## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washin	gton, D	.C.	20549

## Form 10-Q

(Mark One)

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2005

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_to \_\_\_\_\_.

Commission File Number: 0-26176

# **EchoStar Communications Corporation**

(Exact name of registrant as specified in its charter)

Nevada

88-0336997

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

9601 South Meridian Boulevard Englewood, Colorado (Address of principal executive offices)

80112

(Zip code)

(303) 723-1000

(Registrant's telephone number, including area code)

## **Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No ○

Indicate by check mark whether the registrant is an accelerated filer (as defined by Rule 12b-2 of the Exchange Act). Yes 🗵 No o

As of April 25, 2004, the Registrant's outstanding common stock consisted of 215,399,207 shares of Class A common stock and 238,435,208 Shares of Class B common stock.

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### DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

We make "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 throughout this document. Whenever you read a statement that is not simply a statement of historical fact (such as when we describe what we "believe," "intend," "plan," "estimate," "expect" or "anticipate" will occur and other similar statements), you must remember that our expectations may not turn out to be correct, even though we believe they are reasonable. We do not guarantee that any future transactions or events described herein will happen as described or that they will happen at all. You should read this document completely and with the understanding that actual future results may be materially different from what we expect. Whether actual events or results will conform to our expectations and predictions is subject to a number of risks and uncertainties. These risks and uncertainties include, but are not limited to, the following:

- we face intense and increasing competition from the satellite and cable television industry; new competitors, including telephone companies, are entering the subscription television business, and new technologies are likely to further increase competition;
- DISH Network subscriber growth may decrease, subscriber turnover may increase and subscriber acquisition costs may increase;
- satellite programming signals have been pirated and will continue to be pirated in the future; pirating could cause us to lose subscribers and revenue, and result in higher costs to us;
- programming costs may increase beyond our current expectations; we may be unable to obtain or renew programming agreements on acceptable terms or at all; existing programming agreements could be subject to cancellation; foreign programming is increasingly offered on other platforms which could cause our subscriber additions and related revenue to decline and could cause our subscriber turnover to increase;
- weakness in the global or U.S. economy may harm our business generally, and adverse local political or economic developments may occur in some
  of our markets;
- · the regulations governing our industry may change;
- certain provisions of the Satellite Home Viewer Extension and Reauthorization Act of 2004, or SHVERA, may force us to stop offering local channels in certain markets or incur additional costs to continue offering local channels in certain markets;
- our satellite launches may be delayed or fail, or our satellites may fail in orbit prior to the end of their scheduled lives causing extended interruptions of some of the channels we offer;
- · we currently do not have commercial insurance covering losses incurred from the failure of satellite launches and/or in-orbit satellites;
- service interruptions arising from technical anomalies on satellites or on-ground components of our direct broadcast satellite ("DBS") system, or caused by war, terrorist activities or natural disasters, may cause customer cancellations or otherwise harm our business;
- we are heavily dependent on complex information technologies; weaknesses in our information technology systems could have an adverse impact on our business; we may have difficulty attracting and retaining qualified personnel to maintain our information technology infrastructure;
- we may be unable to obtain needed retransmission consents, Federal Communications Commission ("FCC") authorizations or export licenses, and we
  may lose our current or future authorizations;
- · we are party to various lawsuits which, if adversely decided, could have a significant adverse impact on our business;
- · we may be unable to obtain patent licenses from holders of intellectual property or redesign our products to avoid patent infringement;
- sales of digital equipment and related services to international direct-to-home service providers may decrease;
- we are highly leveraged and subject to numerous constraints on our ability to raise additional debt;

- acquisitions, business combinations, strategic partnerships, divestitures and other significant transactions may involve additional uncertainties;
- terrorist attacks, the possibility of war or other hostilities, and changes in political and economic conditions as a result of these events may continue to affect the U.S. and the global economy and may increase other risks;
- we periodically evaluate and test our internal control over financial reporting in order to satisfy the requirements of Section 404 of the Sarbanes-Oxley Act. Although our management concluded that our internal control over financial reporting was effective as of December 31, 2004, and while there has been no material change in our internal control over financial reporting during the quarter ended March 31, 2005, if in the future we are unable to report that our internal control over financial reporting is effective (or if our auditors do not agree with our assessment of the effectiveness of, or are unable to express an opinion on, our internal control over financial reporting), we could lose investor confidence in our financial reports, which could have a material adverse effect on our stock price and our business; and
- we may face other risks described from time to time in periodic and current reports we file with the Securities and Exchange Commission ("SEC").

All cautionary statements made herein should be read as being applicable to all forward-looking statements wherever they appear. In this connection, investors should consider the risks described herein and should not place undue reliance on any forward-looking statements.

We assume no responsibility for updating forward-looking information contained or incorporated by reference herein or in other reports we file with the SEC.

In this document, the words "we," "our" and "us" refer to EchoStar Communications Corporation and its subsidiaries, unless the context otherwise requires. "EDBS" refers to EchoStar DBS Corporation and its subsidiaries.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands) (Unaudited)

