance, such as, for example, claims under the Age Discrimination in Employment Act (as amended), the Americans with Disabilities Act (as amended); Title VII of the Civil Rights Act of 1964 (as amended); the Equal Pay Act (as amended); the Fair Credit Reporting Act (as amended); the Fair Labor Standards Act (as amended); the Family and Medical Leave Act (as amended); the Pregnancy Discrimination Act (as amended); the Rehabilitation Act (as amended); Section 1981 through 1988 of Title 42 of the United States Code (as amended); and the Worker Adjustment and Retraining Notification Act (as amended); and/or (ii) this Agreement (including, without limitation, [REDACTED]) ("Options Disputes") ((i) or (ii) each, a "Claim" and (i) and (ii) collectively, "Claims"), whenever and wherever brought shall be exclusively governed by and construed in accordance with the laws of the State of Maryland applicable to contracts to be made and performed entirely within the State of Maryland by residents of the State of Maryland, without giving any effect to its conflict of law provisions, and Grantee and the Company consent to and submit to the in personam jurisdiction of the appropriate State Court located in Montgomery County, State of Maryland and the United States District Court for the District of Maryland for the purposes set forth in this section, and WAIVE, FULLY AND COMPLETELY, ANY OBJECTION TO VENUE AND RIGHT TO DISMISS AND/OR TRANSFER ANY ACTION PURSUANT TO TITLE 28 U.S.C. SECTION 1404 OR 1406 (OR ANY SUCCESSOR STATUTE).

(b) The parties agree that each party to any court proceeding contemplated by this Section 6 shall be responsible for its own attorneys' fees and costs; provided, however, that unless otherwise required by applicable law or this Agreement, the prevailing party in any court proceeding contemplated by this Section 6 shall be entitled to reimbursement of its, his or her reasonable attorneys' fees, costs, and expenses.

(c) To the maximum extent allowed by applicable law, (i) Grantee and the Company agree to bring any Claim on an individual basis only, and not as a class, multi-plaintiff, representative, or collective action, (ii) Grantee and the Company waive any right for a Claim to be brought, heard, or decided as a class, multi-plaintiff, representative, or collective action ("Class Action Waiver"). This Class Action Waiver, however, does not prevent Grantee from joining, opting into or participating in a pending class or collective action to which Grantee is a current or purported class member as of the Grant Date. To the maximum extent allowed by applicable law, Grantee and the Company waive ("Representative Action Waiver") any right for a Claim to be brought, heard or decided as a Private Attorney General Representative Action on behalf of other grantees ("Representative Action"). The Representative Action Waiver, however, does not apply to a Claim that Grantee brings as a private attorney general solely on his/her own behalf.

(d) In addition, each of Grantee and the Company shall have the right to seek temporary restraining orders, preliminary and/or permanent injunctions or other like emergency relief from a court where such relief is required to permit the dispute to proceed without such party incurring irreparable harm that may not be remedied monetarily, for example, to prevent violation of: [REDACTED].

(e) For the avoidance of doubt and notwithstanding the foregoing, this Section 6 does not supersede or render void any prior agreement(s) to arbitrate between the Company and/or any of its

²⁹ Applicable to New Options and Legacy DISH Eligible Options.

³⁰ Applicable to Legacy EchoStar Eligible Options.

direct and indirect subsidiaries, on the one hand, and Grantee, on the other hand with respect to any and all stock options, restricted stock units or other equity awards other than the Options Disputes for the specific Option granted under this Agreement.

(f) Other than potential rights to a trial, a jury trial, and common law claims for punitive and/or exemplary damages, nothing in this Agreement limits any statutory remedy to which Grantee or the Company may be entitled under law. THE PARTIES ACKNOWLEDGE THAT THIS AGREEMENT SHALL NOT ALTER THE AT-WILL NATURE OF THEIR EMPLOYMENT RELATIONSHIP MEANING THAT GRANTEE MAY TERMINATE GRANTEE'S EMPLOYMENT WITH THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES AT ANY TIME WITH OR WITHOUT CAUSE, AND WITH OR WITHOUT NOTICE, AND THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES RESERVE THE SAME RIGHTS TO TERMINATE GRANTEE'S EMPLOYMENT AND/OR DEMOTE GRANTEE.

(g) For purposes of this Section 6, the Company shall be defined to include EchoStar Corporation, its predecessors, direct and indirect subsidiaries and affiliates (except DISH Network Corporation and its direct and indirect subsidiaries, which are not parties to this agreement to arbitrate), its and their officers, directors, shareholders, members, owners, employees, managers, agents, and attorneys, and all successors and assigns of each of the foregoing persons and entities.]³¹

7. Miscellaneous.

(a) Entire Agreement. The Options are issued pursuant to the Plan and are subject to the terms and conditions of the Plan. The terms and conditions of the Plan are available for inspection during normal business hours at the principal offices of the Company. The Committee has final authority to decide, interpret, determine and calculate any and all aspects of the Plan in its Sole Discretion. This Agreement and the Plan constitute the entire agreement and understanding between Grantee and the Company regarding the Options and replace and supersede any prior descriptions, summaries, communications, agreements, commitments or negotiations concerning the Options. [For the avoidance of doubt, employment disputes that are not Options Disputes shall be governed by the terms and conditions of the 2023 DISH Arbitration Agreement or other such agreement as amends or supersedes and governs the same subject matter of the 2023 DISH Arbitration Agreement.]³²

(b) No Assurances of Employment; Shareholder Rights. Without limitation of Subsection 6(i) of this Agreement, this Agreement shall not confer upon Grantee any right with respect to continuance of employment with the Company or any of its direct or indirect subsidiaries, nor shall it interfere in any way with the right of the Company and its direct and indirect subsidiaries to terminate such employment or to demote Grantee for any reason or no reason at any time and from time to time. Grantee shall have none of the rights of a shareholder with respect to Common Shares subject to the Options unless and until such Common Shares shall have been issued to Grantee in accordance with this Agreement and the Plan (as evidenced by the records of the transfer agent of the Company).

(c) [Adjustments. In accordance with the terms and conditions of the Plan, the Committee shall adjust any or all of (i) the number and type of Common Shares subject to outstanding Options and (ii) the purchase or exercise price with respect to any Option in such manner (if any) determined by the Committee, in its Sole Discretion, to be appropriate in order to prevent dilution or enlargement of the benefits or potential benefits intended to be made available under the Plan for any dividend or other distribution (whether in the form of cash, Common Shares, other securities or other property), recapitalization, stock split, reverse stock split, reorganization, merger, consolidation, split-up, spin-off, combination, repurchase or exchange of Common Shares or other securities of the Company, issuance of warrants or other rights to purchase Common Shares or other securities of the Company or other similar corporate transaction or event affects the Shares; *provided, however*, that (a) no such adjustment shall be required (x) for any ordinary dividend (or similar transaction) or (y) if the Committee determines

³¹ Applicable to Legacy EchoStar Options.

³² Applicable to certain Legacy DISH Eligible Options and New Options granted in respect of Legacy DISH Eligible Options.

that such action would cause an Option to fail to satisfy Section 409A of the Code and (b) the number of Common Shares covered by any Option or to which such Option relates shall always be a whole number.]³³

Changes in Capital Structure. If there shall be any change in the Common Shares of the Company through merger, consolidation, reorganization, recapitalization, dividend in the form of stock (of whatever amount), stock split or other change in the corporate structure of the Company, then appropriate adjustments may be made by the Company, as determined in the Sole Discretion of the Committee, to all or any portion of the Option that shall have not yet vested or been exercised and not yet been terminated or expired, in order to prevent dilution or enlargement of Grantee's rights under the Option. Such adjustments may include, where appropriate, changes in the number of shares of Common Shares and the price per share subject to the outstanding Option. Notwithstanding the foregoing, no action that would modify the treatment of the Option under the Code shall be effective unless agreed to in writing by both parties.]³⁴

(d) This Agreement shall inure to the benefit of the Company's assigns and successors.

(e) Securities Laws. The Company shall at all times during the term of the Options reserve and keep available such number of Common Shares as will be sufficient to satisfy the requirements of this Agreement. [The exercise of all or any part of the Option shall only be effective at such time that the issuance and sale of Common Shares pursuant to such exercise will not violate any federal or state securities or other laws. The Company may suspend Grantee's or any holder's of the Option right to exercise the Option and shall not issue or deliver the Common Shares underlying the Option unless it is satisfied in its judgment that the issuance and sale of Common Shares will not violate any of the provisions of the Securities Act, the Securities Exchange Act of 1934, as amended (the "Exchange Act"), any rules or regulations of the SEC promulgated thereunder, or the requirements of applicable state law relating to authorization, issuance or sale of securities, other applicable laws, rules and regulations or any applicable stock exchange, or any other applicable laws, rules or regulations, or until there has been compliance with the provisions of such acts, laws and rules.]³⁵ If the Company in its Sole Discretion so elects, it may register the Common Shares issuable upon vesting of the Options under the Securities Act of 1933, as amended (the "Securities Act"), and list the Common Shares on any securities exchange. In the absence of such election, Grantee understands that neither the Options nor the Common Shares issuable pursuant to the exercise of the Options will be registered under the Securities Act, or tradeable on any securities exchange, and Grantee represents that the Options are being acquired, and that such Common Shares that will be acquired upon the exercise of the Options, if any, will be acquired, by Grantee for investment and not with a view to distribution thereof. In the absence of an effective Registration Statement meeting the requirements of the Securities Act, upon any sale or transfer of the Common Shares issued pursuant to the exercise of the Options, Grantee shall deliver to the Company an opinion of counsel satisfactory to the Company to the effect that the sale or transfer of the Common Shares does not violate any provision of the Securities Act or the Securities Exchange Act of 1934, as amended [Grantee understands that the Company is under no obligation to register or qualify the Common Shares with the SEC, any state securities commission or any stock exchange to effect such compliance and that Grantee will have no recourse to or claim against the Company if the Company determines pursuant to this Section 7 that it is unable to deliver the Common Shares upon exercise of the Option. Regardless of whether the offering and sale of the Common Shares have been registered under the Securities Act, or have been registered or qualified under the securities laws of any state]³⁶, and the Company in its Sole Discretion may impose restrictions upon the sale, pledge or other transfer of such Common Shares (including, without limitation, the placement of appropriate legends on certificates or the imposition of stop-transfer instructions on the certificates (or the book entries made by the Administrator to record the Common Shares), as applicable) if, in the judgment of

³³ Applicable to New Options and Legacy DISH Eligible Options.

³⁴ Applicable to Legacy EchoStar Eligible Options.

³⁵ Applicable to Legacy EchoStar Eligible Options.

³⁶ Applicable to Legacy EchoStar Eligible Options.

the Company, such restrictions are necessary or desirable in order to achieve compliance with the Securities Act, the Exchange Act, the securities laws of any state and/or any other law.