		As of	
Assets         Current Assets:         5845,783         704,500           Cash and cash equivalents         \$845,783         \$704,500         451,073         171,000         1836,492         451,073         171,000         1836,492         451,073         171,000         171,000         145,073         171,000         171,000         161,073         171,000         171,000         161,070         101,000         171,000         101,000 <td< th=""><th></th><th>March 31,</th><th>December 31,</th></td<>		March 31,	December 31,
Carrier Asserts	Assets	2005	2004
Gash and cash equivalents         \$ 845,783         \$ 704,500           Marketable investment securities         451,073         Trade accounts receivable, net of allowance for uncollectible accounts of \$10,591 and \$9,542, respectively         454,566         478,310           Insurance receivable (Note 5)         214,070         106,000           Other current assets         2,321,967         2,113,300           Total current assets         5,950         57,522           Total current assets         5,950         57,522           Restricted cash and marketable investment securities         2,321,967         2,113,300           Restricted cash and marketable investment securities         739,226         739,226           PCC authorizations         739,226         739,226           Intelligible assets, net (Note 7)         2,521,477         2,521,477           Total assets         5,555,642         8,287,677           Total assets         5,556,642         8,247,688           Deferenced revenue and other         5,56,642         8,247,688           Deferenced revenue and other         5,660         8,275,642           Total current liabilities         2,174,600         8,000           Current protion of capital lease and other long-term obligations (Note 8)         1,000,000         1,000,000			
Marketable investment securities         36,02         451,073           Trade accounts receivable, net of allowance for uncollectible accounts of \$10,591 and \$9,542, respectively         454,956         478,310           Inventories, net (Note 3)         22,867         271,581           Insurance receivable (Note 5)         115,799         101,784           Other current assets         157,799         101,784           Restricted cesh and marketable investment securities         95,00         57,552           Property and equipment, net of accumulated depreciation of \$1,694,727 and \$1,560,902, respectively         291,406         26,403,108           Restricted cesh and marketable investment securities         739,326         739,326         739,326           Intelligible assets, net (Note 7)         244,293         244,193         244,193         244,193           Intelligible assets, net (Note 7)         242,233         249,198         25,564         \$ 2,577,73         230,20         25,2477         238,237         To 10 assets         \$ 55,589         \$ 50,292,277         270         201,20         25,664         \$ 247,689         27,689         \$ 60,292,277         270         201,20         25,664         \$ 247,689         27,789         270         201,20         20,20         27,789         27,789         20,20 <td< td=""><td></td><td>\$ 845,783</td><td>\$ 704.560</td></td<>		\$ 845,783	\$ 704.560
Trade accounts receivable, net of allowance for uncollectible accounts of \$10,591 and \$9,542, respectively   \$26,367   \$271,581   Insurance receivable (Note 5)   \$24,070   \$10,000   \$10,000   \$2,3495   \$21,1370   \$10,1784   \$20,3195   \$21,1370   \$10,1784   \$20,3195   \$20,321,567   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,57   \$20,321,			
Invanciories, net (Note 3)			
Insurance receivable (Notes 5)			
Other current assets         157,799         21,113,080           Total current assets         2,321,967         2,113,080           Restricted cash and marketable investment securities         39,509         57,552           Property and equipment, net of accumulated depreciation of \$1,694,727 and \$1,560,902, respectively         2,961,006         2,404,108           CC authorizations         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         739,326         86,079,377         730         730         86,079,377         730         730         86,079,377         730         730         86,079,377         730			
Total current assets         2,31,67         2,113,308           Restricted cach and marketable investment secutities         5,95         5,755           Property and equipment, net of accumulated depreciation of \$1,694,727 and \$1,560,902, respectively         2,961,405         2,640,168           PCC authorizations         739,326         739,326         739,326           Other noncurrent assets, net (Note 7)         252,477         238,737           Total assets         5,559,30         \$ 6,529,30           Liabilities and Stockholders' Equity (Deficit)           Use of the colspan="2">Trade accounts payable perfered revenue and other         756,402         757,302           Deferred revenue and other         756,402         757,302           Other accrued programming         636,322         604,334           Other accrued expenses         478,88         146,08           Current portion of capital lease and other long-term obligations (Note 8)         1,000,000         1,000,000           5 439% Conwertible subordinated Notes due 2008         1,000,000         1,000,000           5 1,400 Convertible subordinated Note due 2010         1,000,000         1,000,000           1 5,40% Senior Notes due 2008         1,000,000         1,000,000           1 5,40% Senior Notes due 2014         2,50         2,50			
Restricted cash and marketable investment securities         59,506         52,5156           Property and equipment, net of accumulated depreciation of \$1,694,727 and \$1,560,902, respectively         739,326         739,326           FCC authorizations         739,326         739,326           Inangible assets, net (Note 7)         224,737         230,377           Total assets         56,769,307         \$6,709,307           Labilities and Stockholders' Equity (Deficit)           Current Liabilities:           Trade accounts payable         \$25,664         \$247,698           Deferred revenue and other         756,402         757,302           Accrued programming         363,22         604,934           Other accrued expenses         473,885         416,869           Current Dialities         1,000,00         52,006           Total current bibilities         1,000,00         50,000           Total current bibilities         1,000,00         1,000,000           Total current portion         2,174,000         1,000,000           19 1,885 senior Notes due 2008         1,000,000         1,000,000           19 1,885 senior Notes due 2009         446,153         446,153           39% Convertible Subordinated Note due 2011         1,000,000         1,000,0	11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1		
Property and equipment, net of accumulated depreciation of \$1,694,727 and \$1,560,902, respectively         2,961,406         2,401,80           FCC authorizations         739,326         739,326         739,326           Intagible assets, net (Note 7)         26,737         23,737         23,737           Total assets         \$5,759,302         \$6,759,302         \$6,759,302           Labilities         Total cocounts payable         \$25,566         \$247,698           Deferred revenue and other         56,322         604,382           Accrued programming         63,322         604,385           Clue account payable         \$2,566         \$25,666         \$75,602           Clue accound expenses         473,585         416,803           Clue accound poyaramming         636,322         604,935           Clue accound spayable         \$2,006         43,062           Total current liabilities         1,000,000         46,062           Total current portion of capital lease and other long-term obligations (Note 8)         1,000,000         46,062           Total current liabilities         1,000,000         46,063         446,153         446,153           S 3/4% Convertible Subordinated Note due 2008         1,000,000         50,000         50,000         50,000         50,00			
FCC authorizations         739,326         739,326         244,283         244,293         244,293         240,186         Other noncurrent assets, net         252,477         238,737         Total assets         252,477         238,737         Total assets         55,789,79         \$6,799,277         Total assets         55,789,79         \$6,799,277         Total assets         Total assets         Total assets         85,789,79         \$6,029,277         Total assets         Total assets         87,799,79         \$7,79         \$2,77,79         \$2,77,79         \$2,77,79         \$2,77,79         \$2,77,79         \$2,77,79         \$2,77,79         \$2,00			
Radiaple assets, net (Note 7)			
Other noncurrent assets, net         252,477         233,737           Total assets         5,678,978         5,678,978         5,629,277           Liabilities:           Current Liabilities:         5         5,76,402         757,402 </td <td></td> <td></td> <td></td>			
Total assets			
Current Liabilities and Stockholders' Equity (Deficit)	·		
Current Liabilities:         \$25,664         \$247,698           Trade accounts payable         \$56,402         753,302           Accrued programming         636,322         604,934           Other accrued expenses         473,535         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         5         1,000,000         1,000,000           5 3/3% Convertible Subordinated Notes due 2008         1,000,000         500,000           9 1/8% Senior Notes due 2009         446,153         446,153           3% Convertible Subordinated Note due 2010         500,000         500,000           5 3/4% Senior Notes due 2008         500,000         500,000           5 3/4% Senior Notes due 2011         1,000,000         1,000,000           6 3% Senior Notes due 2011         2,000         25,000           3% Convertible Subordinated Note due 2011         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           Comptitue déferred revenue, distribution and carriage payments and other lo	Total assets	\$ 6,578,978	\$ 6,029,277
Current Liabilities:         \$25,664         \$247,698           Trade accounts payable         \$56,402         753,302           Accrued programming         636,322         604,934           Other accrued expenses         473,535         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         5         1,000,000         1,000,000           5 3/3% Convertible Subordinated Notes due 2008         1,000,000         500,000           9 1/8% Senior Notes due 2009         446,153         446,153           3% Convertible Subordinated Note due 2010         500,000         500,000           5 3/4% Senior Notes due 2008         500,000         500,000           5 3/4% Senior Notes due 2011         1,000,000         1,000,000           6 3% Senior Notes due 2011         2,000         25,000           3% Convertible Subordinated Note due 2011         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           Comptitue déferred revenue, distribution and carriage payments and other lo	Liabilities and Stockholders' Equity (Deficit)		
Trade accounts payable         \$25,664         \$247,698           Deferred revenue and other         756,402         767,302         604,934           Accrued programming         636,322         604,934         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,805           Long-term obligations, net of current portion:         ***         ***           5 3/4% Convertible Subordinated Notes due 2008         1,000,000         500,000           9 1/8% Senior Notes due 2009         446,153         446,153           3/8 Convertible Subordinated Note due 2010         500,000         500,000           5 3/4% Senior Notes due 2008         500,000         500,000           5 3/4% Senior Notes due 2008         500,000         1,000,000           6 3/8% Senior Notes due 2011         1,000,000         1,000,000           6 5/8% Senior Notes due 2011         2,5000         25,000           6 5/8% Senior Notes due 2011         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)         456,699         265,673      <			
Deferred revenue and other         756,402         757,402           Accrued programming         636,322         604,934           Other accrued expenses         473,585         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         52,087         45,062           Long-term obligations, net of current portion:         ***         ***           5 3/4% Convertible Subordinated Notes due 2008         1,000,000         1,000,000           9 1/8% Senior Notes due 2009         446,153         346,153           3% Convertible Subordinated Note due 2010         500,000         500,000           5 3/4% Senior Notes due 2008         1,000,000         1,000,000           5 3/4% Senior Notes due 2008         1,000,000         1,000,000           5 3/4% Senior Notes due 2010         25,000         50,000           3 3% Convertible Subordinated Note due 2011         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           Compt term deferred revenue, distribution and carriage payments and other long-term liabilities         306,883         277,798           Total liabilities		\$ 255.664	\$ 247.698
Accrued programming         636,322         604,934           Other accrued expenses         473,585         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         53/4% Convertible Subordinated Notes due 2008         1,000,000         1,000,000           9 1/8% Senior Notes due 2009         446,153         446,153         446,153           3% Convertible Subordinated Notes due 2018         500,000         500,000           5 3/4% Senior Notes due 2008         1,000,000         1,000,000           6 3/8% Senior Notes due 2018         1,000,000         1,000,000           6 3/8% Senior Notes due 2011         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           6 5/8% Senior Notes due 2014         25,000         25,000           6 5/8% Senior Notes due 2014         36,683         277,798           Total liabilities         6,234,735         6,035,624           Total liabilities         6,234,735         6,035,624           Total liabilities <t< td=""><td>• •</td><td></td><td></td></t<>	• •		
Other accrued expenses         473,585         416,869           Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         5         3,000,000         1,000,000           5 3/4% Convertible Subordinated Note sub 2008         10,000,000         500,000           9 1/8% Senior Notes due 2009         446,153         446,153           3 3% Convertible Subordinated Note due 2010         500,000         500,000           5 3/4% Senior Notes due 2008         1,000,000         1,000,000           6 3/8% Senior Notes due 2011         1,000,000         1,000,000           3 % Convertible Subordinated Note due 2011         25,000         25,000           3 % Convertible Subordinated Note due 2011         1,000,000         1,000,000           6 3/8% Senior Notes due 2014         1,000,000         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000         1,000,000           6 78% Senior Notes due 2014         6,023,4735         6,035,624           Total liabilities         8,08,793         2,87,98           Total liabilities         6,234,735         6,035,624			
Current portion of capital lease and other long-term obligations (Note 8)         52,087         45,062           Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         53,496 Convertible Subordinated Notes due 2008         1,000,000         1,000,000           9 1,898 Senior Notes due 2009         446,153         446,153           3% Convertible Subordinated Note due 2010         500,000         500,000           Floating Rate Senior Notes due 2008         1,000,000         1,000,000           5 3/498 Senior Notes due 2018         1,000,000         1,000,000           5 3/498 Senior Notes due 2018         1,000,000         1,000,000           6 3/89 Senior Notes due 2011         25,000         25,000           6 5/89 Senior Notes due 2014         25,000         25,000           Copital lease obligations, mortgages and other notes payable, net of current portion (Note 8)         456,699         286,673           Long-term deferred revenue, distribution and carriage payments and other long-term liabilities         36,083         277,798           Total liabilities         8,408,795         8,107,498           Commitments and Contingencies (Note 10)         2,403         2,493           Stockholders' Equity (Deficit):         2,493         2,493           Class B			
Total current liabilities         2,174,060         2,071,865           Long-term obligations, net of current portion:         5 3/4% Convertible Subordinated Notes due 2008         1,000,000         1,000,000           9 1/8% Senior Notes due 2009         446,153         446,153           3% Convertible Subordinated Note due 2010         500,000         500,000           Floating Rate Senior Notes due 2008         500,000         500,000           6 3/8% Senior Notes due 2011         1,000,000         1,000,000           3% Convertible Subordinated Note due 2011         25,000         25,000           6 5/8% Senior Notes due 2014         1,000,000         1,000,000           3 6/8% Senior Notes due 2014         1,000,000         1,000,000           Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)         456,699         286,673           Long-term deferred revue, distribution and carriage payments and other long-term liabilities         306,83         277,798           Total long-term obligations, net of current portion         6,234,73         6,035,624           Total liabilities         8,408,795         8,107,489           Commitments and Contingencies (Note 10)           Stockholders' Equity (Deficit):           Class A common stock, \$.01 par value, 1,600,000,000 shares authorized,			
Long-term obligations, net of current portion:  5 3/4% Convertible Subordinated Notes due 2008  9 1/8% Senior Notes due 2009  Floating Rate Senior Notes due 2010  5 3/4% Senior Notes due 2010  5 3/4% Senior Notes due 2008  Floating Rate Senior Notes due 2008  5 00,000  5 3/4% Senior Notes due 2008  1,000,000  5 3/4% Senior Notes due 2011  1,000,000  3 Convertible Subordinated Note due 2011  25,000  25,000  6 3/8% Senior Notes due 2011  1,000,000  3 Convertible Subordinated Note due 2011  25,000  25,000  6 5/8% Senior Notes due 2014  1,000,000  Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)  Long-term deferred revenue, distribution and carriage payments and other long-term liabilities  Total long-term obligations, net of current portion  Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively  Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding  Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding  Accumulated other comprehensive income (loss)  1,76,147  1,764,973  Accumulated earnings (deficit)  Treasury stock, at cost  1,000,000  1,000,000  1,000,000  1,000,000			
5 3/4% Convertible Subordinated Notes due 2009       1,000,000       1,000,000         9 1/8% Senior Notes due 2009       446,153       446,153         3% Convertible Subordinated Note due 2010       500,000       500,000         Floating Rate Senior Notes due 2008       500,000       500,000         5 3/4% Senior Notes due 2008       1,000,000       1,000,000         6 3/8% Senior Notes due 2011       25,000       25,000         3% Convertible Subordinated Note due 2011       1,000,000       1,000,000         6 5/8% Senior Notes due 2014       1,000,000       1,000,000         Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)       456,699       286,673         Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 2,493       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding	Total current Habilities	2,174,060	2,0/1,865
9 1/8% Senior Notes due 2009 446,153 3 446,153 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Long-term obligations, net of current portion:		
3% Convertible Subordinated Note due 2010       500,000       500,000         Floating Rate Senior Notes due 2008       500,000       500,000         5 3/4% Senior Notes due 2011       1,000,000       1,000,000         6 3/8% Senior Notes due 2011       25,000       25,000         6 5/8% Senior Notes due 2014       1,000,000       1,000,000         Capital lease obligations, mortagges and other notes payable, net of current portion (Note 8)       456,699       286,673         Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued,         2,493       2,490         Class C common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,493       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418	5 3/4% Convertible Subordinated Notes due 2008	1,000,000	1,000,000
Floating Rate Senior Notes due 2008   500,000   500,000   5 3/4% Senior Notes due 2008   1,000,000   1,000,000   6 3/8% Senior Notes due 2011   1,000,000   1,000,000   6 3/8% Senior Notes due 2011   1,000,000   1,000,000   6 5/8% Senior Notes due 2011   25,000   25,000   6 5/8% Senior Notes due 2014   1,000,000   1	9 1/8% Senior Notes due 2009	446,153	446,153
5 3/4% Senior Notes due 2008       1,000,000       1,000,000         6 3/8% Senior Notes due 2011       1,000,000       1,000,000         3% Convertible Subordinated Note due 2011       25,000       25,000         6 5/8% Senior Notes due 2014       1,000,000       1,000,000         Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)       456,699       286,673         Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,5	3% Convertible Subordinated Note due 2010	500,000	500,000
6 3/8% Senior Notes due 2011 3% Convertible Subordinated Note due 2011 5/8% Senior Notes due 2014 1,000,000 1,000,000 6 5/8% Senior Notes due 2014 1,000,000 1,000,000 1,000,000 1,000,000	Floating Rate Senior Notes due 2008	500,000	500,000
3% Convertible Subordinated Note due 2011       25,000       25,000         6 5/8% Senior Notes due 2014       1,000,000       1,000,000         Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)       456,699       286,673         Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)	5 3/4% Senior Notes due 2008	1,000,000	1,000,000
3% Convertible Subordinated Note due 2011       25,000       25,000         6 5/8% Senior Notes due 2014       1,000,000       1,000,000         Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8)       456,699       286,673         Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)	6 3/8% Senior Notes due 2011	1,000,000	1,000,000
6 5/8% Senior Notes due 2014 Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8) Long-term deferred revenue, distribution and carriage payments and other long-term liabilities 306,883 277,798 Total long-term obligations, net of current portion 6,234,735 6,035,624 Total liabilities 8,408,795 8,107,489  Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding Additional paid-in capital Accumulated other comprehensive income (loss) 11,766,147 1,764,973 Accumulated earnings (deficit) (2,583,953) (2,901,477) Treasury stock, at cost (1,041,883) (1,000,000) Total stockholders' equity (deficit)	3% Convertible Subordinated Note due 2011		
Capital lease obligations, mortgages and other notes payable, net of current portion (Note 8) 456,699 286,673 Long-term deferred revenue, distribution and carriage payments and other long-term liabilities 306,883 277,798 Total long-term obligations, net of current portion 6,234,735 6,035,624 Total liabilities 8,408,795 8,107,489  Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding 2,384 2,384 Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding — — — Additional paid-in capital 1,776,147 1,764,973 Accumulated other comprehensive income (loss) 14,995 53,418 Accumulated earnings (deficit) (2,583,953) (2,901,477) Treasury stock, at cost (1,041,883) (1,000,000) Total stockholders' equity (deficit) (1,829,817) (2,078,212)	6 5/8% Senior Notes due 2014		
Long-term deferred revenue, distribution and carriage payments and other long-term liabilities       306,883       277,798         Total long-term obligations, net of current portion       6,234,735       6,035,624         Total liabilities       8,408,795       8,107,489         Commitments and Contingencies (Note 10)         Stockholders' Equity (Deficit):         Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       -       -       -         Additional paid-in capital       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477)         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (2,078,212)			
Total long-term obligations, net of current portion  Total liabilities  6,234,735 6,035,624 8,408,795 8,107,489  Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively 2,493 2,490 Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding 2,384 2,384 Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding 4,236,147 4,776,147 4,776,147 5,3418 4,200 4,200 4,200 4,200 5,3418 4,200 4,200 5,3418 5,3418 6,035,624 6,035,624 8,408,795 8,107,489			
Total liabilities 8,408,795 8,107,489  Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively 2,493 2,490  Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding 2,384 2,384  Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding Additional paid-in capital 1,776,147 1,764,973  Accumulated other comprehensive income (loss) 14,995 53,418  Accumulated earnings (deficit) (2,583,953) (2,901,477)  Treasury stock, at cost (1,041,883) (1,000,000)  Total stockholders' equity (deficit) (2,078,212)			
Commitments and Contingencies (Note 10)  Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued, 216,053,376 and 217,235,150 shares outstanding, respectively  Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding  Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding  Additional paid-in capital  Accumulated other comprehensive income (loss)  Accumulated earnings (deficit)  Treasury stock, at cost  (2,583,953)  (2,901,477)  Treasury stock, at cost  (1,041,883)  (1,000,000)  Total stockholders' equity (deficit)  (2,078,212)	•	<del></del> _	
Stockholders' Equity (Deficit):  Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued,	Total Habilities	8,408,795	8,107,489
Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued,       2,493       2,490         216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       —       —         Additional paid-in capital       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477)         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)	Commitments and Contingencies (Note 10)		
Class A common stock, \$.01 par value, 1,600,000,000 shares authorized, 249,305,090 and 249,028,664 shares issued,       2,493       2,490         216,053,376 and 217,235,150 shares outstanding, respectively       2,493       2,490         Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding       2,384       2,384         Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding       —       —         Additional paid-in capital       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477)         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)	Stockholders' Equity (Deficit):		
216,053,376 and 217,235,150 shares outstanding, respectively Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding Additional paid-in capital Accumulated other comprehensive income (loss) 11,776,147 1,764,973 14,995 153,418 14,995 153,418 15,201 17,701 1			
Class B common stock, \$.01 par value, 800,000,000 shares authorized, 238,435,208 shares issued and outstanding  Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding  Additional paid-in capital  Accumulated other comprehensive income (loss)  14,995  53,418  Accumulated earnings (deficit)  (2,583,953)  (2,901,477)  Treasury stock, at cost  (1,041,883)  (1,000,000)  Total stockholders' equity (deficit)  (1,829,817)  (2,078,212)		2 493	2.490
Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding Additional paid-in capital Accumulated other comprehensive income (loss) Accumulated earnings (deficit) Treasury stock, at cost  Total stockholders' equity (deficit)  Class C common stock, \$.01 par value, 800,000,000 shares authorized, none issued and outstanding 1,776,147 1,764,973 14,995 14,995 153,418 12,901,477 17,901 11,802,817 11,000,000 11,802,817 11,702,102 11,802,817 11,702,8			
Additional paid-in capital       1,776,147       1,764,973         Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)		۷,504	2,504
Accumulated other comprehensive income (loss)       14,995       53,418         Accumulated earnings (deficit)       (2,583,953)       (2,901,477         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)	, i i i i	1 776 147	1 764 072
Accumulated earnings (deficit)       (2,583,953)       (2,901,477         Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)			
Treasury stock, at cost       (1,041,883)       (1,000,000)         Total stockholders' equity (deficit)       (1,829,817)       (2,078,212)	1 , ,		
Total stockholders' equity (deficit) (1,829,817) (2,078,212)			
Total liabilities and stockholders' equity (deficit) \$ 6,578,978 \$ 6,029,277			(2,078,212)
	Total liabilities and stockholders' equity (deficit)	\$ 6,578,978	\$ 6,029,277

The accompanying notes are an integral part of the condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts) (Unaudited)

	For the Three Months Ended March 31,	
	2005	2004
Revenue:		
Subscriber-related revenue	\$1,893,883	\$1,493,510
Equipment sales	105,444	76,630
Other	24,673	9,656
Total revenue	2,024,000	1,579,796
Costs and Expenses:		
Subscriber-related expenses (exclusive of depreciation shown below — Note 11)	990,081	771,634
Satellite and transmission expenses (exclusive of depreciation shown below — Note 11)	33,356	26,012
Cost of sales — equipment	86,033	53,242
Cost of sales — other	8,881	872
Subscriber acquisition costs:		
Cost of sales — subscriber promotion subsidies (exclusive of depreciation shown below — Note 11)	35,907	175,327
Other subscriber promotion subsidies	266,400	211,219
Subscriber acquisition advertising	31,204	29,753
Total subscriber acquisition costs	333,511	416,299
General and administrative	112,823	87,786
Non-cash, stock-based compensation	· —	1,180
Depreciation and amortization (Note 11)	169,081	100,605
Total costs and expenses	1,733,766	1,457,630
Operating income (loss)	290,234	122,166
Other income (expense):		
Interest income	7,074	15,289
Interest expense, net of amounts capitalized	(90,363)	(181,460)
Gain on insurance settlement (Note 5)	134,000	_
Other	2,896	165
Total other income (expense)	53,607	(166,006)
Income (loss) before income taxes	343,841	(43,840)
Income tax benefit (provision), net	(26,317)	954
Net income (loss)	\$ 317,524	\$ (42,886)
Denominator for basic net income (loss) per share — weighted-average common shares outstanding	455,589	478,919
· /1		
Denominator for diluted net income (loss) per share — weighted-average common shares outstanding	488,049	478,919
Net income (loss) per common share:		
Basic net income (loss)	\$ 0.70	\$ (0.09)
Diluted net income (loss)	\$ 0.69	\$ (0.09)

The accompanying notes are an integral part of the condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands) (Unaudited)

	For the Three Months Ended March 31,	
	2005	2004
Cash Flows From Operating Activities:		
Net income (loss)	\$ 317,524	\$ (42,886)
Adjustments to reconcile net income (loss) to net cash flows from operating activities:		
Depreciation and amortization	169,081	100,605
Equity in losses (earnings) of affiliates	(1,657)	(262)
Realized and unrealized losses (gains) on investments	(4,000)	(1,097)
Gain on insurance settlement (Note 5)	(134,000)	_
Non-cash, stock-based compensation recognized	44.056	1,180
Deferred tax expense (benefit)	11,076	7,535
Amortization of debt discount and deferred financing costs	1,569	12,832
Change in noncurrent assets	(12,265)	(5.221)
Change in long-term deferred revenue, distribution and carriage payments and other long-term liabilities	7,444	(5,231)
Other, net	848	3,894
Changes in current assets and current liabilities, net	121,555	220,346
Net cash flows from operating activities	477,175	296,916
Cash Flows From Investing Activities:		
Purchases of marketable investment securities	(8,750)	(690,878)
Sales of marketable investment securities	35,895	1,660,983
Purchases of property and equipment	(303,167)	(116,238)
Proceeds from insurance settlement (Note 5)	25,930	(110,250)
Change in cash reserved for satellite insurance		63,736
Change in restricted cash and marketable investment securities	(3,295)	(29)
FCC auction deposits	(4,245)	(20,584)
Purchase of technology-based intangibles	(14,000)	_
Purchase of strategic investments	(7,000)	_
Other	(390)	(3,914)
Net cash flows from investing activities	(279,022)	893,076
	· · · · · · · · · · · · · · · · · · ·	
Cash Flows From Financing Activities:		(4, 400, 054)
Redemption of 9 3/8% Senior Notes due 2009		(1,423,351)
Class A common stock repurchases	(41,883)	(19,308)
Repayment of capital lease obligations, mortgages and other notes payable	(16,839)	(2,715)
Net proceeds from Class A common stock options exercised and Class A common stock issued under Employee Stock	4 500	4 = 44
Purchase Plan	1,792	1,744
Net cash flows from financing activities	(56,930)	(1,443,630)
Net increase (decrease) in cash and cash equivalents	141,223	(253,638)
Cash and cash equivalents, beginning of period	704,560	1,290,859
Cash and cash equivalents, end of period	\$ 845,783	\$ 1,037,221
Supplemental Disclosure of Cash Flow Information:	ф. DE 100	Ф. 04004
Cash paid for interest	\$ 35,130	\$ 94,224
Capitalized interest	\$ 1,428	\$ 396
Cash received for interest	\$ 5,574	\$ 21,615
Cash paid for income taxes	\$ 1,928	\$ 1,111
Satellite financed under capital lease (Note 8)	\$ 191,950	\$ —
Vendor financing	\$ 1,940	\$ —

The accompanying notes are an integral part of the condensed consolidated financial statements.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### 1. Organization and Business Activities

### **Principal Business**

EchoStar Communications Corporation ("ECC") is a holding company. Its subsidiaries (which together with ECC are referred to as "EchoStar," the "Company," "we," "us" and/or "our") operate two interrelated business units:

- The DISH Network which provides a direct broadcast satellite ("DBS") subscription television service in the United States; and
- EchoStar Technologies Corporation ("ETC") which designs and develops DBS set-top boxes, antennae and other digital equipment for the DISH
  Network. We refer to this equipment collectively as "EchoStar receiver systems." ETC also designs, develops and distributes similar equipment for
  international satellite service providers.

Since 1994, we have deployed substantial resources to develop the "EchoStar DBS System." The EchoStar DBS System consists of our FCC-allocated DBS spectrum, our owned and leased satellites, EchoStar receiver systems, digital broadcast operations centers, customer service facilities, and certain other assets utilized in our operations. Our principal business strategy is to continue developing our subscription television service in the United States to provide consumers with a fully competitive alternative to cable television service.

## **Recent Developments**

Shareholder Derivative Lawsuit. On March 14, 2005, a shareholder derivative lawsuit was filed against us, our chairman and chief executive officer Charles W. Ergen and the members of our board of directors in the District Court of Douglas County, Colorado. The complaint alleges, among other things, that the members of our board of directors breached their fiduciary duties in connection with the matters that were the subject of our Audit Committee's recent review of recordkeeping and internal control issues relating to certain of our vendor and third party relationships.

Filing of Purported Securities Class Action. On March 11, 2005, a purported class action lawsuit was filed against us and several of our current and former officers in the United States District Court for the District of Colorado. On March 16, 2005, the class action lawsuit was dismissed without prejudice.

### 2. Significant Accounting Policies

#### **Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") and with the instructions to Form 10-Q and Article 10 of Regulation S-X for interim financial information. Accordingly, these statements do not include all of the information and notes required for complete financial statements. In our opinion, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Certain prior year amounts have been reclassified to conform to the current year presentation. Operating results for the three months ended March 31, 2005 are not necessarily indicative of the results that may be expected for the year ending December 31, 2005. For further information, refer to the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2004 ("2004 10-K").

## **Principles of Consolidation**

We consolidate all majority owned subsidiaries and investments in entities in which we have controlling influence. Non-majority owned investments are accounted for using the equity method when we have the ability to significantly influence the operating decisions of the investee. When we do not have the ability to significantly

(Unaudited)

influence the operating decisions of an investee, the cost method is used. For entities that are considered variable interest entities we apply the provisions of FASB Interpretation No. (FIN) 46-R, "Consolidation of Variable Interest Entities - An Interpretation of ARB No. 51" ("FIN 46-R"). All significant intercompany accounts and transactions have been eliminated in consolidation.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for each reporting period. Estimates are used in accounting for, among other things, allowances for uncollectible accounts, inventory allowances, self insurance obligations, deferred taxes and related valuation allowances, loss contingencies, fair values of financial instruments, fair value of options granted under our stock-based compensation plans, fair value of assets and liabilities acquired in business combinations, capital leases, asset impairments, useful lives of property, equipment and intangible assets, retailer commissions, programming expenses, subscriber lives including those related to our co-branding and other distribution relationships, royalty obligations and smart card replacement obligations. Actual results may differ from previously estimated amounts. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the period they occur.

### Comprehensive Income (Loss)

The components of comprehensive income (loss), net of tax, are as follows:

	For the Three Months Ended March 31,	
	2005	2004
	(In tho	usands)
Net income (loss)	\$317,524	\$ (42,886)
Foreign currency translation adjustments	(306)	(157)
Unrealized holding gains (losses) on available-for-sale securities	(38,117)	28,276
Recognition of previously unrealized (gains) losses on available-for-sale securities included in net income (loss)		_
Comprehensive income (loss)	\$279,101	\$(14,767)

<sup>&</sup>quot;Accumulated other comprehensive income (loss)" presented on the accompanying condensed consolidated balance sheets consists of the accumulated net unrealized gains (losses) on available-for-sale securities and foreign currency translation adjustments, net of deferred taxes.

### Basic and Diluted Income (Loss) Per Share

Statement of Financial Accounting Standards No. 128, "Earnings Per Share" ("SFAS 128") requires entities to present both basic earnings per share ("EPS") and diluted EPS. Basic EPS excludes dilution and is computed by dividing net income (loss) by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if stock options were exercised and convertible securities were converted to common stock.

We recorded a net loss for the three month period ending March 31, 2004; therefore, common stock equivalents and convertible securities were excluded from the computation of diluted net income (loss) per common share for that period since the effect of including them is antidilutive. Since we reported net income for the three month period ending March 31, 2005, the potential dilution from our Subordinated Notes convertible into common stock was computed using the if-converted method, and the potential dilution from stock options exercisable into common stock was computed using the treasury stock method based on the average fair market value of our Class A common

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stock for the period. The following table reflects the basic and diluted weighted-average shares outstanding used to calculate basic and diluted net income (loss) per common share. Earnings per share amounts for all periods are presented below in accordance with the requirements of SFAS 128.

	For the Thi Ended M	
	2005 (In thou	2004
Numerator:	(III IIIO)	isalius)
Numerator for basic net income (loss) per common share - Net income (loss)	\$317,524	\$ (42,886)
Interest on Subordinated Notes convertible into common shares, net of related tax effects	17,672	
Numerator for diluted net income (loss) per common share	\$335,196	\$ (42,886)
Denominator:		
Denominator for basic net income (loss) per common share - weighted-average common shares outstanding	455,589	478,919
Dilutive impact of options outstanding	2,095	_
Dilutive impact of Subordinated Notes convertible into common shares	30,365	
Denominator for diluted net income (loss) per common share - weighted-average diluted common shares outstanding	488,049	478,919
Net income (loss) per common share:		
Basic net income (loss)	\$ 0.70	\$ (0.09)
Diluted net income (loss)	\$ 0.69	\$ (0.09)
		<del></del>
Shares of Class A common stock issuable upon conversion of:		
5 3/4% Convertible Subordinated Notes due 2008	23,100	23,100
3% Convertible Subordinated Note due 2010	6,866	6,866
3% Convertible Subordinated Note due 2011	399	_

As of March 31, 2005, there were approximately 17.3 million outstanding options to purchase shares of Class A common stock not included in the above denominator as their effect is antidilutive. Included in this total were options to purchase approximately 10.1 million shares which were outstanding under our long term incentive plans. Further, during 2005, we granted rights to certain key employees to acquire 478 thousand shares of our Class A common stock under a long-term incentive plan which are subject to certain vesting and performance criteria ("Restricted Performance Units"). Vesting of these options and Restricted Performance Units are contingent upon meeting certain longer-term goals which have not yet been achieved. Accordingly, the long-term incentive options and Restricted Performance Units are not included in the diluted EPS calculation.