(f) Dividends. The holder of the Options will not have any right to dividends or any other rights of a shareholder with respect to the Common Shares issuable upon the exercise of the Options unless and until such Common Shares shall have been issued in accordance with this Agreement and the Plan (as evidenced by the records of the transfer agent of the Company).]³⁷

Notice of Disposal of Common Shares; Withholding. To the extent the Option is an ISO, if Grantee shall dispose of any of the Common Shares of the Company acquired by Grantee pursuant to the exercise of such portion of the Option that is an ISO within two years from the Grant Date or within one year after the transfer of any such shares to Grantee upon exercise of such portion of the Option, then, in order to provide the Company with the opportunity to claim the benefit of any income tax deduction (if any) which may be available to it under the circumstances, Grantee shall promptly notify the Company of the dates of acquisition and disposition of such shares, the number of shares so disposed of, and the consideration, if any, received for such shares. In order to comply with all applicable federal or state income tax laws or regulations, the Company may take such action as it deems appropriate to insure: (i) notice to the Company of any disposition of the Common Shares of the Company within the time periods described above; and (ii) that, if necessary, all applicable federal or state payroll, withholding, income or other taxes are withheld or collected from Grantee.]³⁸

(g) Confidentiality. Grantee agrees to treat as confidential the terms and conditions of this Agreement and the Options except to the extent specifically disclosed by the Company pursuant to applicable law, and understands, acknowledges, agrees and hereby stipulates that failure to do so may result in immediate termination of all Options (which, for the avoidance of doubt and without limitation of the foregoing, includes both vested and unvested Options), in which case no Common Shares shall be issuable in connection therewith. However, nothing in this Section 7(g) shall prevent Grantee from exercising Grantee's right to discuss the terms and conditions of Grantee's employment, including compensation, under applicable law. Notwithstanding the foregoing, nothing in this Agreement shall limit Grantee's rights under applicable law to provide information to any governmental entity or to file a charge with or participate in an investigation conducted by any governmental entity, and Grantee does not need permission from the Company or any of its subsidiaries to do so. Grantee recognizes that, in connection with the provision of information to any governmental entity, Grantee must inform such governmental entity that the information Grantee is providing is confidential. Despite the foregoing, Grantee is not permitted to reveal to any third party, including any governmental entity, information Grantee came to learn during Grantee's service to the Company that is protected from disclosure by any applicable privilege, including but not limited to the attorney-client privilege or attorney work product doctrine. The Company and its subsidiaries do not waive any applicable privileges or the right to continue to protect its privileged attorney-client information, attorney work product, and other privileged information. Nothing in this Agreement prevents or limits Grantee from recovering an award for providing information to any governmental authority concerning any suspected violation of law by the Company or its subsidiaries.

(h) Other Agreements. Except as expressly set forth to the contrary in Section [REDACTED], 6 or Section 7(a) of this Agreement, the obligations of Grantee under this Agreement shall be independent of, and unaffected by, and shall not affect, other agreements, if any, binding Grantee that apply to Grantee's business activities during and/or subsequent to Grantee's employment by the Company.

(i) Survival. Any provision of this Agreement that logically would be expected to survive termination or expiration, shall survive for a reasonable time period under the circumstances, whether or not specifically provided in this Agreement (including, without limitation, Subsection 3(e), [REDACTED] and Section 6 of this Agreement). Except as set forth to the contrary in Subsections 3(d) and 5(a)(iv) of this Agreement, the obligations under this Agreement also shall survive any changes made in the future to the employment terms and conditions of Grantee, including, without limitation, changes in salary, benefits, bonus plans, job title and job responsibilities.

³⁷ Applicable to New Options and Legacy DISH Eligible Options.

³⁸ Applicable to Legacy EchoStar Eligible Options.

(j) No Oral Waiver or Modification. Except as expressly provided by this Agreement, no waiver or modification of any of the terms or conditions of this Agreement (including, without limitation, this Subsection 7(j)) shall be effective unless in writing and signed by both parties.

(k) No Waiver. In addition to (and without limitation of) the other terms and conditions of this Agreement, the failure of the Company to insist upon strict performance of any provision of this Agreement or any other agreement between the Company, on the one hand, and Grantee or any other grantee, on the other hand, shall not be construed as a waiver of the Company's right to insist upon strict performance of each and every representation, warranty, covenant, duty and obligation of Grantee hereunder. In addition to (and without limitation of) the foregoing, the election of certain remedies by the Company with respect to [REDACTED] by Grantee or the breach, violation or default by Grantee or any other grantee of any other agreement between the Company, on the one hand, and Grantee or any other grantee, on the other hand, shall not be deemed to prejudice any right or remedy that the Company may have at law, in equity, under contract (including, without limitation, this Agreement) or otherwise with respect to a similar or different [REDACTED] by Grantee (all of which are hereby expressly reserved).

(l) Severability. Each provision of this Agreement shall be construed as separable and divisible from every other provision and the enforceability of any one provision shall not limit the enforceability, in whole or in part, of any other provision. Except as otherwise set forth in Subsection 3(b), Subsection 3(e) and Subsection 6(e) of this Agreement, in the event that a court, arbitrator or other body of competent jurisdiction holds any provision of this Agreement to be invalid, illegal, void, or less than fully enforceable to any extent or in any respect as to time, scope or otherwise, the parties agree that such provision shall be construed by limiting and reducing it to the minimum extent necessary to render such provision valid, legal and enforceable while preserving to the greatest extent permissible the original intent of the parties; the remaining terms and conditions of this Agreement shall not be affected by such alteration, and shall remain in full force and effect.

(m) Agreement Summaries. In the event that the Company provides Grantee (or anyone acting on behalf of Grantee) with summary or other information concerning, including or otherwise relating to Grantee's rights or benefits under this Agreement (including, without limitation, the Options, and any vesting thereof), such summary or other information shall in all cases be qualified in its entirety by this Agreement and the Plan, and any conflicts between such summary or other information and this Agreement or the Plan shall not constitute an amendment or other modification hereto unless such conflict is expressly referenced as superseding the conflicting term of this Agreement or the Plan and is signed by an officer of the Company.

(n) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee is executing this Agreement voluntarily and without any duress or undue influence by the Company or anyone else.

(o) Grantee understands, acknowledges, agrees and hereby stipulates that the Options are intended to be consideration in exchange for the promises and covenants set forth in this Agreement and not in exchange for any prior service or continuance of employment with the Company or any of its direct or indirect subsidiaries or for anything else.

(p) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee has carefully read, considered and understands all of the provisions of this Agreement and the Company's policies reflected in this Agreement.

(q) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee has asked any questions needed for Grantee to understand the terms, consequences and binding effect of this Agreement and Grantee fully understands them, including, without limitation, that Grantee is waiving the right to a trial, a trial by jury, and claims for punitive and/or exemplary damages.

(r) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee was provided an opportunity to seek the advice of an attorney and/or a tax professional of Grantee's choice before accepting this Agreement.

(s) Grantee understands, acknowledges, agrees and hereby stipulates that the obligations and restrictions set forth in this Agreement are consistent with Grantee's right to sell Grantee's labor, the public's interest in unimpeded trade, are fair and reasonable, and are no broader than are reasonably required to protect the Company's interests.

(t) Headings and Interpretation. Headings of sections of this Agreement are included for convenience only, will not be construed as part of this Agreement and will not be used to define, limit, extend or interpret the terms of this Agreement. Each capitalized term will apply equally to both the singular and plural forms thereof. The parties acknowledge and agree that: (i) they and their counsel have reviewed, or been given a reasonable opportunity to review, this Agreement and any exhibits to this Agreement; (ii) this Agreement and any exhibits to this Agreement shall be deemed to have been jointly drafted by the parties; and (iii) no ambiguity or claimed ambiguity shall be resolved against any party on the basis that such party drafted the language claimed to be ambiguous nor shall the extent to which any party or its counsel participated in drafting this Agreement and/or any exhibits to this Agreement be construed in favor of or against any party.

(u) Injunctive Relief. Grantee understands, acknowledges, agrees and hereby stipulates that it is the Company's policy to seek legal recourse to the fullest extent possible for any [REDACTED], and that nothing in this Agreement shall be construed to prohibit the Company from pursuing any available right or remedy that the Company may have at law, in equity, under contract (including, without limitation, this Agreement) or otherwise against Grantee for any [REDACTED] (all of which are hereby expressly reserved), including, without limitation, the recovery of damages from Grantee. Grantee further understands, acknowledges, agrees and hereby stipulates that: (i) Grantee's compliance with this Agreement is necessary to preserve and protect the Company's Confidential Information and/or Trade Secrets, among other things; (ii) any and all [REDACTED] of any of the covenants set forth in this Agreement (including, without limitation, the covenants set forth in [REDACTED]) by Grantee will result in irreparable and continuing harm to the Company, which will be difficult to ascertain and for which there will be no adequate monetary or other remedy at law; and, therefore, (iii) the Company will be entitled, in addition to any and all other remedies available at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved), to specific performance, an *ex parte* (without notice to Grantee) temporary restraining order, preliminary and permanent injunctive relief and/or other similar relief to enjoin and prevent any such [REDACTED]. Such specific performance and/or injunctive relief includes, without limitation, [REDACTED], to avoid conflicts of interest and to otherwise protect the Company from irreparable harm. Grantee understands, acknowledges, agrees and hereby stipulates that the Company does not need to post a bond in order to obtain injunctive relief and Grantee waives any and all rights to require such a bond.]³⁹

[Grantee understands, acknowledges, agrees and hereby stipulates that it is the Company's policy to seek legal recourse to the fullest extent possible for actual, threatened or attempted violation of, or challenges to the enforceability of, this Agreement. Grantee understands that nothing in this Agreement shall be construed to prohibit the Company from pursuing any other available remedies for such actual, threatened or attempted violation or challenges to enforceability, including, without limitation, the recovery of damages from Grantee. Grantee further agrees that, if he or she violates, threatens or attempts to violate, or challenges the enforceability of, this Agreement, it would be difficult to determine the damages and lost profits which the Company would suffer as a result thereof including, but not limited to, [REDACTED]. Accordingly, Grantee agrees that if he or she violates, threatens or attempts to violate or challenges the enforceability of this Agreement, then the Company shall be entitled to an order for injunctive relief and/or for specific performance, or their equivalent, in addition to money damages and any other remedies otherwise available to it at law or equity. Such injunctive relief includes but is not limited to [REDACTED]. Grantee expressly agrees that the Company does not need to post a bond to obtain an injunction and Grantee waives the right to require such a bond.]⁴⁰

³⁹ Applicable to New Options and Legacy DISH Eligible Options.

⁴⁰ Applicable to Legacy EchoStar Eligible Options.