## Accounting for Stock-Based Compensation

We apply the intrinsic value method of accounting under Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," ("APB 25") and related interpretations in accounting for our stock-based compensation plans. Under APB 25, we generally do not recognize compensation expense on the grant of options under our stock incentive plans because typically the option terms are fixed and the exercise price equals or exceeds the market price of the underlying stock on the date of grant. We apply the disclosure only provisions of Statement of Financial Accounting Standards No. 123, "Accounting and Disclosure of Stock-Based Compensation," ("SFAS 123").

In December 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 (Revised 2004), "Share Based Payment" ("SFAS 123(R)") which (i) revises SFAS No. 123 to eliminate the

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disclosure only provisions of that statement and the alternative to follow the intrinsic value method of accounting under APB 25 and related interpretations, and (ii) requires a public entity to measure the cost of employee services received in exchange for an award of equity instruments, including grants of employee stock options, based on the grant-date fair value of the award and recognize that cost in its results of operations over the period during which an employee is required to provide the requisite service in exchange for that award. On April 14, 2005, the SEC deferred the effective date we are required to adopt this statement until January 1, 2006. Companies may elect to apply this statement either prospectively, or on a modified version of retrospective application under which financial statements for prior periods are adjusted on a basis consistent with the pro forma disclosures required for those periods under SFAS 123. We are currently evaluating which transitional provision and fair value methodology we will follow. However, we expect that any expense associated with the adoption of the provisions of SFAS 123(R) will have a material negative impact on our results of operations.

Pro forma information regarding net income and earnings per share is required by SFAS 123 and has been determined as if we had accounted for our stock-based compensation plans using the fair value method prescribed by that statement. For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period on a straight-line basis. All options are initially assumed to vest. Compensation previously recognized is reversed to the extent applicable to forfeitures of unvested options. The following table illustrates the effect on net income (loss) per share if we had accounted for our stock-based compensation plans using the fair value method:

Eastha Thuas Months

	For the Thi Ended M	ree Months Iarch 31,
	2005 (In tho	2004
Net income (loss), as reported	\$317,524	\$ (42,886)
Add: Stock-based employee compensation expense included in reported net income (loss), net of related tax effects	_	1,139
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of		
related tax effects	(5,627)	(5,390)
Pro forma net income (loss)	\$ 311,897	\$(47,137)
Basic income (loss) per common share, as reported	\$ 0.70	\$ (0.09)
Diluted income (loss) per common share, as reported	\$ 0.69	\$ (0.09)
Pro forma basic income (loss) per common share	\$ 0.68	\$ (0.10)
Pro forma diluted income (loss) per common share	\$ 0.68	\$ (0.10)

For purposes of this pro forma presentation, the fair value of each option was estimated at the date of the grant using a Black-Scholes option pricing model. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. Consequently, our estimate of fair value may differ from other valuation models. Further, the Black-Scholes model requires the input of highly subjective assumptions and because changes in the subjective input assumptions can materially affect the fair value estimate, the existing models do not necessarily provide a reliable single measure of the fair value of stock-based compensation awards.

Options to purchase 6.8 million shares pursuant to a long-term incentive plan under our 1995 Stock Incentive Plan (the "1999 LTIP"), and 3.3 million shares pursuant to a long-term incentive plan under our 1999 Stock Incentive Plan (the "2005 LTIP") were outstanding as of March 31, 2005. These options were granted with exercise prices at least equal to the market value of the underlying shares on the dates they were issued. The weighted-average exercise price of these options is \$8.95 under our 1999 LTIP and \$29.25 under our 2005 LTIP. Further, pursuant to the 2005 LTIP, we also granted 478 thousand Restricted Performance Units. Vesting of these options and Restricted Performance Units are

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contingent upon meeting certain longer-term goals which have not yet been achieved. Consequently, no compensation was recorded during the three months ended March 31, 2005 related to these long-term options and Restricted Performance Units. We will record the related compensation upon the achievement of the performance goals, if ever. This compensation, if recorded, would likely result in material non-cash, stock-based compensation expense in our condensed consolidated statements of operations.

### 3. Inventories

Inventories consist of the following:

	Α	s of
	March 31, 2005	December 31, 2004
	(In the	ousands)
Finished goods - DBS	\$ 180,978	\$ 159,350
Raw materials	58,101	68,144
Work-in-process - service repair	18,039	40,720
Work-in-process	13,489	11,112
Consignment	1,175	2,644
Inventory allowance	(8,915)	(10,389)
Inventories, net	\$262,867	\$ 271,581

#### 4. Marketable and Non-Marketable Investment Securities

We currently classify all marketable investment securities as available-for-sale. We adjust the carrying value of our available-for-sale securities to fair market value and report the related temporary unrealized gains and losses as a separate component of "Accumulated other comprehensive income (loss)" within "Total stockholders' equity (deficit)," net of related deferred income tax. Declines in the fair market value of a marketable investment security which are estimated to be "other than temporary" are recognized in the condensed consolidated statement of operations, thus establishing a new cost basis for such investment. We evaluate our marketable investment securities portfolio on a quarterly basis to determine whether declines in the fair market value of these securities are other than temporary. This quarterly evaluation consists of reviewing, among other things, the fair market value of our marketable investment securities compared to the carrying amount, the historical volatility of the price of each security and any market and company specific factors related to each security. Generally, absent specific factors to the contrary, declines in the fair market value of investments below cost basis for a period of less than six months are considered to be temporary. Declines in the fair market value of investments for a period of six to nine months are evaluated on a case by case basis to determine whether any company or market-specific factors exist which would indicate that such declines are other than temporary. Declines in the fair market value of investments below cost basis for greater than nine months are considered other than temporary and are recorded as charges to earnings, absent specific factors to the contrary.

As of March 31, 2005 and December 31, 2004, we had unrealized gains of approximately \$13.7 million and \$51.8 million, respectively, as a part of "Accumulated other comprehensive income (loss)" within "Total stockholders' equity (deficit)." During the three months ended March 31, 2005 and 2004, we did not record any charge to earnings for other than temporary declines in the fair market value of our marketable investment securities. During the three months ended March 31, 2005 and 2004, we realized gains of approximately \$4.0 million and net gains of \$1.1 million on sales of marketable and non-marketable investment securities, respectively. Realized gains and losses are accounted for on the specific identification method.

Our approximately \$1.292 billion of restricted and unrestricted cash, cash equivalents and marketable investment securities includes debt and equity securities which we own for strategic and financial purposes. The fair market value of these strategic marketable investment securities aggregated approximately \$136.5 million and \$174.3 million as of

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March 31, 2005 and December 31, 2004, respectively. Our portfolio generally, and our strategic investments particularly, have experienced and continue to experience volatility. If the fair market value of our strategic marketable investment securities portfolio does not remain above cost basis or if we become aware of any market or company specific factors that indicate that the carrying value of certain of our strategic marketable investment securities is impaired, we may be required to record charges to earnings in future periods equal to the amount of the decline in fair market value.

We also have strategic equity investments in certain non-marketable investment securities which are included in "Other noncurrent assets, net" on our condensed consolidated balance sheets. We account for such unconsolidated investments under either the equity method or cost method of accounting. These securities are not publicly traded and accordingly, it is not practical to regularly estimate the fair value of these investments, however, these investments are subject to an evaluation for other than temporary impairment on a quarterly basis. This quarterly evaluation consists of reviewing, among other things, company business plans and current financial statements, if available, for factors that may indicate an impairment of our investment. Such factors may include, but are not limited to, cash flow concerns, material litigation, violations of debt covenants and changes in business strategy. The fair value of these investments is not estimated unless there are identified changes in circumstances that are likely to have a significant adverse effect on the fair value of the investment. Our ability to realize value from our strategic investments in companies that are not publicly traded is dependent on the success of their business and their ability to obtain sufficient capital to execute their business plans. Since private markets are not as liquid as public markets, there is also increased risk that we will not be able to obtain full value for them. As of March 31, 2005 and December 31, 2004, we had \$96.1 and \$90.4 million aggregate carrying amount of non-marketable and unconsolidated strategic equity investments, respectively, of which \$52.7 million is accounted for under the cost method. During the three months ended March 31, 2005 and 2004, we did not record any impairment charges with respect to these investments.

### 5. Settlement of EchoStar IV Arbitration

On March 4, 2005, we settled our insurance claim and related claims for accrued interest and bad faith with the insurers of our EchoStar IV satellite for the net amount of \$240.0 million. We also retained title to and use of the EchoStar IV satellite. The \$134.0 million paid in excess of our previously recorded \$106.0 million receivable related to this insurance claim was recognized as a "Gain on insurance settlement" in our condensed consolidated statement of operations during March 2005. As of March 31, 2005, we had received approximately \$25.9 million of the amount due under the settlement. We received the remaining \$214.1 million subsequent to March 31, 2005.

### 6. Satellites

We presently have nine owned and three leased satellites in geostationary orbit approximately 22,300 miles above the equator. While we believe that overall our satellite fleet is in general good health, during 2005 and prior periods, certain satellites within our fleet have experienced various anomalies, some of which have had a significant adverse impact on their commercial operation. We currently do not carry insurance for any of our in-orbit satellites. We believe we have in-orbit satellite capacity sufficient to expeditiously recover transmission of most programming in the event one of our in-orbit satellites fails. However, programming continuity cannot be assured in the event of multiple satellite losses.

Recent developments with respect to certain of our satellites are discussed below.

### EchoStar V

EchoStar V's momentum wheel failures in prior years resulted in increased fuel consumption and caused a minor reduction of spacecraft life. During 2005, we determined those anomalies will reduce the life of EchoStar V more than previously estimated, and as a result, we reduced the estimated remaining useful life of the satellite from approximately seven years to approximately six years during January 2005. This reduction in the estimated remaining useful life will

# ECHOSTAR COMMUNICATIONS CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – Continued

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increase our depreciation expense related to the satellite by approximately \$3.0 million annually. There can be no assurance that future anomalies will not cause further losses which could impact commercial operation of the satellite. EchoStar V is not currently carrying any traffic and is being utilized as an inorbit spare. Placement of the satellite into commercial operation, which may occur during 2005, would result in a significant reduction of EchoStar V's remaining estimated useful life and a material increase in our annual depreciation expense. We will continue to evaluate the performance of EchoStar V and may be required to further reduce its remaining depreciable life as new events or circumstances develop.

### EchoStar VI

EchoStar VI has a total of 112 solar array strings and approximately 106 are required to assure full power availability for the estimated 12-year design life of the satellite. Prior to 2005, EchoStar VI lost a total of 5 solar array strings. During March 2005, EchoStar VI experienced an anomaly resulting in the loss of an additional solar array string. While originally designed to operate a maximum of 32 transponders at approximately 120 watts per channel, switchable to 16 transponders operating at approximately 240 watts per channel, the solar array anomalies may prevent the use of some of those transponders for the full 12-year design life of the satellite. The solar array anomalies have not impacted commercial operation of the satellite or reduced its estimated useful life below 12 years. There can be no assurance future anomalies will not cause further losses which could impact commercial operation of the satellite. We will continue to evaluate the performance of EchoStar VI as new events or changes in circumstances become known.

### EchoStar VIII

During January 2005, EchoStar VIII experienced a fault within one of the computer components in the spacecraft control electronics, and as a result, the system had been operating nominally on one processor with limited backup capacity. In April 2005, the processors were successfully reset restoring full redundancy in the spacecraft control electronics. An investigation is underway to determine the root cause of this anomaly. While this and other anomalies previously disclosed are not expected to reduce the estimated design life of the satellite to less than 12 years, and have not impacted commercial operation of the satellite to date, until the root causes of the anomalies are determined, there can be no assurance future anomalies will not cause losses which could impact commercial operation of the satellite. We depend on EchoStar VIII to provide local channels to over 40 markets until, at least, such time as our EchoStar X satellite is successfully launched, which is currently expected during the fourth quarter of 2005. In the event that EchoStar VIII experienced a total or substantial failure, we could transfer many, but not all, of those channels to other in-orbit satellites.

## Long-Lived Satellite Assets

We account for long-lived satellite assets in accordance with the provisions of Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS 144"). SFAS 144 requires a long-lived asset or asset group to be tested for recoverability whenever events or changes in circumstance indicate that its carrying amount may not be recoverable. Based on the guidance under SFAS 144, we evaluate our satellite fleet for recoverability as an asset group. While certain of the anomalies discussed above, and previously disclosed, may be considered to represent a significant adverse change in the physical condition of an individual satellite, based on the redundancy designed within each satellite and considering the asset grouping, these anomalies (none of which caused a loss of service for an extended period) are not considered to be significant events that would require evaluation for impairment recognition pursuant to the guidance under SFAS 144. Should any one satellite be abandoned or determined to have no service potential, the net carrying amount would be written off.

## 7. Goodwill and Intangible Assets

As of March 31, 2005 and December 31, 2004, our identifiable intangibles subject to amortization consisted of the following:

(Unaudited)

		As of			
	March	March 31, 2005		December 31, 2004	
	Intangible Assets	Accumulated Amortization	Intangible Assets	Accumulated Amortization	
Consultant	ф эээ о <del>л</del> э	(In thous	,	ф (4C 0ED)	
Contract-based	\$223,873	\$ (52,046)	\$223,873	\$ (46,852)	
Customer relationships	73,298	(18,074)	73,298	(13,493)	
Technology-based	31,180	(17,298)	17,181	(17,181)	
Total	\$328,351	\$ (87,418)	\$314,352	\$ (77,526)	

Amortization of these intangible assets, recorded on a straight line basis over an average finite useful life primarily ranging from approximately four to twelve years, was \$9.9 million for the three months ended March 31, 2005. For all of 2005, the aggregate amortization expense related to these identifiable assets is estimated to be \$36.8 million. The aggregate amortization expense is estimated to be approximately \$35.9 million for 2006, \$35.4 million for 2007, \$21.7 million for 2008 and \$16.9 million for 2009. In addition, we had approximately \$3.4 million of goodwill as of March 31, 2005 and December 31, 2004 which arose from a 2002 acquisition.

### 8. Capital Lease Obligations

During February 2004, we entered into a satellite service agreement with SES Americom for all of the capacity on a new FSS satellite, AMC-16, which successfully launched during December 2004 and commenced commercial operations in February 2005. In connection with this agreement, we prepaid \$29.0 million to SES Americom during 2004. The ten-year satellite service agreement is renewable by us on a year to year basis following the initial term, and provides us with certain rights to replacement satellites. We are required to make monthly payments to SES Americom under this agreement over the next ten years beginning in February 2005. In accordance with Statement of Financial Accounting Standards No. 13 ("SFAS 13"), we have accounted for this agreement as a capital lease asset by recording approximately \$220.9 million as the estimated fair value of the satellite and recording a capital lease obligation in the amount of approximately \$191.9 million.

As of March 31, 2005 and December 31, 2004, we had approximately \$551.7 million and \$330.8 million capitalized for the estimated fair value of satellites acquired under capital leases included in "Property and equipment, net," respectively, with related accumulated depreciation of approximately \$12.0 million and zero, respectively. Future minimum lease payments under our capital lease obligations for our AMC-15 and AMC-16 satellites, together with the present value of net minimum lease payments as of March 31, 2005 are as follows:

For the Year Ending December 31,	
2005	\$ 62,173
2006	86,759
2007	86,759
2008	86,759
2009	86,759
Thereafter	432,023
Total minimum lease payments	841,232
Less: Amount representing lease of orbital location and estimated executory costs (primarily insurance and maintenance) including profit	
thereon, included in total minimum lease payments	(150,767)
Net minimum lease payments	690,465
Less: Amount representing interest	(226,702)
Present value of net minimum lease payments	463,763
Less: Current portion	(35,320)
Long-term portion of capital lease obligations	\$ 428,443

(Unaudited)

### 9. Stockholders' Equity (Deficit)

## Common Stock Repurchases

During the third quarter of 2004, our Board of Directors authorized the repurchase of an aggregate of up to an additional \$1.0 billion of our Class A common stock. During the three months ended March 31, 2005, we purchased approximately 1.5 million shares of our Class A common stock under this plan for approximately \$41.9 million.

### Stock Incentive Plan

Effective January 26, 2005, we adopted a long-term, performance-based stock incentive plan, the 2005 LTIP, within the terms of our 1999 Stock Incentive Plan. On March 31, 2005, we granted options to purchase 3.3 million shares of our Class A common stock with an exercise price equal to the fair market value of the underlying shares on March 31, 2005, or \$29.25, and 478 thousand Restricted Performance Units. The options and Restricted Performance Units will vest at a varying rate over a seven year period; provided, however, that none of the options or Restricted Performance Units will vest if we fail to achieve the specified long-term performance goal. We will record the related compensation when achievement of this performance goal becomes probable, if ever. Such compensation, if recorded, would likely result in material non-cash, stock-based compensation expense in our condensed consolidated statements of operations.

## 10. Commitments and Contingencies

## **Contingencies**

Distant Network Litigation

Until July 1998, we obtained feeds of distant broadcast network channels (ABC, NBC, CBS and FOX) for distribution to our customers through PrimeTime 24. In December 1998, the United States District Court for the Southern District of Florida in Miami entered a nationwide permanent injunction requiring PrimeTime 24 to shut off distant network channels to many of its customers, and henceforth to sell those channels to consumers in accordance with the injunction.

In October 1998, we filed a declaratory judgment action against ABC, NBC, CBS and FOX in the United States District Court for the District of Colorado. We asked the Court to find that our method of providing distant network programming did not violate the Satellite Home Viewer Improvement Act ("SHVIA") and hence did not infringe the networks' copyrights. In November 1998, the networks and their affiliate association groups filed a complaint against us in Miami Federal Court alleging, among other things, copyright infringement. The Court combined the case that we filed in Colorado with the case in Miami and transferred it to the Miami Federal Court.

In February 1999, the networks filed a Motion for Temporary Restraining Order, Preliminary Injunction and Contempt Finding against DirecTV, Inc. in Miami related to the delivery of distant network channels to DirecTV customers by satellite. DirecTV settled that lawsuit with the networks. Under the terms of the settlement between DirecTV and the networks, some DirecTV customers were scheduled to lose access to their satellite-provided distant network channels by July 31, 1999, while other DirecTV customers were to be disconnected by December 31, 1999. Subsequently, substantially all providers of satellite-delivered network programming other than us agreed to this cut-off schedule, although we do not know if they adhered to this schedule.

In April 2002, we reached a private settlement with ABC, Inc., one of the plaintiffs in the litigation, and jointly filed a stipulation of dismissal. In November 2002, we reached a private settlement with NBC, another of the plaintiffs in the litigation and jointly filed a stipulation of dismissal. On March 10, 2004, we reached a private settlement with CBS, another of the plaintiffs in the litigation and jointly filed a stipulation of dismissal. We have also reached

(Unaudited)

private settlements with many independent stations and station groups. We were unable to reach a settlement with five of the original eight plaintiffs –Fox and the independent affiliate groups associated with each of the four networks.

A trial took place during April 2003 and the District Court issued a final judgment in June 2003. The District Court found that with one exception our current distant network qualification procedures comply with the law. We have revised our procedures to comply with the District Court's Order. Although the plaintiffs asked the District Court to enter an injunction precluding us from selling any local or distant network programming, the District Court refused. While the plaintiffs did not claim monetary damages and none were awarded, the plaintiffs were awarded approximately \$4.8 million in attorneys' fees. This amount is substantially less than the amount the plaintiffs sought. We asked the Court to reconsider the award and the Court has vacated the fee award. When the award was vacated, the District Court also allowed us an opportunity to conduct discovery concerning the amount of plaintiffs' requested fees. The parties have agreed to postpone discovery and an evidentiary hearing regarding attorney's fees until after the Court of Appeals rules on the pending appeal of the Court's June 2003 final judgment. It is not possible to make a firm assessment of the probable outcome of plaintiffs' outstanding request for fees.

The District Court's injunction requires us to use a computer model to re-qualify, as of June 2003, all of our subscribers who receive ABC, NBC, CBS or Fox programming by satellite from a market other than the city in which the subscriber lives. The Court also invalidated all waivers historically provided by network stations. These waivers, which have been provided by stations for the past several years through a third party automated system, allow subscribers who believe the computer model improperly disqualified them for distant network channels to nonetheless receive those channels by satellite. Further, even though SHVIA provides that certain subscribers who received distant network channels prior to October 1999 can continue to receive those channels through December 2004, the District Court terminated the right of our grandfathered subscribers to continue to receive distant network channels.

We believe the District Court made a number of errors and appealed the decision. Plaintiffs cross-appealed. The Court of Appeals granted our request to stay the injunction until our appeal is decided. Oral arguments occurred during February 2004. It is not possible to predict how or when the Court of Appeals will rule on the merits of our appeal. On April 13, 2005, Plaintiffs filed a motion with the Court of Appeals asking the Court of Appeals to vacate the stay of the injunction that was issued in August 2004. We responded on April 25, 2005. It is not possible to predict how or when the Court of Appeals will rule on Plaintiffs' motion to vacate the stay.

In the event the Court of Appeals upholds the injunction or lifts the stay as plaintiffs now request, and if we do not reach private settlement agreements with additional stations, we will attempt to assist subscribers in arranging alternative means to receive network channels, including migration to local channels by satellite where available, and free off air antenna offers in other markets. However, we cannot predict with any degree of certainty how many subscribers would cancel their primary DISH Network programming as a result of termination of their distant network channels. We could be required to terminate distant network programming to all subscribers in the event the plaintiffs prevail on their cross-appeal and we are permanently enjoined from delivering all distant network channels. Termination of distant network programming to subscribers would result, among other things, in a reduction in average monthly revenue per subscriber and a temporary increase in subscriber churn.

### Superquide

During 2000, Superguide Corp. ("Superguide") filed suit against us, DirecTV and others in the United States District Court for the Western District of North Carolina, Asheville Division, alleging infringement of United States Patent Nos. 5,038,211, 5,293,357 and 4,751,578 which relate to certain electronic program guide functions, including the use of electronic program guides to control VCRs. Superguide sought injunctive and declaratory relief and damages in an unspecified amount. We examined these patents and believe that they are not infringed by any of our products or services.

# ECHOSTAR COMMUNICATIONS CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – Continued

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On summary judgment, the District Court ruled that none of the asserted patents were infringed by us. These rulings were appealed to the United States Court of Appeals for the Federal Circuit. During February 2004, the Federal Circuit affirmed in part and reversed in part the District Court's findings and remanded the case back to the District Court for further proceedings. Based upon our settlement with Gemstar, we now have an additional defense in this case based upon a license from Gemstar. We will continue to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly electronic programming guide and related features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

### Broadcast Innovation, L.L.C.

In November of 2001, Broadcast Innovation, L.L.C. filed a lawsuit against us, DirecTV, Thomson Consumer Electronics and others in Federal District Court in Denver, Colorado. The suit alleges infringement of United States Patent Nos. 6,076,094 ("the '094 patent") and 4,992,066 ("the '066 patent"). The '094 patent relates to certain methods and devices for transmitting and receiving data along with specific formatting information for the data. The '066 patent relates to certain methods and devices for providing the scrambling circuitry for a pay television system on removable cards. We examined these patents and believe that they are not infringed by any of our products or services. Subsequently, DirecTV and Thomson settled with Broadcast Innovation leaving us as the only defendant.

During January 2004, the judge issued an order finding the '066 patent invalid. In August of 2004, the Court ruled the '094 invalid in a parallel case filed by Broadcast Innovation against Charter and Comcast. Our case is stayed pending the appeal of the Charter case. We intend to continue to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

### TiVo Inc.

During January 2004, TiVo Inc. ("TiVo") filed a lawsuit against us in the United States District Court for the Eastern District of Texas. The suit alleges infringement of United States Patent No. 6,233,389 ("the '389 patent"). The '389 patent relates to certain methods and devices for providing what the patent calls "time-warping." We have examined this patent and do not believe that it is infringed by any of our products or services. During March 2005, the Court denied our motion to transfer this case to the United States District Court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe this patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

On April 29, 2005, we filed a lawsuit in the United States District Court for the Eastern District of Texas against TiVo and Humax USA, Inc. alleging infringement of U.S. Patent Nos. 5,774,186, 6,529,685, 6,208,804 and 6,173,112. These patents relate to DVR technology.

### Acacia

In June 2004, Acacia Media Technologies filed a lawsuit against us in the United States District Court for the Northern District of California. The suit also named DirecTV, Comcast, Charter, Cox and a number of smaller cable companies as defendants. Acacia is an intellectual property holding company which seeks to license the

(Unaudited)

patent portfolio that it has acquired. The suit alleges infringement of United States Patent Nos. 5,132,992, 5,253,275, 5,550,863, 6,002,720 and 6,144,702 (herein after the '992, '275, '863, '720 and '702 patents, respectively). The '992, '863, '720 and '702 patents have been asserted against us.

The asserted patents relate to various systems and methods related to the transmission of digital data. The '992 and '702 patents have also been asserted against several internet adult content providers in the United States District Court for the Central District of California. On July 12, 2004, that Court issued a Markman ruling which found that the '992 and '702 patents were not as broad as Acacia had contended.

Acacia's various patent infringement cases have now been consolidated for pre-trial purposes in the United States District court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

#### California Action

A purported class action relating to the use of terms such as "crystal clear digital video," "CD-quality audio," and "on-screen program guide," and with respect to the number of channels available in various programming packages was filed against us in the California State Superior Court for Los Angeles County in 1999 by David Pritikin and by Consumer Advocates, a nonprofit unincorporated association. The complaint alleges breach of express warranty and violation of the California Consumer Legal Remedies Act, Civil Code Sections 1750, et seq., and the California Business & Professions Code Sections 17500 & 17200. A hearing on the plaintiffs' motion for class certification and our motion for summary judgment was held during 2002. At the hearing, the Court issued a preliminary ruling denying the plaintiffs' motion for class certification. However, before issuing a final ruling on class certification, the Court granted our motion for summary judgment with respect to all of the plaintiffs' claims. Subsequently, we filed a motion for attorneys' fees which was denied by the Court. The plaintiffs filed a notice of appeal of the court's granting of our motion for summary judgment and we cross-appealed the Court's ruling on our motion for attorneys' fees. During December 2003, the Court of Appeals affirmed in part; and reversed in part, the lower court's decision granting summary judgment in our favor. Specifically, the Court found there were triable issues of fact whether we may have violated the alleged consumer statutes "with representations concerning the number of channels and the program schedule." However, the Court found no triable issue of fact as to whether the representations "crystal clear digital video" or "CD quality" audio constituted a cause of action. Moreover, the Court affirmed that the "reasonable consumer" standard was applicable to each of the alleged consumer statutes. Plaintiff argued the standard should be the "least sophisticated" consumer. The Court also affirmed the dismissal of Plaintiffs' breach of warranty claim. Plaintiff filed a Petition for Review with the California Supreme Court and we responded. During March 2004, the California Supreme Court denied Plaintiff's Petition for Review. Therefore, the action has been remanded to the trial court pursuant to the instructions of the Court of Appeals. Hearings on class certification were conducted on December 21, 2004 and on February 7, 2005. The Court denied Plaintiff's motion for class certification on February 10, 2005. The Plaintiff has appealed this decision. Therefore, it is not possible to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability.