[(v) Fee Shifting. The prevailing party in any arbitration or court proceeding to enforce or interpret this Agreement or any provision thereof shall be entitled to recover its costs, expenses and reasonable attorneys' fees (at trial/arbitration and on appeal), amounts paid in the investigation, defense and/or settlement of such arbitration or court proceeding (including, for the avoidance of doubt and without limitation of the foregoing, costs and expenses incurred in negotiating a settlement, if applicable), and all other amounts allowed by law. For purposes of the preceding sentence, the "prevailing party" means the party initiating such proceeding in the event that such party is awarded any relief by the arbitrator or court (regardless of whether such relief is monetary or equitable in nature) even, for the avoidance of doubt and without limitation of the foregoing, if such party did not prevail in all matters; otherwise, the "prevailing party" means the party defending against such proceeding. The "prevailing party" under (i) the complaint or similar filing or action, and (ii) any counterclaim or similar filing or action in any such proceeding shall be determined independently. Notwithstanding the foregoing, the first sentence of this Subsection 7(v) will not apply to any collateral claims not brought to enforce or interpret this Agreement, even if adjudicated contemporaneously. Nothing in this Agreement shall require Grantee to reimburse the Company for its costs, expenses and reasonable attorneys' fees incurred when the Company prevails in defense of any statutory claim of unlawful discrimination, unless such claim brought by Grantee is frivolous, unreasonable or without foundation, or Grantee continues to prosecute a claim after the claim became frivolous, unreasonable or without foundation, in which cases Grantee will be required to reimburse the Company for its costs, expenses and reasonable attorneys' fees (at trial/arbitration and on appeal), amounts paid in the investigation, defense and/or settlement of such claims (including, for the avoidance of doubt and without limitation of the foregoing, costs and expenses incurred in negotiating a settlement, if applicable), and all other amounts allowed by law. In the event either party hereto files a judicial or administrative action asserting claims subject to the arbitration provisions of this Agreement, and the other party successfully stays such action and/or compels arbitration of the claims made in such an action, the party filing the administrative or judicial action shall pay the other party's costs, expenses and reasonable attorneys' fees incurred in obtaining a stay and/or compelling arbitration.]⁴¹

Upon Grantee's acceptance of the terms and conditions set forth in this Agreement through the electronic grant process available through the Administrator, this Agreement shall become effective between the parties as of the Grant Date.

ECHOSTAR CORPORATION
Charles W. Ergen, Chairman

GRANTEE — [Grantee Name]
Accepted on [Acceptance Date]

⁴¹ Applicable to New Options and Legacy DISH Eligible Options.

[REDACTED] Indicates that certain information in this Exhibit has been excluded because it is both (i) not material in light of, among other things, available information and (ii) would be competitively harmful if publicly disclosed.¹

ECHOSTAR CORPORATION
NON-QUALIFIED STOCK OPTION AGREEMENT
(2022 Long-Term and Short-Term Incentive Plan)

This Non-Qualified Stock Option Agreement (the “Agreement”) is entered into and made effective as of [Grant Date] (the “Grant Date”), by and between EchoStar Corporation, a Nevada corporation (the “Company”), and [Participant Name] (“Grantee”).

RECITALS

WHEREAS, DISH Network Corporation adopted, and the Company assumed, a long-term and short-term, performance-based incentive plan (the “2022 Incentive Plan”) that provides awards in a combination of cash awards and stock options, which awards shall vest based on the achievement of certain specified goals during the period from and including [REDACTED] (the “Measurement Period”);

WHEREAS, Grantee’s participation in the 2022 Incentive Plan is reflected in this Agreement and the DISH Network Corporation Cash Award Agreement (the “2022 Incentive Plan Cash Award Agreement”), with the goal of [REDACTED] under the 2022 Incentive Plan exclusively provided in the 2022 Incentive Plan Cash Award Agreement, and all other goals under the 2022 Incentive Plan provided in both this Agreement and the 2022 Incentive Plan Cash Award Agreement;

WHEREAS, the Company, pursuant to its 2019 Stock Incentive Plan (the “Plan”) and the 2022 Incentive Plan, desires to grant stock options to Grantee, and Grantee desires to accept such stock options, each under the terms and conditions set forth in this Agreement; and

WHEREAS, the Option (as defined below) is intended to be considered in exchange for the covenants herein contained and not in exchange for any right with respect to continuance of employment with or service to the Company or any of its direct or indirect subsidiaries.

AGREEMENT

NOW, THEREFORE, in consideration of the promises and covenants set forth herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereto hereby agree as follows:

1. Grant of Options.

The Company hereby grants to Grantee, as of the Grant Date, the options (the “Option(s)”), each representing the right to purchase all or any part of an aggregate of [Number of Options Granted] shares of the Class A Common Stock of the Company, par value \$0.001 per share (a “Common Share”) upon vesting of that Option, at the price of \$[Grant Price] per share (the “Option Price”), subject to the terms and conditions set forth in this Agreement, which price was equal to or greater than the fair market value of a Common Share on the Grant Date (or the last trading day prior to the Grant Date (if the Grant Date was not a trading day)). The Option Price is subject to adjustment as provided in this Agreement and the Plan.

2. Duration, Vesting and Exercisability.

(a) Goal Achievement and Committee Authority.

[Goals]

¹ Eligible Employees may obtain an unredacted copy of the applicable stock option agreement(s) for the New Options by sending an e-mail to Stock.Options@dish.com, which is the preferred method, or calling the Exchange Offer information line at 1-855-256-0682.

(b) During the lifetime of Grantee, the Common Shares issuable upon the exercise of the Options shall be issued only to Grantee (or, if permissible under applicable law and this Agreement, to Grantee's guardian or legal representative), and Options shall not be assignable or transferable by Grantee, other than by will or the laws of descent and distribution. Without limiting the generality of the foregoing, the Options may not be sold, assigned, transferred or otherwise disposed of, or pledged or hypothecated in any manner (whether by operation of law or otherwise), and will not be subject to execution, attachment or other process. Any sale, assignment, transfer or other disposition, or pledge or hypothecation, of the Options or any attempt to make any such levy of execution, attachment or other process will cause the Options to terminate immediately, unless the Board, the Committee and/or the Chief Legal Officer or the General Counsel of the Company, in its or their Sole Discretion, specifically waives applicability of this provision in whole or in part.

(c) Notwithstanding anything to the contrary in this Agreement, the Options shall expire and terminate, and shall cease to be exercisable, on the tenth anniversary of the Grant Date (the "Expiration Date").

(d) The Company assumes no responsibility for any individual income taxes, penalties and/or interest related to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares. **Grantee should consult with Grantee's personal tax advisor regarding the tax ramifications, if any, that result from the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares.** If, in the Company's Sole Discretion, it is necessary or appropriate to collect or withhold any individual income taxes, penalties and/or interest in connection with the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares, then (i) the Company shall be entitled to require the payment of such amounts, and/or (ii) Grantee shall make arrangements satisfactory to the Company and its subsidiaries to satisfy all tax, tax withholding and all other obligations with respect to such amounts, in each case as a condition to such grant, vesting, adjustment or exercisability of such Options or the issuance of Common Shares upon the exercise of such Options and/or any subsequent disposition of such Common Shares, as the case may be, unless the Board, the Committee and/or the Chief Legal Officer or the General Counsel of the Company, in its or their Sole Discretion, specifically waives applicability of this provision in whole or in part. In furtherance and without limiting the generality of the foregoing, Grantee (on its own behalf and on behalf of each and every other proper party as described in Section 2(b) and/or Section 3(c) of this Agreement) hereby authorizes the Company and its subsidiaries, in its Sole Discretion (including, without limitation, pursuant to the then-current procedures implemented by the Company's administrator for the Options (the "Administrator"), as such Administrator and procedures are designated by the Company in its Sole Discretion), to satisfy all tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest related to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options or any subsequent disposition of such Common Shares, by one or a combination of the following:

- (i) withholding from any wages or other cash compensation payable to Grantee by the Company and its subsidiaries;
- (ii) withholding Common Shares that are otherwise issuable upon the exercise of the Options;
- (iii) arranging for the sale of Common Shares that are otherwise issuable upon vesting of the Options, including, without limitation, selling Common Shares as part of a block trade with Common Shares held by other grantees under the Plan or otherwise; and/or
- (iv) withholding from the gross amount of the sale of Common Shares issued upon the exercise of the Options.

(e) In considering the acceptance and any exercise of the Options, Grantee understands, acknowledges, agrees and hereby stipulates that Grantee should use the same independent investment judgment that Grantee would use in making other investments in corporate securities. Among other

things, stock prices will fluctuate over any reasonable period of time and the price of the Common Shares may increase as well as decrease. No guarantees are made as to the future prospects of the Company or the Common Shares, or that any market for sale of the Common Shares will exist in the future. No representations are made by the Company except as may be contained in any active registration statement on file with the United States Securities and Exchange Commission (the “SEC”) relating to the Plan at the time of applicable exercise of the Options.

3. Cessation of Employment; [REDACTED]; Covenants Found Unenforceable; Death or Disability; Demotion; Recoupment.

(a) Subject to the application of Section 3(b)(ii) and Section 3(b)(iii) of this Agreement, in the event that Grantee shall cease to be employed by the Company or its direct or indirect subsidiaries (collectively, the “Company” for purposes of this Section 3) for any reason other than the reason set forth in Section 3(b)(i) of this Agreement or Grantee’s death or disability (as described in Section 3(c) of this Agreement), and Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such cessation of employment, Grantee shall have the right to exercise such vested Options at any time within one (1) month (the “One Month Period”) after such cessation of employment and have such Common Shares issued upon the exercise of such vested Options, **but only** to the extent of the full number of vested Options and Common Shares issuable upon the exercise of such vested Options as of such cessation of employment, subject to the [conditions that (i) any vested or exercisable portion of the Option not exercised within the One Month Period shall be automatically exercised pursuant to the Expiration Exercise Procedures set forth in Section 4(c) below, (ii) any portion of the Option not vested or otherwise not exercisable as of the date of such cessation of employment shall be deemed to have terminated and cannot be exercised as or after such date, and (iii) no portion of the Option shall be exercisable (whether vested or unvested) after the Expiration Date]² [condition that any portion of the Options not vested and exercised as of such cessation of employment shall terminate as of such cessation of employment, shall cease to be exercisable as of such cessation of employment and no Common Shares shall be issued upon the exercise of any unvested Options following such cessation of employment, and that no portion of the Options shall vest or be exercisable after the Expiration Date].³ Retirement, whether or not pursuant to any retirement or pension plan of the Company, shall be deemed to be a cessation of employment for all purposes under this Agreement. The termination of the Options by reason of any such cessation of employment shall be without prejudice to any right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

(b) In the event that: (i) Grantee shall cease to be employed by the Company by reason of Grantee’s serious misconduct during the course of employment, including, without limitation, [REDACTED], misappropriation of Company funds, theft of Company property or other reasons as determined by the Company; (ii) [REDACTED]; or (iii) a court, arbitrator or other body of competent jurisdiction holds any of the provisions set forth in Section 3(e) of this Agreement [REDACTED] to be invalid, illegal, void or less than fully enforceable against Grantee to any extent or in any respect as to time, scope or otherwise, in the course of any litigation or other legal proceeding arising out of or relating to any [REDACTED] by Grantee or a request by or on behalf of Grantee for declaratory relief regarding the enforceability of such covenants against Grantee (each of (i), (ii) and (iii) an “Award Termination Event”), then **all** Options (which, for the avoidance of doubt and without limitation of the foregoing, includes both vested and unvested Options) shall be deemed to have terminated, shall cease to be exercisable and no Common Shares shall be issuable in connection therewith, as of the earliest of the following to occur: (A) the serious misconduct described in subpart (i) above; (B) [REDACTED]; or (C) the commencement of the litigation or other legal proceeding described in subpart (iii) above (the first date on which any of (A), (B) and/or (C) occurs, an “Award Termination Effective Date”). The termination of the Options pursuant to Section 3(b)(i), Section 3(b)(ii) or Section 3(b)(iii) of this Agreement shall be without prejudice to any right or remedy that the Company may have against Grantee

² Applicable to New Options.