## Retailer Class Actions

During October 2000, two separate lawsuits were filed by retailers in the Arapahoe County District Court in the State of Colorado and the United States District Court for the District of Colorado, respectively, by Air Communication & Satellite, Inc. and John DeJong, et al. on behalf of themselves and a class of persons similarly situated. The plaintiffs are attempting to certify nationwide classes on behalf of certain of our satellite hardware retailers. The plaintiffs are requesting the Courts to declare certain provisions of, and changes to, alleged agreements between us and the retailers invalid and unenforceable, and to award damages for lost incentives and payments, charge backs, and other

(Unaudited)

compensation. We are vigorously defending against the suits and have asserted a variety of counterclaims. The United States District Court for the District of Colorado stayed the Federal Court action to allow the parties to pursue a comprehensive adjudication of their dispute in the Arapahoe County State Court. John DeJong, d/b/a Nexwave, and Joseph Kelley, d/b/a Keltronics, subsequently intervened in the Arapahoe County Court action as plaintiffs and proposed class representatives. We have filed a motion for summary judgment on all counts and against all plaintiffs. The plaintiffs filed a motion for additional time to conduct discovery to enable them to respond to our motion. The Court granted a limited discovery period which ended November 15, 2004. The Court is hearing discovery related motions and we expect the Court to follow with a briefing schedule for the motion for summary judgment. It is not possible to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

### StarBand Shareholder Lawsuit

During August 2002, a limited group of shareholders in StarBand, a broadband Internet satellite venture in which we invested, filed an action in the Delaware Court of Chancery against us and EchoBand Corporation, together with four EchoStar executives who sat on the Board of Directors for StarBand, for alleged breach of the fiduciary duties of due care, good faith and loyalty, and also against us and EchoBand Corporation for aiding and abetting such alleged breaches. Two of the individual defendants, Charles W. Ergen and David K. Moskowitz, are members of our Board of Directors. The action stems from the defendants' involvement as directors, and our position as a shareholder, in StarBand. During July 2003, the Court granted the defendants' motion to dismiss on all counts. The Plaintiffs appealed. On April 15, 2004, the Delaware Supreme Court remanded the case instructing the Chancery Court to re-evaluate its decision in light of a recent opinion of the Delaware Supreme Court, Tooley v. Donaldson, No. 84,2004 (Del. Supr. April 2, 2004). Plaintiffs filed a motion to amend their complaint which was denied by the Court. The Plaintiffs appealed the denial of their motion to amend and the appeal is pending. It is not possible to make a firm assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### Enron Commercial Paper Investment Complaint

During November 2003, an action was commenced in the United States Bankruptcy Court for the Southern District of New York, against approximately 100 defendants, including us, who invested in Enron's commercial paper. The complaint alleges that Enron's October 2001 prepayment of its commercial paper is a voidable preference under the bankruptcy laws and constitutes a fraudulent conveyance. The complaint alleges that we received voidable or fraudulent prepayments of approximately \$40.0 million. We typically invest in commercial paper and notes which are rated in one of the four highest rating categories by at least two nationally recognized statistical rating organizations. At the time of our investment in Enron commercial paper, it was considered to be high quality and considered to be a very low risk. The defendants have moved the Court to dismiss the case on grounds that Enron's complaint does not adequately state a legal claim. Those motions are currently under consideration by the Court. It is too early to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

## Bank One

During March 2004, Bank One, N.A. ("Bank One") filed suit against us and one of our subsidiaries, EchoStar Acceptance Corporation ("EAC"), in the Court of Common Pleas of Franklin County, Ohio alleging breach of a duty to indemnify. Bank One alleges that EAC is contractually required to indemnify Bank One for a settlement it paid to consumers who entered private label credit card agreements with Bank One to purchase satellite equipment in the late 1990s. Bank One alleges that we entered into a guarantee wherein we agreed to pay any indemnity obligation incurred by Bank One. During April 2004, we removed the case to federal court in Columbus, Ohio. We deny the allegations and intend to vigorously defend against the claims. We filed a motion to dismiss the Complaint which was granted in part and denied in part. The Court granted our motion, agreeing we did not owe Bank One a duty to defend the underlying lawsuit. However, the Court denied the motion in that Bank One will be allowed to attempt to prove that we owed Bank One a duty to indemnify. The case is currently in discovery. It is too early in

# ECHOSTAR COMMUNICATIONS CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – Continued

(Unaudited)

the litigation to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

Church Communications Network, Inc.

During August 2004, Church Communications Network, Inc. ("CCN") filed suit against EchoStar Satellite L.L.C. ("ESLLC") in the United States District Court for the Northern District of Alabama. CCN contends that our contractual relationship with Dominion Video Satellite, Inc., a direct broadcast provider that airs only Christian programming, constitutes a breach of a commercial television services agreement between ESLLC and CCN (the "CCN Agreement"). Further, CCN contends that our reluctance to disclose the confidential provisions of the Dominion/EchoStar agreement warrant causes of action for negligent misrepresentation, intentional misrepresentation, and non-disclosure. We filed a motion to dismiss CNN's complaint, or alternatively to transfer the case to a Colorado court. The Court denied our motion to dismiss, but granted our motion to transfer. As a result, the action was transferred to the United States District Court for the District of Colorado. Thereafter, we filed a motion to dismiss the case in the Colorado court. The motion to dismiss is currently pending before the Court and the case is currently in discovery.

Although the CCN Agreement specifically limits damages to \$500,000, CCN initially sought \$1.5 million. As this case progressed, CCN initially increased the amount of its alleged damages to over \$3.0 million and has recently indicated that it is now seeking damages in excess of \$15.0 million. As this is currently in early discovery it is not possible to make a firm assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### Vivendi

In January 2005, Vivendi Universal, S.A. ("Vivendi"), filed suit against us in the United States District Court for the Southern District of New York alleging that we have anticipatorily repudiated or are in breach of an alleged agreement between us and Vivendi pursuant to which we are allegedly required to broadcast a music-video channel provided by Vivendi. Vivendi's complaint seeks injunctive and declaratory relief, and damages in an unspecified amount. On April 12, 2005, the Court granted Vivendi's motion for a preliminary injunction and directed us to broadcast the music-video channel during the pendency of the litigation. In connection with that order, we have also agreed to provide marketing support to Vivendi during the pendency of the litigation. In the event that the Court ultimately determines that we have a contractual obligation to broadcast the Vivendi music-video channel and that we are in breach of that obligation, we may be required to continue broadcasting the Vivendi music-video channel and may also be subject to substantial damages. We intend to vigorously defend this case.

#### Other

In addition to the above actions, we are subject to various other legal proceedings and claims which arise in the ordinary course of business. In our opinion, the amount of ultimate liability with respect to any of these actions is unlikely to materially affect our financial position, results of operations or liquidity.

Reauthorization of Satellite Home Viewer Improvement Act

We currently offer local broadcast channels in approximately 158 markets across the United States. In 38 of those markets, two dishes are necessary to receive all local channels in the market. SHVERA now\_requires, among other things, that all local broadcast channels delivered by satellite to any particular market be available from a single dish within 18 months of the law's December 8, 2004 effective date. Because we had planned to transition all local

(Unaudited)

channels in any particular market to the same dish by 2008 rather than in the shorter transition period mandated by SHVERA, satellite capacity limitations may force us to move the local channels in as many as 30 markets to different satellites, requiring subscribers in those markets to install a second or a different dish to continue receiving their local network channels. We may be forced to stop offering local channels in some of those markets altogether.

The transition of all local channels to the same dish could result in disruptions of service for a substantial number of our customers, and our ability to timely comply with this requirement without incurring significant additional costs is dependent on, among other things, the successful launch and operation of one or more additional satellites. It is possible that the costs of compliance with this requirement could exceed \$100.0 million. To the extent some of those costs are passed on to our subscribers, and because many subscribers may be unwilling to install a second dish where one had been adequate, we expect that our subscriber churn could be negatively impacted. It is too early to make a firm determination of the cost of compliance.

### 11. Depreciation and Amortization Expense

Depreciation and amortization expense consists of the following:

		For the Three Months Ended March 31,	
	2005	2004	
	(In the	ousands)	
Equipment leased to customers	\$ 81,639	\$ 37,278	
Satellites	46,059	33,640	
Furniture, fixtures and equipment	30,040	26,029	
Identifiable intangible assets subject to amortization	9,892	2,290	
Buildings and improvements	1,189	1,138	
Tooling and other	262	230	
Total depreciation and amortization	\$ 169,081	\$100,605	

Cost of sales and operating expense categories included in our accompanying condensed consolidated statements of operations do not include depreciation expense related to satellites or equipment leased to customers.

## 12. Segment Reporting

### Financial Data by Business Unit

Statement of Financial Accounting Standards No. 131, "Disclosures About Segments of an Enterprise and Related Information" ("SFAS 131") establishes standards for reporting information about operating segments in annual financial statements of public business enterprises and requires that those enterprises report selected information about operating segments in interim financial reports issued to shareholders. Operating segments are components of an enterprise about which separate financial information is available and regularly evaluated by the chief operating decision maker(s) of an enterprise. Under this definition we currently operate as two business units. The "All Other" category consists of revenue and net income (loss) from other operating segments for which the disclosure requirements of SFAS 131 do not apply.

(Unaudited)

		For the Three Months Ended March 31,	
	2005	2004	
	(In thou	isands)	
Revenue			
DISH Network	\$1,949,817	\$1,538,888	
ETC	51,559	17,490	
All other	25,507	24,983	
Eliminations	(2,883)	(1,565)	
Total revenue	\$2,024,000	\$1,579,796	
Net income (loss)			
DISH Network	\$ 312,075	\$ (45,651)	
ETC	(1,537)	(4,709)	
All other	6,986	7,474	
Total net income (loss)	\$ 317,524	\$ (42,886)	

## 13. Related Party

We own 50% of NagraStar L.L.C. ("NagraStar"), a joint venture that is our exclusive provider of security access devices. During the three months ended March 31, 2005, we purchased approximately \$52.3 million of security access devices from NagraStar. As of March 31, 2005, we were committed to purchase approximately \$50.9 million of security access devices from NagraStar. Approximately \$12.5 million of these commitments had been accrued for as of March 31, 2005 on our condensed consolidated balance sheets.

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### **EXPLANATION OF KEY METRICS AND OTHER ITEMS**

Subscriber-related revenue. "Subscriber-related revenue" consists principally of revenue from basic, movie, local, international and pay-per-view subscription television services, advertising sales, digital video recorder fees, equipment rental fees and additional outlet fees from subscribers with multiple set-top boxes and other subscriber revenue. Contemporaneous with the commencement of sales of co-branded services pursuant to our agreement with SBC Communications, Inc. ("SBC") during the first quarter of 2004, "Subscriber-related revenue" also includes revenue from equipment sales, installation and other services related to that agreement. Revenue from equipment sales to SBC is deferred and recognized over the estimated average co-branded subscriber life. Revenue from installation and certain other services performed at the request of SBC is recognized upon completion of the services.

Development and implementation fees received from SBC are being recognized in "Subscriber-related revenue" over the next several years. In order to estimate the amount recognized monthly, we first divide the number of co-branded subscribers activated during the month under the SBC agreement by total estimated co-branded subscriber activations during the life of the contract. We then multiply this percentage by the total development and implementation fees received from SBC. The resulting estimated monthly amount is recognized as revenue ratably over the estimated average co-branded subscriber life.

*Equipment sales.* "Equipment sales" consist of sales of non-DISH Network digital receivers and related components by our ETC subsidiary to an international DBS service provider, and by our EchoStar International Corporation ("EIC") subsidiary to international customers. "Equipment sales" also include unsubsidized sales of DBS accessories to retailers and other distributors of our equipment domestically and to DISH Network subscribers. "Equipment sales" does not include revenue from sales of equipment to SBC.

*Other.* "Other" sales consists principally of subscription television service revenues from the C-band subscription television service business of Superstar/Netlink Group L.L.C. ("SNG") that we acquired in April 2004 and revenues earned from satellite services.