³ Applicable to Eligible Options.

at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved). For all purposes under this Agreement, [REDACTED].

(c) Subject to the application of Section 3(b)(ii) and Section 3(b)(iii) of this Agreement, in the event that: (i) Grantee shall die while in the employ of the Company or within one (1) month after cessation of employment for any reason other than the reason set forth in Section 3(b)(i) of this Agreement; or (ii) employment ceases because Grantee has become disabled (within the meaning of Section 22(e)(3) of the Internal Revenue Code of 1986, as amended, and regulations thereunder) while in the employ of the Company and Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such death or cessation of employment for disability, then Grantee or the personal representative or administrator, executor or guardian of Grantee, as applicable, or any person or entity to whom the Options are transferred by will or the applicable laws of descent and distribution, shall have the right to exercise such vested Options and have such Common Shares issued upon the exercise of such vested Options [within twelve (12) months after the date of such death or termination on account of disability (the “Death or Disability Post-Termination Exercise Period”), as applicable],⁴ **but only** to the extent of the full number of vested Options and Common Shares issuable upon the exercise of such vested Options as of such death or cessation of employment for disability, subject to the [conditions that (i) any vested or exercisable portion of the Option not exercised within the One Month Period shall be automatically exercised pursuant to the Expiration Exercise Procedures set forth in Section 4(c) below, (ii) any portion of the Option not vested or otherwise not exercisable as of the date of such death or termination on account of disability, as applicable, shall be deemed to have terminated and cannot be exercised as or after such date, and (iii) no portion of the Option shall be exercisable (whether vested or unvested)]⁵ [condition that any portion of the Options not vested as of such death or cessation of employment for disability shall terminate as of such death or cessation of employment for disability, shall cease to be exercisable as of such death or cessation of employment for disability and no Common Shares shall be issued upon the exercise of any unvested Options following such death or cessation of employment for disability, and that no portion of the Options shall vest after the Expiration Date].⁶ The termination of the Options by reason of such death or cessation of employment for disability shall be without prejudice to any right or remedy that the Company may have against Grantee (and/or the personal representative or administrator, executor or guardian of Grantee, as applicable, or to any person or entity to whom the Options are transferred by will or the applicable laws of descent and distribution) at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

(d) In the event that Grantee is demoted (but remains employed) by the Company from Grantee’s current level (e.g., chairman, chief executive officer, president, executive vice president, senior vice president, vice president, director, manager or other level held by Grantee on the Grant Date), then: (i) if Grantee shall have vested Options that Grantee has not exercised and for which Common Shares have not yet been issued as of such demotion, then, subject to the application of Section 3(b)(ii) and Section 3(b)(iii) of this Agreement, Grantee shall have the right to exercise such vested Options and have such Common Shares issued upon the exercise of such vested Options, **but only** to the extent of the full number of Common Shares issuable upon the exercise of such vested Options as of such demotion (the “Remaining Vested Options Following Demotion”), subject to the condition that any portion of the Options not vested as of such demotion shall terminate as of such demotion and no Common Shares shall be issued upon the exercise of any unvested Options following such demotion, and that no portion of the Options shall vest after the Expiration Date; and (ii) this Agreement, including, without limitation, [REDACTED], shall otherwise continue in force, unless otherwise terminated. The termination of the Options by reason of such demotion shall be without prejudice to any right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved).

⁴ Applicable to New Options.

⁵ Applicable to New Options.

⁶ Applicable to Eligible Options.

(e) Notwithstanding anything to the contrary in this Agreement, Common Shares issued under this Agreement, Common Shares issued under any Other Award Agreement and all amounts that may be received by Grantee in connection with any disposition of any such Common Share(s) shall be subject to applicable recoupment, “clawback” and similar provisions under law, [the Company’s Policy for the Recovery of Erroneously Awarded Compensation,] and other recoupment, “clawback” and similar provisions and policies of the Company as amended from time to time, as well as any recoupment, “clawback” and similar policies of the Company that may be adopted at any time and from time to time in order to comply with applicable law. In addition, and as a condition to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options and/or any disposition of such Common Shares, Grantee understands, acknowledges, agrees and hereby stipulates that in the event of an Award Termination Event, the Company may (in its Sole Discretion) require Grantee to and, to the extent so required by the Company, Grantee hereby agrees to: (A) return to the Company any and all Common Shares issued under this Agreement and all Other Award Agreements (as defined in this Section 3(e)) that are held by or on behalf of Grantee on or after the Award Termination Effective Date; and (B) pay to the Company an amount not to exceed the taxable income attributable to all dispositions, during and after the Recovery Period (as defined in this Section 3(e)), of Common Shares issued under this Agreement and all Other Award Agreements (the amounts described in this subpart (B), the “Gross Amounts”). Effective as of the Award Termination Effective Date, Grantee shall hold such Common Shares and the Gross Amounts in trust for the benefit of the Company until such time as such Common Shares are returned to the Company and/or the Gross Amounts are paid to the Company, as applicable.

The Company will determine, in its Sole Discretion, the Gross Amounts and the method(s) of payment of the Gross Amounts, which method(s) may include, without limitation: (1) offsetting against any compensation or other amounts owed or owing at any time and from time to time by the Company to Grantee (including, without limitation, amounts payable under a deferred compensation plan permitted under Section 409A of the Internal Revenue Code of 1986, as amended); (2) reducing Grantee’s wages or salary and/or reducing or eliminating future salary increases, cash incentive awards or equity awards; and/or (3) requiring Grantee to pay the Gross Amounts to the Company in cash or other immediately available funds upon written demand for such payment. As a condition to the grant, vesting, adjustment or exercisability of any Options or the issuance of Common Shares upon the exercise of any Options and/or any disposition of such Common Shares, Grantee hereby consents to each of the foregoing method(s) of payment of the Gross Amounts, and further hereby agrees to execute any additional documentation determined by the Company to be necessary or advisable to facilitate the return of the Common Shares and/or payment of the Gross Amounts to the Company. Grantee hereby nominates and appoints the Company as Grantee’s attorney-in-fact for the limited purpose of executing, on Grantee’s behalf, any such additional documentation in the event that Grantee fails to do so on a reasonably timely basis under the circumstances. The return of the Common Shares and/or the payment of the Gross Amounts to the Company pursuant to this Section 3(e) shall be without prejudice to any other right or remedy that the Company may have against Grantee at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved). “Other Award Agreement” means any other restricted stock unit agreement, incentive stock option agreement, non-qualified stock option agreement or any other “Award Agreement” (as defined by the Plan) or similar agreement pursuant to successor or other plan(s) similar to the Plan. “Recovery Period” means the twelve (12) month period preceding the Award Termination Effective Date.

4. Manner of Issuance of Common Shares.

(a) The Options can be exercised only by, and the Common Shares issuable upon the exercise of the Options can be issued only to, Grantee or other proper party as described in Section 2(b), Section 3(c) and/or Section 4(c) of this Agreement, in whole Common Shares by following (prior to the earlier of: (i) any termination of such Options; or (ii) the Expiration Date) the then-current procedures implemented by the Administrator, as such Administrator and procedures are designated by the Company in its Sole Discretion. The instruction to exercise any Options must be made by Grantee or other proper party as described in Section 2(b), Section 3(c) and/or Section 4(c) of this Agreement and shall include, among other things, the number of Common Shares as to which the Options are being exercised, shall contain a representation and agreement as to Grantee’s investment intent with respect to the Common Shares in a form satisfactory to the Company’s Chief Legal Officer or the General Counsel (unless a

Prospectus meeting applicable requirements of the Securities Act of 1933, as amended, is in effect for the Common Shares being issued pursuant to the exercise of the Option), and be accompanied by payment in full of the Option Price for all Options designated in the instruction (including, without limitation, satisfaction of Grantee's tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest as set forth in Section 2(d) of this Agreement). All notices that need to be sent to the Company shall be addressed to it at its office at 9601 S. Meridian Blvd., Englewood, Colorado, 80112, Attn: Corporate Secretary, or to such other address or person or entity as the Company may notify Grantee of from time to time. All notices that need to be sent to Grantee or other person or entity then entitled to receive Common Shares issuable upon vesting of the Options shall be addressed to Grantee or such other person(s) or entity(ies) at such address as Grantee or such other person(s) or entity(ies) may notify the Company or its Administrator in writing of from time to time.

(b) Unless notified by the Company or the Administrator to the contrary, the Common Shares issuable upon the exercise of the Options shall be issued within five (5) business days following the date on which the Chief Legal Officer or the General Counsel for the Company determines that all conditions necessary for vesting of the Options and issuance of the Common Shares have been satisfied (including, without limitation, satisfaction of Grantee's tax, tax withholding and all other obligations with respect to any individual income taxes, penalties and/or interest as set forth in Section 2(d) of this Agreement). The Company shall have no obligation to issue any Common Shares until it has confirmed to its satisfaction that all conditions necessary for vesting and the exercise of the Options and issuance of the Common Shares have been satisfied. Any notice of exercise shall be void and of no effect if all requisite events have not been properly completed.

(c) If, upon the close of trading on the NASDAQ Stock Market (or, in the event that the Common Shares are no longer listed and traded on the NASDAQ Stock Market, such other stock exchange on which the Common Shares are then listed and traded) (the "Market Close") [(i) in the event of a termination of Grantee's employment as contemplated by Section 3(a) of this Agreement, on the earlier of (x) the last day of the One Month Period, and (y) the Expiration Date, (ii) in the event of a termination of Grantee's employment as contemplated by Section 3(c) of this Agreement, on the earlier of (x) the last day of the Death or Disability Post-Termination Exercise Period, and (y) the Expiration Date, and (iii) in any other circumstance where all or any portion of the Option is then outstanding and exercisable on the Expiration Date, on the Expiration Date (the dates in clauses (i) – (iii), as applicable (or the last trading day prior to any such date (if such date is not a trading day))] ⁷ [on the Expiration Date (or the last trading day prior to the Expiration Date (if the Expiration Date is not a trading day))] ⁸ (the "Expiration Exercise Date"), all or any portion of the Options are vested and exercisable, then the Options (or vested and exercisable portion thereof) shall be automatically exercised upon the Market Close on the Expiration Exercise Date without any further action by Grantee (or any other proper party as described in Section 2(b) and/or Section 3(c) of this Agreement) pursuant to the applicable then-current procedures implemented by the Administrator (the "Expiration Exercise Procedures"), as such Administrator and Expiration Exercise Procedures are designated by the Company in its Sole Discretion.

Pursuant to the Expiration Exercise Procedures in effect as of the date of this Agreement: (i) the following costs and expenses will be satisfied by withholding otherwise deliverable Common Shares to be issued upon the automatic exercise of the Option: (A) the Option Price for the full number of vested Common Shares that are automatically exercised under the Options pursuant to this Section 4(c); (B) the Administrator's fees and commissions, if any; (C) other brokerage fees and commissions, if any; and (D) all withholding and all other obligations with regard to any individual income taxes (which Grantee understands, acknowledges, agrees and hereby stipulates may be withheld at the highest then-current tax rate), penalties or interest related to the grant, vesting, adjustment or exercise of the Options and/or any subsequent disposition of Common Shares in connection with the Expiration Exercise Procedures or otherwise; and (ii) the number of whole Common Shares, if any, remaining after completion of all withholding as described in section (i) of these Expiration Exercise Procedures shall be issued to Grantee.

⁷ Applicable to New Options.

⁸ Applicable to Eligible Options.

Without limitation of the generality of Section 2(d) of this Agreement, in the event that the amounts withheld pursuant to the Expiration Exercise Procedures are insufficient to satisfy Grantee's actual individual income tax, penalty and/or interest obligations, Grantee understands, acknowledges, agrees and hereby stipulates that Grantee, and not the Company, shall be solely responsible and liable for payment of any deficiencies. Only Options that are "in-the-money" at Market Close on the Expiration Exercise Date shall be automatically exercised pursuant to this Section 4(c). Options shall be considered "in-the-money" for purposes of this Section 4(c) if the fair market value of a Common Share upon the Market Close on the Expiration Exercise Date is at least one percent (1%) greater than the Option Price. Furthermore, and without limitation of the generality of the preceding sentence, any exercise of the Options that would result in the issuance of less than one (1) whole Common Share to Grantee pursuant to the Expiration Exercise Procedures shall not be automatically exercised pursuant to this Section 4(c). Grantee (on its own behalf and on behalf of each and every other proper party as described in Section 2(b) and/or Section 3(c) of this Agreement) hereby expressly authorizes and agrees to the automatic exercise of the Options as provided in this Section 4(c) (and shall be deemed to have given all instructions and representations required under Section 4(a) of this Agreement in connection with the automatic exercise of the Options as provided in this Section 4(c)), and neither the approval of the Administrator, nor the consent of Grantee (or any other proper party as described in Section 2(b) and/or Section 3(c) of this Agreement) shall be required at the time of the automatic exercise of the Options pursuant to this Section 4(c). For the avoidance of doubt, Grantee may exercise any vested and exercisable portion of the Options prior to Market Close on the Expiration Exercise Date. **Grantee understands, acknowledges, agrees and hereby stipulates that the automatic exercise procedure pursuant to this Section 4(c) is provided solely as a convenience to Grantee as protection against Grantee's inadvertent failure to exercise all or any portion of an "in-the-money" Options that are vested and exercisable before such Options expire under this Agreement. Because any exercise of all or any portion of the Options is solely Grantee's responsibility, Grantee hereby waives and releases and agrees to indemnify and hold the Company harmless from and against any and all claims of any kind whatsoever against the Company and/or any other party (including, without limitation, the Administrator and the Company's employees and agents) arising out of or relating to the automatic exercise procedure pursuant to this Section 4(c) (or any failure thereof), including, without limitation, any resulting individual income tax, penalty and/or interest liability and/or any other liability if the automatic exercise of the Options does occur, or does not occur for any reason or no reason whatsoever and/or the Options actually expire.**

(d) The certificate or certificates for (or the book entries made by the Administrator to record) the Common Shares, if any, that are issued or made upon the exercise of the Options may be registered or recorded only in the name of Grantee (or if Grantee so requests, jointly in the name of Grantee and a member of Grantee's family, with the right of survivorship, or in the event of the death of Grantee, in the name of such survivor of Grantee as the person or entity with the right to receive the Common Shares issuable upon the exercise of the Options shall designate).

5. [REDACTED]⁹

6. Dispute Resolution; Arbitration.

(a) In consideration of the promises and covenants set forth in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Grantee and the Company mutually agree that any past, present or future claim, counterclaim, controversy and/or dispute between them (whether arising in contract, tort, under statute or otherwise) arising out of, relating to or incurred in connection with: (i) Grantee's application for employment, employment and/or cessation of employment (collectively, "Employment-Related Disputes"); and/or (ii) this Agreement and/or any Other Award Agreement (including, without limitation, [REDACTED]) (collectively, "Options Disputes") [(i) or (ii)] each, a "Claim" and [(i) and (ii)] collectively, "Claims", whenever and wherever brought shall be resolved by binding arbitration administered by the American

⁹ In accordance with the Company's customary practice, restrictive covenants, including covenants not to compete, are updated from time to time when new options are granted. Eligible Employees may obtain an unredacted copy of the applicable stock option agreement(s) for the New Options by sending an e-mail to Stock.Options@dish.com, which is the preferred method, or calling the Exchange Offer information line at 1-855-256-0682.

Arbitration Association (the “AAA”). This Section 6 survives after the employment relationship ceases and applies to any Claim that the Company may have against Grantee or that Grantee may have against the Company. Grantee understands, acknowledges, agrees and hereby stipulates that this agreement to arbitrate is subject to the Federal Arbitration Act, 9 U.S.C. §§ 1 et seq., it evidences a transaction involving commerce, and it is fully enforceable. For purposes of this Section 6, “the Company” shall be defined to include the Company, its predecessors, its and its predecessors’ direct and indirect subsidiaries, and the officers, directors, shareholders, members, owners, employees, managers, agents, attorneys, successors and assigns of each of the foregoing persons and entities.

[(b) For Employment-Related Disputes:

(i) a party who wishes to arbitrate an Employment-Related Dispute Claim must prepare a written demand for arbitration (“Request for Arbitration”) that identifies the claims asserted, the factual basis for each claim and the relief and/or remedy sought. That party must file the Request for Arbitration (along with a copy of this Agreement and the applicable filing fee) with the AAA by: (A) delivering them by hand to the Denver, Colorado regional office of the AAA or any other office of the AAA located in the State of Colorado; (B) mailing them by certified U.S. mail, Federal Express or United Parcel Service to American Arbitration Association, Case Filing Services, 1101 Laurel Oak Road, Suite 100, Voorhees, NJ 08043; or (C) using the AAA WebFile feature at the AAA’s website: <http://www.adr.org>. The Request for Arbitration must be submitted to the AAA before the expiration of the applicable statute of limitations and the parties agree that the date on which the AAA receives the Request for Arbitration shall constitute filing for all statute of limitations purposes. Unless otherwise prohibited by law, the party initiating arbitration shall be responsible for paying the applicable filing fee. Subject to Section 7(v) of this Agreement, the Company will pay the Employment Law Arbitrator’s (as defined in Section 6(b)(iii) of this Agreement) fees and any fee for administering the arbitration;

(ii) the party initiating arbitration must deliver a copy of the Request for Arbitration to the other party by hand or U.S. mail at the following location: (A) if to the Company — to the legal department of the Company at 9601 S. Meridian Blvd., Englewood, CO 80112, Attn: Chief Legal Officer; or (B) if to Grantee — to the last address of Grantee appearing in the Company’s records;

(iii) a single arbitrator from the AAA with expertise in employment disputes (the “Employment Law Arbitrator”) shall be selected by the AAA and shall conduct the arbitration pursuant to the AAA’s Employment Arbitration Rules and Mediation Procedures (the “AAA Employment Rules”), without incorporation of the AAA’s Supplementary Rules for Class Arbitrations, the AAA rules relating to the selection of arbitrators, or the AAA rules regarding selection of venue, which the parties hereby expressly disclaim. The AAA Employment Rules may be found at <http://www.adr.org/>, by searching for “AAA Employment Arbitration Rules” using an Internet search engine such as www.google.com, or by requesting a copy from the human resources department of the Company. The arbitration, including, without limitation, any construction or interpretation of this Agreement, shall be governed by and construed in accordance with the substantive law of the State of Colorado, without giving effect to choice of law principles. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules (as defined in Section 6(c)(iii) of this Agreement), any other AAA rule and/or procedure and/or any applicable law, the Employment Law Arbitrator shall only have the power to render decisions that are consistent with the substantive law of the State of Colorado, without giving effect to choice of law principles, and any decision rendered by the Employment Law Arbitrator shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such decision is consistent with such substantive law and for any other reason for which judicial review of an arbitration decision or award is permissible under the AAA rules, the Federal Arbitration Act or other applicable law; any decision rendered by the Employment Law Arbitrator that is inconsistent with such substantive law shall be deemed beyond the authority of the Employment Law Arbitrator. Regardless of what the AAA Employment Rules state, the arbitration proceedings shall be held in the City and County of

Denver, Colorado. Grantee hereby irrevocably waives any and all objections that Grantee may now or hereafter have to the venue of the arbitration, or any court proceeding brought to determine whether a decision rendered by the Employment Law Arbitrator is consistent with the substantive law of the State of Colorado, including, without limitation, any claim that the arbitration or any such court proceeding has been brought in an inconvenient forum;

(iv) the parties shall have the right to conduct discovery relevant and material to the outcome of the arbitration and to present witnesses and evidence as needed to present their claims and defenses, and the Employment Law Arbitrator shall resolve any discovery or evidentiary dispute. Each party shall have the right to subpoena relevant witnesses and documents, including, without limitation, documents from third parties; subpoenas may be issued for production of documents or witnesses at any deposition(s) or pre-hearing proceeding(s) and/or at the arbitration hearing. At least thirty (30) days before the arbitration hearing, the parties must exchange a list of witnesses and copies of all exhibits to be used at the arbitration hearing. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Employment Law Arbitrator shall only have the power to award remedies available under the substantive law of the State of Colorado, without giving effect to choice of law principles, and the availability of any such remedies shall further be limited to those that would be available to a party in his/her/its individual capacity for all Claims presented to the Employment Law Arbitrator (for the avoidance of doubt and without limitation of the foregoing, Grantee may not bring a class arbitration and is not entitled to remedies for Grantee's Claims on behalf of any other person or entity and/or that are available to plaintiffs in a class action but not available to individual or non-class action plaintiffs). Any remedy awarded by the Employment Law Arbitrator shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such remedy is consistent with such substantive law and complies with the limitations set forth above; any decision by the Employment Law Arbitrator that is inconsistent with such substantive law and/or fails to comply with such limitations shall be deemed beyond the authority of the Employment Law Arbitrator. Except as otherwise provided in this Section 6(b)(iv) and/or Section 6(b)(iii) of this Agreement, the Employment Law Arbitrator's decision shall be final and binding, and judgment upon the Employment Law Arbitrator's decision and/or award may be entered in any court of competent jurisdiction; provided that the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal;

(v) the Employment Law Arbitrator shall have the authority to hear and decide dispositive motions under the legal standards set forth in Rules 12 and 56 of the Colorado Rules of Civil Procedure, regardless of whether a Claim arises under federal or state law. The Employment Law Arbitrator shall resolve all disputes regarding such dispositive motions and the timeliness of the Request for Arbitration and apply the statute of limitations set forth under the substantive law of the State of Colorado, without giving effect to choice of law principles. The Employment Law Arbitrator shall dismiss, without limitation, any Claim that, in the absence of this Agreement, could not be brought under the substantive law of the State of Colorado, without giving effect to choice of law principles;

(vi) the Employment Law Arbitrator shall have the exclusive authority to resolve Employment-Related Disputes, except as limited by Section 6(e) of this Agreement; and