Subscriber-related expenses. "Subscriber-related expenses" principally include programming expenses, costs incurred in connection with our in-home service and call center operations, overhead costs associated with our installation business, copyright royalties, residual commissions paid to retailers or distributors, billing, lockbox, subscriber retention and other variable subscriber expenses. Contemporaneous with the commencement of sales of co-branded services pursuant to our agreement with SBC during the first quarter of 2004, "Subscriber-related expenses" also include the cost of sales from equipment sales and expenses related to installation and other services from that relationship. Cost of sales from equipment sales to SBC are deferred and recognized over the estimated average co-branded subscriber life. Expenses from installation and certain other services performed at the request of SBC are recognized as the services are performed.

*Satellite and transmission expenses.* "Satellite and transmission expenses" include costs associated with the operation of our digital broadcast centers, the transmission of local channels, satellite telemetry, tracking and control services, satellite and transponder leases, and other related services.

Cost of sales – equipment. "Cost of sales – equipment" principally includes costs associated with non-DISH Network digital receivers and related components sold by our ETC subsidiary to an international DBS service provider and by our EIC subsidiary to international customers. "Cost of sales – equipment" also include unsubsidized sales of DBS accessories to retailers and other distributors of our equipment domestically and to DISH Network subscribers. "Cost of sales – equipment" does not include the costs from sales of equipment to SBC.

Cost of sales – other. "Cost of sales – other" principally includes programming and other expenses associated with the C-band subscription television service business of SNG we acquired in April 2004 and costs related to satellite services.

Subscriber acquisition costs. Under most promotions, we subsidize the installation and all or a portion of the cost of EchoStar receiver systems in order to attract new DISH Network subscribers. Our "Subscriber acquisition costs" include the cost of EchoStar receiver systems sold to retailers and other distributors of our equipment, the cost of receiver systems sold directly by us to subscribers, net costs related to our promotional incentives, and costs related to

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

installation and acquisition advertising. We exclude the value of equipment capitalized under our equipment lease program from our calculation of "Subscriber acquisition costs." We also exclude payments and the value of returned equipment related to disconnected lease program subscribers from our calculation of "Subscriber acquisition costs."

SAC and Equivalent SAC. We are not aware of any uniform standards for calculating SAC and believe presentations of SAC may not be calculated consistently by different companies in the same or similar businesses. We calculate SAC by dividing total "Subscriber acquisition costs" for a period by the number of gross new DISH Network subscribers added during the period. We include all new DISH Network subscribers in our calculation, including DISH Network subscribers added with little or no subscriber acquisition costs. "Equivalent SAC" adds to "Subscriber acquisition costs" the value of equipment capitalized under our new subscriber lease program less the value of returned equipment related to disconnected lease program subscribers, which became available for sale rather than being redeployed through the lease program, together with payments received in connection with equipment not returned to us.

*General and administrative expenses.* "General and administrative expenses" primarily include employee-related costs associated with administrative services such as legal, information systems, accounting and finance. It also includes outside professional fees (i.e. legal and accounting services) and building maintenance expense and other items associated with administration.

*Interest expense.* "Interest expense" primarily includes interest expense, prepayment premiums and amortization of debt issuance costs associated with our senior debt and convertible subordinated debt securities (net of capitalized interest) and interest expense associated with our capital lease obligations.

*Other.* The main components of "Other" income and expense are equity in earnings and losses of our affiliates, gains and losses on the sale of investments, and impairment of marketable and non-marketable investment securities.

*Earnings before interest, taxes, depreciation and amortization ("EBITDA").* EBITDA is defined as "Net income (loss)" plus "Interest expense" net of "Interest income," "Taxes" and "Depreciation and amortization."

DISH Network subscribers. We include customers obtained through direct sales, and through our retail networks, including our co-branding relationship with SBC and other distribution relationships, in our DISH Network subscriber count. We believe our overall economic return for co-branded and traditional subscribers will be comparable. We also provide DISH Network service to hotels, motels and other commercial accounts. For certain of these commercial accounts, we divide our total revenue for these commercial accounts by an amount approximately equal to the retail price of our most widely distributed programming package, AT60 (but taking into account, periodically, price changes and other factors), and include the resulting number, which is substantially smaller than the actual number of commercial units served, in our DISH Network subscriber count.

During April 2004, we acquired the C-band subscription television service business of SNG, the assets of which primarily consist of acquired customer relationships. Although we are converting some of these customer relationships from C-band subscription television services to our DISH Network DBS subscription television service, acquired C-band subscribers are not included in our DISH Network subscriber count unless they have also subscribed to our DISH Network DBS television service.

Monthly average revenue per subscriber ("ARPU"). We are not aware of any uniform standards for calculating ARPU and believe presentations of ARPU may not be calculated consistently by other companies in the same or similar businesses. We calculate average monthly revenue per subscriber, or ARPU, by dividing average monthly "Subscriber-related revenues" for the period (total "Subscriber-related revenues" during the period divided by the number of months in the period) by our average DISH Network subscribers for the period. Average DISH Network subscribers for each month and dividing by the number of months in the period. Average DISH Network subscribers for each month are calculated by adding the beginning and ending DISH Network subscribers for the month and dividing by two.

# Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

Subscriber churn/subscriber turnover. We are not aware of any uniform standards for calculating subscriber churn and believe presentations of subscriber churn may not be calculated consistently by different companies in the same or similar businesses. We calculate percentage monthly subscriber churn by dividing the number of DISH Network subscribers who terminate service during each month by total DISH Network subscribers as of the beginning of that month. We calculate average subscriber churn for any period by dividing the number of DISH Network subscribers who terminated service during that period by the average number of DISH Network subscribers eligible to churn during the period, and further dividing by the number of months in the period. Average DISH Network subscribers eligible to churn during the period are calculated by adding the DISH Network subscribers as of the beginning of each month in the period and dividing by the total number of months in the period.

*Free cash flow.* We define free cash flow as "Net cash flows from operating activities" less "Purchases of property and equipment," as shown on our Condensed Consolidated Statements of Cash Flows.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

## RESULTS OF OPERATIONS

Three Months Ended March 31, 2005 Compared to the Three Months Ended March 31, 2004.

	For the Three Months Ended March 31,		Variance	
	2005	2004 (In thousand	Amount	<u></u> %
Statements of Operations Data		(In thousa	nas)	
Revenue:				
Subscriber-related revenue	\$1,893,883	\$1,493,510	\$400,373	26.8%
Equipment sales	105,444	76,630	28,814	37.6%
Other	24,673	9,656	15,017	155.5%
Total revenue	2,024,000	1,579,796	444,204	28.1%
Costs and Expenses:				
Subscriber-related expenses	990,081	771,634	218,447	28.3%
% of Subscriber-related revenue	52.3%	51.7%		
Satellite and transmission expenses	33,356	26,012	7,344	28.2%
% of Subscriber-related revenue	1.8%	1.7%		
Cost of sales - equipment	86,033	53,242	32,791	61.6%
% of Equipment sales	81.6%	69.5%		
Cost of sales - other	8,881	872	8,009	N/A
Subscriber acquisition costs	333,511	416,299	(82,788)	(19.9%)
General and administrative	112,823	87,786	25,037	28.5%
% of Total revenue	5.6%	5.6%	(4.400)	(100.00()
Non-cash, stock-based compensation	_	1,180	(1,180)	(100.0%)
Depreciation and amortization	169,081	100,605	68,476	68.1%
Total costs and expenses	1,733,766	1,457,630	276,136	<u>18.9</u> %
Operating income (loss)	290,234	122,166	168,068	137.6%
Other income (expense):				
Interest income	7,074	15,289	(8,215)	(53.7%)
Interest expense, net of amounts capitalized	(90,363)	(181,460)	91,097	(50.2%)
Gain on insurance settlement	134,000	_	134,000	N/A
Other	2,896	165	2,731	N/A
Total other income (expense)	53,607	(166,006)	219,613	N/A
Income (loss) before income taxes	343,841	(43,840)	387,681	N/A
Income tax benefit (provision), net	(26,317)	954	(27,271)	N/A
Net income (loss)	\$ 317,524	\$ (42,886)	\$360,410	<u>N/A</u>
Other Data:				
DISH Network subscribers, as of period end (in millions)	11.230	9.785	1.445	14.8%
DISH Network subscriber additions, gross (in millions)	0.801	0.785	0.016	2.0%
DISH Network subscriber additions, net (in millions)	0.325	0.360	(0.035)	(9.7%)
Monthly churn percentage	1.44%	1.48%	(0.04%)	(2.7%)
Average revenue per subscriber ("ARPU")	\$ 57.00	\$ 51.76	\$ 5.24	10.1%
Average subscriber acquisition costs per subscriber ("SAC")	\$ 416	\$ 530	\$ (114)	(21.5%)
Equivalent average subscriber acquition costs per subscriber ("Equivalent SAC")	\$ 623	\$ 604	\$ 19	3.1%
EBITDA	\$ 596,211	\$ 222,936	\$373,275	167.4%

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

**DISH Network subscribers.** As of March 31, 2005, we had approximately 11.230 million DISH Network subscribers compared to approximately 9.785 million subscribers at March 31, 2004, an increase of approximately 14.8%. DISH Network added approximately 801,000 gross new subscribers for the quarter ended March 31, 2005, compared to approximately 785,000 gross new subscribers during the same period in 2004. We believe the increase in gross new subscribers resulted from a number of factors, including the commencement of sales under our co-branding agreement with SBC and other distribution relationships, and an increase in our distribution channels.

DISH Network added approximately 325,000 net new subscribers for the quarter ended March 31, 2005, compared to approximately 360,000 net new subscribers during the same period in 2004, a decrease of approximately 9.7%. This decrease was primarily a result of subscriber churn on a continuously increasing subscriber base. Even though our percentage monthly subscriber churn was lower for the three months ended March 31, 2005 as compared to the same period in 2004, as the size of our subscriber base continues to increase, even if percentage subscriber churn remains constant or declines, increasing numbers of gross new subscribers are required to sustain net subscriber growth.

A material, but decreasing percentage of our new subscriber additions are derived from our relationship with SBC. In addition, SBC recently announced a shift in its DISH Network marketing and sales efforts to focus on certain geographic areas and customer segments of the greatest competitive risk to them. We expect this de-emphasis in SBC's efforts to acquire DISH Network subscribers to result in a further decrease in net new subscribers acquired under our relationship with SBC. To the extent co-branded subscriber churn increases, and SBC continues to de-emphasize its DISH network marketing efforts, net subscriber additions will decline unless we are able to acquire similar or greater numbers of new subscribers from other sources. SBC also announced that in 2005 it will begin deploying an advanced fiber network that will enable it to offer video services directly, and other regional bell operating companies have announced similar plans. Our net new subscriber additions and certain of our other key operating metrics would be adversely affected to the extent SBC further de-emphasizes, or discontinues altogether, its efforts to acquire DISH Network subscribers, or from competition from other regional bell operating companies.

Our net new subscriber additions would also be negatively impacted to the extent existing or new competitors offer more attractive consumer promotions, including, among other things, better priced or more attractive programming packages or more compelling consumer electronic products and services, including advanced digital video recorders, video on demand services, and high definition television services or additional local channels. Many of our competitors are also better equipped than we are to offer video services bundled with other telecommunications services such as telephone and broadband data services, including wireless services.

Subscriber-related revenue. DISH Network "Subscriber-related revenue" totaled \$1.894 billion for the three months ended March 31, 2005, an increase of \$400.4 million or 26.8% compared to the same period in 2004. This increase was directly attributable to continued DISH Network subscriber growth and the increase in "ARPU" discussed below.

**ARPU.** Monthly average revenue per subscriber was approximately \$57.00 during the three months ended March 31, 2005 and approximately \$51.76 during the same period in 2004. The \$5.24 or 10.1% increase in ARPU is primarily attributable to a reduction in the number of DISH Network subscribers receiving subsidized programming through our free and discounted programming promotions, price increases of up to \$3.00 in February 2005 and \$2.00 in February 2004 on some of our most popular packages, and higher equipment rental fees resulting from increased penetration of our equipment leasing programs. This increase was also attributable to our relationship with SBC, including revenues from equipment sales, installation and other services related to that agreement. Consequently, the expected decrease in new subscribers acquired through our relationship with SBC will have a negative impact on ARPU. The increase in ARPU during the three months ended March 31, 2005 also resulted from increased availability of local channels by satellite.

During May 2005, we introduced a promotion which offers new Digital Home Advantage lease program subscribers our "America's Top 180" package for \$19.99 for each of the first three months of service. Effective June 2005, the promotion will be modified to provide a \$12.00 discount per month on qualifying programming packages, together with free HBO and Showtime programming, for each of the first three months of service. The promotion, which will continue through at least July 31, 2005, requires a one year minimum programming commitment. We expect that our ARPU will be negatively impacted during 2005 to the extent we are successful in acquiring new DISH Network subscribers under this promotion.

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

Impacts from our litigation with the networks in Florida, FCC rules governing the delivery of superstations and other factors could cause us to terminate delivery of network channels and superstations to a substantial number of our subscribers, which could cause many of those customers to cancel their subscription to our other services. In the event the Court of Appeals upholds the Miami District Court's network litigation injunction, and if we do not reach private settlement agreements with additional stations, we will attempt to assist subscribers in arranging alternative means to receive network channels, including migration to local channels by satellite where available, and free off air antenna offers in other markets. However, we cannot predict with any degree of certainty how many subscribers might ultimately cancel their primary DISH Network programming as a result of termination of their distant network channels. We could be required to terminate distant network programming to all subscribers in the event the plaintiffs prevail on their cross-appeal and we are permanently enjoined from delivering all distant network channels. Termination of distant network programming to subscribers would result in, among other things, a reduction in ARPU and a temporary increase in subscriber churn.