(vii) all arbitration proceedings, including, but not limited to, claims, allegations, decisions, findings, pleadings, hearings, testimony, discovery, settlements, opinions and awards shall be confidential, except: (A) to the extent the parties otherwise agree in writing; (B) as may be otherwise appropriate in response to a request from a government agency, subpoena, or legal process; (C) if the substantive law of the State of Colorado (without giving effect to choice of law principles) provides to the contrary; or (D) as is necessary in a court proceeding to enforce, correct, modify

or vacate the Employment Law Arbitrator's award or decision (and in the case of this subpart (D), the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal); provided, however, in the event that either party initiates a court proceeding to enforce, correct, modify, or vacate the Employment Law Arbitrator's award or decision, or any other proceeding that would require disclosing the Employment Law Arbitrator's award, decision or findings, the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal.]¹⁰

(c) For Options Disputes:

(i) a party who wishes to arbitrate an Options Dispute Claim must prepare a Request for Arbitration that identifies the claims asserted, the factual basis for each claim and the relief and/or remedy sought. That party must file the Request for Arbitration (along with a copy of this Agreement and the applicable filing fee) with the AAA by: (A) delivering them by hand to the Denver, Colorado regional office of the AAA or any other office of the AAA located in the State of Colorado; (B) mailing them by certified U.S. mail, Federal Express or United Parcel Service to American Arbitration Association, Case Filing Services, 1101 Laurel Oak Road, Suite 100, Voorhees, NJ 08043; or (C) using the AAA WebFile feature at the AAA's website: <http://www.adr.org>. The Request for Arbitration must be submitted to the AAA before the expiration of the applicable statute of limitations and the parties agree that the date on which the AAA receives the Request for Arbitration shall constitute filing for all statute of limitations purposes. Unless otherwise prohibited by law, the party initiating arbitration shall be responsible for paying the applicable filing fee. Subject to Section 7(v) of this Agreement, the Commercial Law Arbitrators' (as defined in Section 6(c)(iii) of this Agreement) fees and any fee for administering the arbitration will be paid equally by the parties (i.e., fifty percent (50%) by the Company and fifty percent (50%) by Grantee);

(ii) the party initiating arbitration must deliver a copy of the Request for Arbitration to the other party by hand or U.S. mail at the following location: (A) if to the Company — to the legal department of the Company at 9601 S. Meridian Blvd., Englewood, CO 80112, Attn: Chief Legal Officer; or (B) if to Grantee — to the last address of Grantee appearing in the Company's records;

(iii) three (3) arbitrators from the AAA with expertise in mergers and acquisitions and, more specifically, breach of non-solicit and/or breach of non-compete provisions, as the case may be ("Commercial Law Arbitrators"), shall be selected in accordance with the procedure set forth below, and shall conduct the arbitration, pursuant to the then-current AAA Commercial Arbitration Rules and Mediation Procedures (the "AAA Commercial Rules"), without incorporation of the AAA Employment Rules, the AAA's Supplementary Rules for Class Arbitrations, the AAA rules relating to the selection of arbitrators or the AAA rules regarding selection of venue, which the parties hereby expressly disclaim. The AAA Commercial Rules may be found at <http://www.adr.org/>, by searching for "AAA Commercial Dispute Resolution Procedures" using an internet search engine such as www.google.com, or by requesting a copy from the human resources department of the Company. Within fourteen (14) days after the receipt of the Request for Arbitration, each party shall select one (1) arbitrator from the AAA that meets the criteria set forth above to act as arbitrator and such arbitrators shall select a third arbitrator from the AAA that meets the criteria set forth above within ten (10) days of their appointment. The party-selected arbitrators will serve in a non-neutral capacity. In the event that the arbitrators selected by the parties are unable or fail to agree upon the third arbitrator, a third arbitrator that meets the criteria set forth above shall be selected by the AAA. The arbitration, including, without limitation, any

¹⁰ Applicable to certain Eligible Options.

construction or interpretation of this Agreement, shall be governed by and construed in accordance with the substantive law of the State of Colorado, without giving effect to choice of law principles. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Commercial Law Arbitrators shall only have the power to render decisions that are consistent with the substantive law of the State of Colorado, without giving effect to choice of law principles, and any decision rendered by the Commercial Law Arbitrators shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such decision is consistent with such substantive law and for any other reason for which judicial review of an arbitration decision or award is permissible under the AAA rules, the Federal Arbitration Act or other applicable law; any decision by the Commercial Law Arbitrators that is inconsistent with such substantive law shall be deemed beyond the authority of the Commercial Law Arbitrators. Regardless of what the AAA Commercial Rules state, the arbitration proceedings shall be held in the City and County of Denver, Colorado. Grantee hereby irrevocably waives any and all objections that Grantee may now or hereafter have to the venue of the arbitration, or any court proceeding brought to determine whether a decision rendered by the Commercial Law Arbitrators is consistent with the substantive law of the State of Colorado, including, without limitation, any claim that the arbitration or any such court proceeding has been brought in an inconvenient forum;

(iv) the parties shall have the right to conduct discovery relevant and material to the outcome of the arbitration and to present witnesses and evidence as needed to present their claims and defenses, and the Commercial Law Arbitrators shall resolve any discovery or evidentiary dispute. Each party shall have the right to subpoena relevant witnesses and documents, including, without limitation, documents from third parties; subpoenas may be issued for production of documents or witnesses at any deposition(s) or pre-hearing proceeding(s) and/or at the arbitration hearing. At least thirty (30) days before the arbitration hearing, the parties must exchange a list of witnesses and copies of all exhibits to be used at the arbitration hearing. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Commercial Law Arbitrators shall only have the power to award remedies available under the substantive law of the State of Colorado, without giving effect to choice of law principles, and the availability of any such remedies shall further be limited to those that would be available to a party in his/her/its individual capacity for all Claims presented to the Commercial Law Arbitrators (for the avoidance of doubt and without limitation of the foregoing, Grantee may not bring a class arbitration and is not entitled to remedies for Grantee's Claims on behalf of any other person or entity and/or that are available to plaintiffs in a class action but not available to individual or non-class action plaintiffs). Any remedy awarded by the Commercial Law Arbitrators shall be subject to review by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado for the purpose of determining whether such remedy is consistent with such substantive law and complies with the limitations set forth above; any decision by the Commercial Law Arbitrators that is inconsistent with such substantive law and/or fails to comply with such limitations shall be deemed beyond the authority of the Commercial Law Arbitrators. Except as otherwise provided in this Section 6(c)(iv) and/or Section 6(c)(iii) of this Agreement, the Commercial Law Arbitrators' decision shall be final and binding, and judgment upon the Commercial Law Arbitrators' decision and/or award may be entered in any court of competent jurisdiction; provided that the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal;

(v) the Commercial Law Arbitrators shall have the authority to hear and decide dispositive motions under the legal standards set forth in Rules 12 and 56 of the Colorado Rules of Civil Procedure, regardless of whether a Claim arises under federal or state law. The Commercial Law Arbitrators shall resolve all disputes regarding such dispositive motions and the timeliness of the Request for Arbitration and apply the statute of limitations set forth under the substantive law of the State of Colorado, without giving effect to choice of law principles. The Commercial Law

Arbitrators shall dismiss, without limitation, any Claim that, in the absence of this Agreement, could not be brought under the substantive law of the State of Colorado, without giving effect to choice of law principles;

(vi) the Commercial Law Arbitrators shall have the exclusive authority to resolve Options Disputes, except as limited by Section 6(e) of this Agreement; and

(vii) all arbitration proceedings, including, but not limited to, claims, allegations, decisions, findings, pleadings, hearings, testimony, discovery, settlements, opinions and awards shall be confidential, except: (A) to the extent the parties otherwise agree in writing; (B) as may be otherwise appropriate in response to a request from a government agency, subpoena, or legal process; (C) if the substantive law of the State of Colorado (without giving effect to choice of law principles) provides to the contrary; or (D) as is necessary in a court proceeding to enforce, correct, modify or vacate the Commercial Law Arbitrators' award or decision (and in the case of this subpart (D), the parties agree to take all reasonable steps to ensure that all documents, pleadings and papers are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal); provided, however, in the event that either party initiates a court proceeding to enforce, correct, modify, or vacate the Commercial Law Arbitrators' award or decision, or any other proceeding that would require disclosing the Commercial Law Arbitrators' award, decision or findings, the parties agree to take all reasonable steps to ensure that all documents, pleadings and other documents are filed and/or entered with the court under seal and/or in a manner that would maintain their confidentiality, including, without limitation, complying with all rules of procedure and local rules for filing documents, pleadings and papers under seal.

(d) Notwithstanding the foregoing, this agreement to arbitrate all [Employment-Related Disputes and/or] Options Disputes shall not apply to Grantee claims for statutory unemployment compensation benefits, statutory worker's compensation benefits, state disability insurance benefits (not including retaliation claims based upon seeking such benefits), charges filed with the National Labor Relations Board alleging violations of the National Labor Relations Act, claims related to sexual harassment allegations and claims for benefits from a Company-sponsored "employee benefit plan," as that term is defined in 29 U.S.C. § 1002(3).

(e) Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, Grantee and the Company agree to bring any Claim in arbitration on an individual basis only, and not as a class or collective action; Grantee and the Company waive any right for a Claim to be brought, heard, or decided as a class or collective action, and the Arbitrator has no power, jurisdiction or authority to preside over a class or collective action ("Class Action Waiver"). This Class Action Waiver, however, does not prevent Grantee from joining, opting into or participating in a pending class or collective action to which Grantee is a current or purported class member as of the date Grantee executes this Agreement. In addition and notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, Grantee and the Company waive any right for a Claim to be brought, heard or decided as a private attorney general representative action on behalf of other grantees ("Representative Action"), and the arbitrator has no power or authority to preside over a Representative Action ("Representative Action Waiver"). The Representative Action Waiver, however, does not apply to a Claim Grantee brings in arbitration as a private attorney general solely on his/her own behalf. Notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law: (i) any dispute as to the interpretation, applicability, enforceability or formation of the Class Action Waiver and the Representative Action Waiver may only be determined by the United States District Court for the District of Colorado or the appropriate state court located in the City and County of Denver, Colorado and not by the [Employment Law Arbitrator or] the Commercial Law Arbitrators, as the case may be (for the avoidance of doubt and without limitation of the foregoing, any dispute by the Company or Grantee regarding whether a Claim may be brought as a class or collective action or as a Representative Action must be

decided by the courts listed above, and cannot be decided by the [Employment Law Arbitrator or] the Commercial Law Arbitrators); and (ii) in the event that any such court or other body of competent jurisdiction holds this Section 6(e) to be invalid, illegal, void, or less than fully enforceable to any extent or in any respect as to time, scope or otherwise, then Section 6 of this Agreement shall be deemed to have terminated in its entirety and shall be of no further force or effect.

(f) In addition and notwithstanding anything to the contrary in this Agreement, the AAA Employment Rules, the AAA Commercial Rules, any other AAA rule and/or procedure and/or any applicable law, the Company shall have the right to seek specific performance, a temporary restraining order, preliminary and permanent injunctive relief and/or other similar relief, as set forth in Section 7(u) of this Agreement, from a court. In the event that any such relief is sought from a court, at the Company's option, any or all Claims relating to the foregoing will thereafter remain with the applicable court(s) for resolution and will no longer be resolved by arbitration pursuant to this Agreement; provided, however, that the Claims and proceedings in the applicable court(s) shall at all times remain subject to the Class Action Waiver and Representative Action Waiver set forth in Section 6(e) of this Agreement. The parties mutually agree that the United States District Court for the District of Colorado and the appropriate state courts located in the City and County of Denver, Colorado shall have exclusive subject matter and personal jurisdiction to hear and decide any such action, and that any such court action shall be governed by the substantive law of the State of Colorado, without giving effect to choice of law principles. Grantee hereby irrevocably waives any and all objections that Grantee may now or hereafter have to the venue of any such proceeding brought in any such court, including, without limitation, any claim that such proceeding has been brought in an inconvenient forum.

(g) Nothing in this Section 6 prohibits Grantee from making a report or filing an administrative charge with a federal, state or local administrative agency of competent jurisdiction, such as the National Labor Relations Board, the Equal Employment Opportunity Commission, the SEC or the Department of Labor. This Section 6 also does not prevent federal administrative agencies from adjudicating claims and awarding remedies based on those claims, even if such claims would otherwise be covered by this Section 6. Nothing in this Section 6 prevents or excuses a party from satisfying any conditions precedent and/or exhausting administrative remedies under applicable law before bringing a Claim in arbitration.

(h) AGREEMENT TO ARBITRATE APPLIES TO ALL [EMPLOYMENT-RELATED DISPUTES AND] OPTIONS DISPUTES. THIS SECTION 6 SHALL APPLY TO ALL [EMPLOYMENT-RELATED DISPUTES AND] OPTIONS DISPUTES UNDER THIS AGREEMENT AND ALL OTHER AWARD AGREEMENTS OR OTHERWISE, AND SUPERSEDES ANY AND ALL PRIOR AGREEMENT(S) TO ARBITRATE [EMPLOYMENT-RELATED DISPUTES AND/OR] OPTIONS DISPUTES BETWEEN GRANTEE AND THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES. IN THE EVENT OF ANY CONFLICT OR INCONSISTENCY BETWEEN THE AAA EMPLOYMENT RULES, THE AAA COMMERCIAL RULES, ANY OTHER AAA RULE AND/OR PROCEDURE AND/OR APPLICABLE LAW, ON THE ONE HAND, AND THE TERMS AND CONDITIONS OF THIS AGREEMENT, ON THE OTHER HAND, THE TERMS AND CONDITIONS OF THIS AGREEMENT SHALL CONTROL.

(i) The parties acknowledge that this agreement to arbitrate shall not alter the at-will nature of Grantee's employment relationship MEANING THAT YOU MAY TERMINATE YOUR EMPLOYMENT WITH THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES AT ANY TIME WITH OR WITHOUT CAUSE, AND WITH OR WITHOUT NOTICE, AND THE COMPANY AND/OR ANY OF ITS DIRECT AND INDIRECT SUBSIDIARIES RESERVE THE SAME RIGHTS TO TERMINATE YOUR EMPLOYMENT AND/OR DEMOTE YOU.

(j) EXCEPT FOR CLAIMS FOR SPECIFIC PERFORMANCE, A TEMPORARY RESTRAINING ORDER, PRELIMINARY AND PERMANENT INJUNCTIVE RELIEF AND/OR SIMILAR RELIEF, WHICH THE COMPANY SHALL HAVE THE RIGHT TO OBTAIN FROM A COURT AS SET FORTH IN SECTION 6(f) AND SECTION 7(u) OF THIS AGREEMENT (AND EXCEPT FOR CLAIMS RELATING TO ANY OF THE FOREGOING, WHICH, IN

THE EVENT THAT THE COMPANY SO ELECTS PURSUANT TO SECTION 6(f) ABOVE, SHALL THEREAFTER REMAIN WITH THE APPLICABLE COURT(S) FOR RESOLUTION AS SET FORTH IN SECTION 6(f) OF THIS AGREEMENT), GRANTEE AND THE COMPANY MUTUALLY AND VOLUNTARILY AGREE TO ARBITRATE ALL CLAIMS COVERED BY THIS AGREEMENT. THE RIGHTS TO A TRIAL, TO A TRIAL BY JURY, TO CLAIMS FOR PUNITIVE AND/OR EXEMPLARY DAMAGES, TO ANY REMEDY NOT AVAILABLE UNDER THE SUBSTANTIVE LAW OF THE STATE OF COLORADO, WITHOUT GIVING EFFECT TO CHOICE OF LAW PRINCIPLES, AND TO ENGAGE AND/OR PARTICIPATE IN A CLASS ACTION, COLLECTIVE ACTION, PRIVATE ATTORNEY GENERAL REPRESENTATIVE ACTION AND/OR ANY OTHER REPRESENTATIVE ACTION ARE OF VALUE AND EXPRESSLY WAIVED PURSUANT TO THIS SECTION 6. AS SET FORTH ABOVE, NOTHING IN THIS SECTION 6 INFRINGES ON GRANTEE'S RIGHT TO FILE A CHARGE WITH ANY GOVERNMENT AGENCY; PROVIDED, HOWEVER, GRANTEE UNDERSTANDS, ACKNOWLEDGES, AGREES, AND HEREBY STIPULATES THAT GRANTEE'S RIGHT TO SEEK OTHER REMEDIES AND/OR PERSONAL RECOVERIES IS RESTRICTED AS SPECIFICALLY SET FORTH IN THIS SECTION 6.

7. Miscellaneous.

(a) Entire Agreement. The Options are issued pursuant to the Plan and the 2022 Incentive Plan, and are subject to the terms and conditions of the Plan and the 2022 Incentive Plan. The terms and conditions of the Plan and the 2022 Incentive Plan are available for inspection during normal business hours at the principal offices of the Company. The Committee has final authority to decide, interpret, determine and calculate any and all aspects of the Plan and the 2022 Incentive Plan in its Sole Discretion. This Agreement, the Plan and the 2022 Incentive Plan constitute the entire agreement and understanding between Grantee and the Company regarding the Options and replace and supersede any prior descriptions, summaries, communications, agreements, commitments or negotiations concerning the Options or the 2022 Incentive Plan. [For the avoidance of doubt, employment disputes that are not Options Disputes shall be governed by the terms and conditions of the 2023 DISH Arbitration Agreement or other such agreement as amends or supersedes and governs the same subject matter of the 2023 DISH Arbitration Agreement.]¹¹

(b) No Assurances of Employment; Shareholder Rights. Without limitation of Section 6(i) of this Agreement, this Agreement shall not confer upon Grantee any right with respect to continuance of employment with the Company or any of its direct or indirect subsidiaries, nor shall it interfere in any way with the right of the Company and its direct and indirect subsidiaries to terminate such employment or to demote Grantee for any reason or no reason at any time and from time to time. Grantee shall have none of the rights of a shareholder with respect to Common Shares subject to the Options unless and until such Common Shares shall have been issued to Grantee in accordance with this Agreement, the Plan and the 2022 Incentive Plan (as evidenced by the records of the transfer agent of the Company).

(c) Adjustments. In accordance with the terms and conditions of the Plan, the Committee shall adjust any or all of (i) the number and type of Common Shares subject to outstanding Options and (ii) the purchase or exercise price with respect to any Option in such manner (if any) determined by the Committee, in its Sole Discretion, to be appropriate in order to prevent dilution or enlargement of the benefits or potential benefits intended to be made available under the Plan or the 2022 Incentive Plan for any dividend or other distribution (whether in the form of cash, Common Shares, other securities or other property), recapitalization, stock split, reverse stock split, reorganization, merger, consolidation, split-up, spin-off, combination, repurchase or exchange of Common Shares or other securities of the Company, issuance of warrants or other rights to purchase Common Shares or other securities of the Company or other similar corporate transaction or event affects the Shares; provided, however, that (a) no such adjustment shall be required (x) for any ordinary dividend (or similar transaction) or (y) if the Committee determines that such action would cause an Option to fail to satisfy Section 409A of the Code and (b) the number of Common Shares covered by any Option or to which such Option relates shall always be a whole number.

¹¹ Applicable to certain Eligible Options and New Options.

(d) This Agreement shall inure to the benefit of the Company's assigns and successors.

(e) Securities Laws. The Company shall at all times during the term of the Options reserve and keep available such number of Common Shares as will be sufficient to satisfy the requirements of this Agreement. If the Company in its Sole Discretion so elects, it may register the Common Shares issuable upon vesting of the Options under the Securities Act of 1933, as amended (the "Securities Act"), and list the Common Shares on any securities exchange. In the absence of such election, Grantee understands that neither the Options nor the Common Shares issuable pursuant to the exercise of the Options will be registered under the Securities Act, or tradeable on any securities exchange, and Grantee represents that the Options are being acquired, and that such Common Shares that will be acquired upon the exercise of the Options, if any, will be acquired, by Grantee for investment and not with a view to distribution thereof. In the absence of an effective Registration Statement meeting the requirements of the Securities Act, upon any sale or transfer of the Common Shares issued pursuant to the exercise of the Options, Grantee shall deliver to the Company an opinion of counsel satisfactory to the Company to the effect that the sale or transfer of the Common Shares does not violate any provision of the Securities Act or the Securities Exchange Act of 1934, as amended, and the Company in its Sole Discretion may impose restrictions upon the sale, pledge or other transfer of such Common Shares (including, without limitation, the placement of appropriate legends on certificates or the imposition of stop-transfer instructions on the certificates (or the book entries made by the Administrator to record the Common Shares), as applicable) if, in the judgment of the Company, such restrictions are necessary or desirable in order to achieve compliance with the Securities Act, the Exchange Act, the securities laws of any state and/or any other law.

(f) Dividends. The holder of the Options will not have any right to dividends or any other rights of a shareholder with respect to the Common Shares issuable upon the exercise of the Options unless and until such Common Shares shall have been issued in accordance with this Agreement, the Plan and the 2022 Incentive Plan (as evidenced by the records of the transfer agent of the Company).

(g) Confidentiality. Grantee agrees to treat as confidential the terms and conditions of this Agreement, the Options, the 2022 Incentive Plan and the 2022 Incentive Plan Cash Award Agreement and understands, acknowledges, agrees and hereby stipulates that failure to do so may result in immediate termination of the Cash Award (as defined in the 2022 Incentive Plan Cash Award Agreement) and all Options (which, for the avoidance of doubt and without limitation of the foregoing, includes both vested and unvested Options), in which case no amount shall be distributed and no Common Shares shall be issuable in connection therewith. However, nothing in this Section 7(g) shall prevent Grantee from exercising Grantee's right to discuss the terms and conditions of Grantee's employment, including compensation, under applicable law. Notwithstanding the foregoing, nothing in this Agreement shall limit Grantee's rights under applicable law to provide information to any governmental entity or to file a charge with or participate in an investigation conducted by any governmental entity, and Grantee does not need permission from the Company or any of its subsidiaries to do so. Grantee recognizes that, in connection with the provision of information to any governmental entity, Grantee must inform such governmental entity that the information Grantee is providing is confidential. Despite the foregoing, Grantee is not permitted to reveal to any third party, including any governmental entity, information Grantee came to learn during Grantee's service to the Company that is protected from disclosure by any applicable privilege, including but not limited to the attorney-client privilege or attorney work product doctrine. The Company and its subsidiaries do not waive any applicable privileges or the right to continue to protect its privileged attorney-client information, attorney work product, and other privileged information. Nothing in this Agreement prevents or limits Grantee from recovering an award for providing information to any governmental authority concerning any suspected violation of law by the Company or its subsidiaries.

(h) Other Agreements. Except as expressly set forth to the contrary in Section 6 of this Agreement, the obligations of Grantee under this Agreement shall be independent of, and unaffected by, and shall not affect, other agreements, if any, binding Grantee that apply to Grantee's business activities during and/or subsequent to Grantee's employment by the Company.

(i) Survival. Any provision of this Agreement that logically would be expected to survive termination or expiration, shall survive for a reasonable time period under the circumstances, whether

or not specifically provided in this Agreement (including, without limitation, Section 3(e), [REDACTED] and Section 6 of this Agreement). Except as set forth to the contrary in Section 3(d) and [REDACTED] of this Agreement, the obligations under this Agreement also shall survive any changes made in the future to the employment terms and conditions of Grantee, including, without limitation, changes in salary, benefits, bonus plans, job title and job responsibilities.

(j) No Oral Waiver or Modification. Except as expressly provided by this Agreement, no waiver or modification of any of the terms or conditions of this Agreement (including, without limitation, this Section 7(j)) shall be effective unless in writing and signed by both parties.

(k) No Waiver. In addition to (and without limitation of) the other terms and conditions of this Agreement, the failure of the Company to insist upon strict performance of any provision of this Agreement or any other agreement between the Company, on the one hand, and Grantee or any other grantee, on the other hand, shall not be construed as a waiver of the Company's right to insist upon strict performance of each and every representation, warranty, covenant, duty and obligation of Grantee hereunder. In addition to (and without limitation of) the foregoing, the election of certain remedies by the Company with respect to any [REDACTED] by Grantee or the breach, violation or default by Grantee or any other grantee of any other agreement between the Company, on the one hand, and Grantee or any other grantee, on the other hand, shall not be deemed to prejudice any right or remedy that the Company may have at law, in equity, under contract (including, without limitation, this Agreement) or otherwise with respect to a similar or different [REDACTED] by Grantee (all of which are hereby expressly reserved).

(l) Severability. Each provision of this Agreement shall be construed as separable and divisible from every other provision and the enforceability of any one provision shall not limit the enforceability, in whole or in part, of any other provision. Except as otherwise set forth in Section 3(b), Section 3(e) and Section 6(e) of this Agreement, in the event that a court, arbitrator or other body of competent jurisdiction holds any provision of this Agreement to be invalid, illegal, void, or less than fully enforceable to any extent or in any respect as to time, scope or otherwise, the parties agree that such provision shall be construed by limiting and reducing it to the minimum extent necessary to render such provision valid, legal and enforceable while preserving to the greatest extent permissible the original intent of the parties; the remaining terms and conditions of this Agreement shall not be affected by such alteration, and shall remain in full force and effect.

(m) Agreement Summaries. In the event that the Company provides Grantee (or anyone acting on behalf of Grantee) with summary or other information concerning, including or otherwise relating to Grantee's rights or benefits under this Agreement (including, without limitation, the Options, and any vesting thereof), such summary or other information shall in all cases be qualified in its entirety by this Agreement, the Plan and the 2022 Incentive Plan, and any conflicts between such summary or other information and this Agreement, the Plan or the 2022 Incentive Plan shall not constitute an amendment or other modification hereto unless such conflict is expressly referenced as superseding the conflicting term of this Agreement, the Plan or the 2022 Incentive Plan and is signed by an officer of the Company.

(n) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee is executing this Agreement voluntarily and without any duress or undue influence by the Company or anyone else.

(o) Grantee understands, acknowledges, agrees and hereby stipulates that the Options are intended to be consideration in exchange for the promises and covenants set forth in this Agreement and not in exchange for any prior service or continuance of employment with the Company or any of its direct or indirect subsidiaries or for anything else.

(p) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee has carefully read, considered and understands all of the provisions of this Agreement and the Company's policies reflected in this Agreement.

(q) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee has asked any questions needed for Grantee to understand the terms, consequences and binding effect of this Agreement and Grantee fully understands them, including, without limitation, that Grantee is waiving the right to a trial, a trial by jury, and claims for punitive and/or exemplary damages.

(r) Grantee understands, acknowledges, agrees and hereby stipulates that Grantee was provided an opportunity to seek the advice of an attorney and/or a tax professional of Grantee's choice before accepting this Agreement.

(s) Grantee understands, acknowledges, agrees and hereby stipulates that the obligations and restrictions set forth in this Agreement are consistent with Grantee's right to sell Grantee's labor, the public's interest in unimpeded trade, are fair and reasonable, and are no broader than are reasonably required to protect the Company's interests.

(t) Headings and Interpretation. Headings of sections of this Agreement are included for convenience only, will not be construed as part of this Agreement and will not be used to define, limit, extend or interpret the terms of this Agreement. Each capitalized term will apply equally to both the singular and plural forms thereof. The parties acknowledge and agree that: (i) they and their counsel have reviewed, or been given a reasonable opportunity to review, this Agreement and any exhibits to this Agreement; (ii) this Agreement and any exhibits to this Agreement shall be deemed to have been jointly drafted by the parties; and (iii) no ambiguity or claimed ambiguity shall be resolved against any party on the basis that such party drafted the language claimed to be ambiguous nor shall the extent to which any party or its counsel participated in drafting this Agreement and/or any exhibits to this Agreement be construed in favor of or against any party.

(u) Injunctive Relief. Grantee understands, acknowledges, agrees and hereby stipulates that it is the Company's policy to seek legal recourse to the fullest extent possible for any [REDACTED], and that nothing in this Agreement shall be construed to prohibit the Company from pursuing any available right or remedy that the Company may have at law, in equity, under contract (including, without limitation, this Agreement) or otherwise against Grantee for any such [REDACTED] (all of which are hereby expressly reserved), including, without limitation, the recovery of damages from Grantee. Grantee further understands, acknowledges, agrees and hereby stipulates that: (i) Grantee's compliance with this Agreement is necessary to preserve and protect the Company's Confidential Information and/or Trade Secrets, among other things; (ii) any and all [REDACTED] by Grantee will result in irreparable and continuing harm to the Company, which will be difficult to ascertain and for which there will be no adequate monetary or other remedy at law; and, therefore, (iii) the Company will be entitled, in addition to any and all other remedies available at law, in equity, under contract (including, without limitation, this Agreement) or otherwise (all of which are hereby expressly reserved), to specific performance, an *ex parte* (without notice to Grantee) temporary restraining order, preliminary and permanent injunctive relief and/or other similar relief to enjoin and prevent any such [REDACTED]. Such specific performance and/or injunctive relief includes, without limitation, [REDACTED], to avoid conflicts of interest and to otherwise protect the Company from irreparable harm. Grantee understands, acknowledges, agrees and hereby stipulates that the Company does not need to post a bond in order to obtain injunctive relief and Grantee waives any and all rights to require such a bond.

(v) Fee Shifting. The prevailing party in any arbitration or court proceeding to enforce or interpret this Agreement or any provision thereof shall be entitled to recover its costs, expenses and reasonable attorneys' fees (at trial/arbitration and on appeal), amounts paid in the investigation, defense and/or settlement of such arbitration or court proceeding (including, for the avoidance of doubt and without limitation of the foregoing, costs and expenses incurred in negotiating a settlement, if applicable), and all other amounts allowed by law. For purposes of the preceding sentence, the "prevailing party" means the party initiating such proceeding in the event that such party is awarded any relief by the arbitrator or court (regardless of whether such relief is monetary or equitable in nature) even, for the avoidance of doubt and without limitation of the foregoing, if such party did not prevail in all matters; otherwise, the "prevailing party" means the party defending against such proceeding. The "prevailing party" under (i) the complaint or similar filing or action, and (ii) any counterclaim or similar filing or action in any such proceeding shall be determined independently. Notwithstanding the foregoing, the first sentence of this Section 7(v) will not apply to any collateral claims not brought to enforce or interpret this Agreement, even if adjudicated contemporaneously. Nothing in this Agreement shall require Grantee to reimburse the Company for its costs, expenses and reasonable attorneys' fees incurred when the Company prevails in defense of any statutory claim of unlawful discrimination, unless such claim brought by Grantee is frivolous, unreasonable or without foundation, or Grantee continues

to prosecute a claim after the claim became frivolous, unreasonable or without foundation, in which cases Grantee will be required to reimburse the Company for its costs, expenses and reasonable attorneys' fees (at trial/arbitration and on appeal), amounts paid in the investigation, defense and/or settlement of such claims (including, for the avoidance of doubt and without limitation of the foregoing, costs and expenses incurred in negotiating a settlement, if applicable), and all other amounts allowed by law. In the event either party hereto files a judicial or administrative action asserting claims subject to the arbitration provisions of this Agreement, and the other party successfully stays such action and/or compels arbitration of the claims made in such an action, the party filing the administrative or judicial action shall pay the other party's costs, expenses and reasonable attorneys' fees incurred in obtaining a stay and/or compelling arbitration.

Upon Grantee's acceptance of the terms and conditions set forth in this Agreement through the electronic grant process available through the Administrator, this Agreement shall become effective between the parties as of the Grant Date.

ECHOSTAR CORPORATION
Charles W. Ergen, Chairman

GRANTEE — [Participant Name]
Accepted on [Acceptance Date]

Calculation of Filing Fee Tables

Schedule TO
(Form Type)

EchoStar Corporation
(Exact Name of Registrant as Specified in its Charter)

Table 1: Transaction Valuation

	<u>Transaction Valuation</u>	<u>Fee Rate</u>	<u>Amount of Filing Fee</u>
Fees to Be Paid	\$7,456,392 ⁽¹⁾	0.0001476	\$1,100.56 ⁽²⁾
Fees Previously Paid	—		
Total Transaction Valuation	\$7,456,392 ⁽¹⁾		
Total Fees Due for Filing			\$1,100.56
Total Fees Previously Paid			\$ —
Total Fee Offsets			\$ —
Net Fee Due			\$1,100.56

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- (1) Estimated solely for purposes of calculating the amount of the filing fee. The calculation of the Transaction Valuation assumes that all stock options to purchase shares of the issuer's common stock that may be eligible for exchange in the offer will be exchanged pursuant to this offer. This calculation assumes stock options to purchase an aggregate of 7,767,767 shares of the issuer's common stock, having an aggregate value of \$7,456,392 as of February 28, 2024, calculated based on a Black-Scholes option pricing model, will be exchanged or cancelled pursuant to this offer.
- (2) The amount of the filing fee, calculated in accordance with Rule 0-11(b) of the Securities Exchange Act of 1934, as amended, equals \$147.60 per \$1,000,000 of the aggregate amount of the Transaction Valuation (or 0.01476% of the aggregate Transaction Valuation). The Transaction Valuation set forth above was calculated for the sole purpose of determining the filing fee and should not be used for any other purpose.
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