*Equipment sales*. For the three months ended March 31, 2005, "Equipment sales" totaled \$105.4 million, an increase of \$28.8 million or 37.6% compared to the same period during 2004. This increase principally resulted from an increase in sales of non-DISH Network digital receivers and related components by our ETC subsidiary to an international DBS service provider. The increase was partially off-set by decreases in sales of DBS accessories to retailers and other distributors of our equipment domestically and directly to DISH Network subscribers, and non-DISH Network digital receivers sold by our EIC subsidiary to international customers.

Subscriber-related expenses. "Subscriber-related expenses" totaled \$990.1 million during the three months ended March 31, 2005, an increase of \$218.4 million or 28.3% compared to the same period in 2004. The increase in "Subscriber-related expenses" was primarily attributable to the increase in the number of DISH Network subscribers which resulted in increased expenses to support the DISH Network. "Subscriber-related expenses" represented 52.3% and 51.7% of "Subscriber-related revenue" during the three months ended March 31, 2005 and 2004, respectively. The increase in this expense to revenue ratio primarily resulted from increases in our programming and subscriber retention costs, and costs associated with the expansion of our installation, in-home service and call center operations. These increased operational costs related to, among other things, more complicated installations required for receivers with multiple tuners and our larger "SuperDISH," which is used to receive programming from our FSS satellites. The increase also resulted from cost of equipment sales, and expenses related to installation and other services, from our relationship with SBC. Since margins on our co-branded subscribers are lower than for our traditional subscribers, we expect the SBC relationship to continue to negatively impact this ratio to the extent that we continue to add co-branded subscribers under our SBC agreement. Additionally, the increase in the ratio was partially offset by the increase in "Subscriber-related revenue" discussed above. The ratio of "Subscriber-related expenses" to "Subscriber-related revenue" could also continue to increase if our programming and retention costs increase at a greater rate than our "Subscriber-related revenue" and if we are unable to improve efficiencies related to our installation, in-home service and call center operations.

We currently offer local broadcast channels in approximately 158 markets across the United States. In 38 of those markets, two dishes are necessary to receive all local channels in the market. SHVERA now requires, among other things, that all local broadcast channels delivered by satellite to any particular market be available from a single dish within 18 months of the law's December 8, 2004 effective date. Because we had planned to transition all local channels in any particular market to the same dish by 2008 rather than in the shorter transition period mandated by SHVERA, satellite capacity limitations may force us to move the local channels in as many as 30 markets to different satellites, requiring subscribers in those markets to install a second or a different dish to continue receiving their local network channels. We may be forced to stop offering local channels in some of those markets altogether.

The transition of all local channels to the same dish could result in disruptions of service for a substantial number of our customers, and our ability to timely comply with this requirement without incurring significant additional costs is dependent on, among other things, the successful launch and operation of one or more additional satellites. It is possible that the costs of compliance with this requirement could exceed \$100.0 million. To the extent some of those costs are passed on to our subscribers, and because many subscribers may be unwilling to install a second dish where one had been adequate, we expect that our subscriber churn could be negatively impacted.

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

Satellite and transmission expenses. "Satellite and transmission expenses" totaled \$33.4 million during the three months ended March 31, 2005, a \$7.3 million or 28.2% increase compared to the same period in 2004. This increase primarily resulted from commencement of service and operational costs associated with the increasing number of markets in which we offer local network channels by satellite as previously discussed, certain operational costs associated with our capital leases of AMC-15 and AMC-16 which commenced commercial operations in January and February 2005, respectively, and increases in our satellite lease payment obligations for AMC-2. "Satellite and transmission expenses" totaled 1.8% and 1.7% of "Subscriber-related revenue" during the three months ended March 31, 2005 and 2004, respectively. The increase in the expense to revenue ratio principally resulted from the operational costs associated with AMC-15 and AMC-16, additional operational costs to support the commencement of service and on-going operations of our local markets, and the increase in our lease obligations discussed above. This increase was partially offset by the increase in our "Subscriber-related revenue" during the period. These expenses will increase further in the future as we increase the size of our satellite fleet, if we obtain in-orbit satellite insurance, as we increase the number and operations of our digital broadcast centers and as additional local markets and other programming services are launched.

Cost of sales – equipment. "Cost of sales – equipment" totaled \$86.0 million during the three months ended March 31, 2005, an increase of \$32.8 million or 61.6% compared to the same period in 2004. This increase primarily resulted from the increase in sales of non-DISH Network digital receivers and related components by our ETC subsidiary to an international DBS service provider discussed above, and increased costs associated with sales of DBS accessories to retailers and other distributors of our equipment domestically and directly to DISH Network subscribers. This increase was partially off-set by decreases in non-DISH Network digital receivers sold by our EIC subsidiary to international customers discussed above. "Cost of sales — equipment" represented 81.6% and 69.5% of "Equipment sales," during the three months ended March 31, 2005 and 2004, respectively. The increase in the expense to revenue ratio principally related to a decline in margins on sales by our ETC and EIC subsidiaries and on sales of DBS accessories due to sales price reductions and increased sales of lower margin accessories.

**Subscriber acquisition costs.** "Subscriber acquisition costs" totaled approximately \$333.5 million for the three months ended March 31, 2005, a decrease of \$82.8 million or 19.9% compared to the same period in 2004. The decrease in "Subscriber acquisition costs" was attributable to a higher number of DISH Network subscribers participating in our equipment lease program and increases in the number of co-branded subscribers acquired during the three months ended March 31, 2005 as compared to the same period during 2004. This decrease was partially offset by increases in costs resulting from more complicated installations as discussed under "SAC and Equivalent SAC" below, and a larger number of gross DISH Network subscriber additions during the period.

We have little or no subscriber acquisition costs related to new subscribers acquired through our relationship with SBC. Our subscriber acquisition costs will be negatively impacted by the expected decline in the percentage of our new subscribers acquired through our relationship with SBC to the extent we are able to acquire similar or greater numbers of new subscribers from other sources.

SAC and Equivalent SAC. Subscriber acquisition costs per new subscriber activation were approximately \$416 for the three months ended March 31, 2005 and approximately \$530 during the same period in 2004. The decrease in SAC during the three months ended March 31, 2005 as compared to the same period in 2004 was primarily attributable to a higher number of DISH Network subscribers participating in our equipment lease program and increases in the number of co-branded subscribers acquired during 2005. This decrease in SAC was partially offset by increased installation costs resulting from a greater number of DISH Network subscribers activating more advanced and complex products, including receivers with multiple tuners, digital video recorders, SuperDISH or other advanced products during 2005 as compared to 2004.

Penetration of our equipment lease program increased during the three months ended March 31, 2005 compared to the same period in 2004. Our capital expenditures will continue to increase to the extent we maintain or increase our lease penetration as a percentage of new subscriber additions. However, we believe the increase in capital expenditures from penetration of our equipment lease program will continue to be partially mitigated by the redeployment of equipment returned by disconnected lease program subscribers. Our "Subscriber acquisition costs," both in the aggregate and on a per new subscriber activation basis, may further materially increase in the future to the extent that we introduce other more aggressive promotions if we determine that they are necessary to respond to competition, or for other reasons. See further discussion under "Liquidity and Capital Resources – Subscriber Acquisition and Retention Costs."

Equipment capitalized under our lease program for new customers totaled approximately \$184.7 million and \$71.8 million for the three months ended March 31, 2005 and 2004, respectively. Returned equipment related to disconnected lease program subscribers, which became available for sale rather than being redeployed through the lease program, together with payments received in connection with equipment not returned to us, totaled approximately

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

\$19.3 million and \$13.8 million during the three months ended March 31, 2005 and 2004, respectively. If we included in our calculation of SAC the equipment capitalized less the value of equipment returned and payments received, our Equivalent SAC would have been approximately \$623 during the three months ended March 31, 2005 compared to \$604 during the same period in 2004. This increase is primarily attributable to a greater number of DISH Network subscribers activating higher priced advanced products, such as receivers with multiple tuners, digital video recorders, high definition receivers and SuperDISH. As discussed above, activation of these more advanced and complex products also resulted in higher installation costs during 2005 as compared to 2004. This increase was partially offset by the increase in the number of co-branded subscribers acquired during 2005.

The expected decline in the percentage of new subscribers acquired through our relationship with SBC will have a negative impact on SAC and Equivalent SAC. Further, to the extent that HD receiver activations increase as a result of our recently announced agreement to distribute Voom HD programming, higher SAC and Equivalent SAC may result.

*General and administrative expenses.* "General and administrative expenses" totaled \$112.8 million during the three months ended March 31, 2005, an increase of \$25.0 million or 28.5% compared to the same period in 2004. The increase in "General and administrative expenses" was primarily attributable to increased personnel and infrastructure expenses to support the growth of the DISH Network. "General and administrative expenses" represented 5.6% of "Total revenue" during each of the three months ended March 31, 2005 and 2004.

**Depreciation and amortization.** "Depreciation and amortization" expense totaled \$169.1 million during the three months ended March 31, 2005, a \$68.5 million or 68.1% increase compared to the same period in 2004. The increase in "Depreciation and amortization" expense was primarily attributable to additional depreciation of equipment leased to subscribers resulting from increased penetration of our equipment lease program. Further, depreciation of our AMC-15 and AMC-16 satellites, which commenced commercial operations during January and February 2005, respectively, and amortization of certain finite lived intangible assets acquired during April 2004 contributed to this increase.

Interest expense, net of amounts capitalized. "Interest expense" totaled \$90.4 million during the three months ended March 31, 2005, a decrease of \$91.1 million or 50.2% compared to the same period in 2004. This decrease primarily resulted from a decrease in prepayment premiums and write-off of debt issuance costs totaling approximately \$77.5 million, and a net reduction in interest expense of approximately \$21.2 million related to the redemption, repurchases and refinancing of our previously outstanding senior debt during 2004. This decrease was partially offset by \$6.9 million of additional interest expense during 2005 associated with our capital lease obligations for the AMC-15 and AMC-16 satellites, which commenced commercial operations during January and February 2005, respectively.

*Gain on insurance settlement.* On March 4, 2005, we settled our insurance claim and related claims for accrued interest and bad faith with the insurers of our EchoStar IV satellite for the net amount of \$240.0 million. The \$134.0 million paid in excess of our previously recorded \$106.0 million receivable related to this insurance claim was recognized as a "Gain on insurance settlement" during the three months ended March 31, 2005.

*Earnings before interest, taxes, depreciation and amortization.* EBITDA was \$596.2 million during the three months ended March 31, 2005, an increase of \$373.3 million or 167.4% compared to the same period in 2004. The increase in EBITDA was primarily attributable to the changes in operating revenues and expenses, and the gain on insurance settlement discussed above. EBITDA does not include the impact of capital expenditures under our new and existing subscriber equipment lease programs of approximately \$223.7 million and \$76.0 million during the three months ended March 31, 2005 and 2004, respectively.

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

The following table reconciles EBITDA to the accompanying financial statements:

		For the Three Months Ended March 31,	
	2005	2004	
	(In tho	usands)	
EBITDA	\$ 596,211	\$222,936	
Less:			
Interest expense, net	83,289	166,171	
Income tax provision (benefit), net	26,317	(954)	
Depreciation and amortization	169,081	100,605	
Net income (loss)	\$317,524	\$ (42,886)	

EBITDA is not a measure determined in accordance with accounting principles generally accepted in the United States, or GAAP, and should not be considered a substitute for operating income, net income or any other measure determined in accordance with GAAP. EBITDA is used as a measurement of operating efficiency and overall financial performance and we believe it to be a helpful measure for those evaluating companies in the multi-channel video programming distribution industry. Conceptually, EBITDA measures the amount of income generated each period that could be used to service debt, pay taxes and fund capital expenditures. EBITDA should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP.

Income tax benefit (provision), net. Our income tax policy is to record the estimated future tax effects of temporary differences between the tax bases of assets and liabilities and amounts reported in our accompanying condensed consolidated balance sheets, as well as operating loss, tax credit and other carryforwards. We follow the guidelines set forth in Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109") regarding the recoverability of any tax assets recorded on the balance sheet and provide any necessary valuation allowances as required. Determining necessary valuation allowances requires us to make assessments about the timing of future events, including the probability of expected future taxable income and available tax planning opportunities. We currently have an approximate \$900.6 million valuation allowance recorded as an offset against all of our net deferred tax assets. In accordance with SFAS 109, we periodically evaluate our need for a valuation allowance based on historical evidence, including trends, and future expectations in each reporting period. In the future, at such time as is required by SFAS 109, all or a portion of the current valuation allowance may be reversed. We recognized net income for the three months ended March 31, 2005 and for the years ended December 31, 2004 and 2003, and accordingly, now believe that if this trend continues, it is more likely than not we will reverse our current recorded valuation allowance in the near term which will have a material positive impact on our net income. However, there can be no assurance if or when all or a portion of our valuation allowance will be reversed.

*Net income (loss).* Net income was \$317.5 million during the three months ended March 31, 2005, an increase of \$360.4 million compared to a net loss of \$42.9 million for the same period in 2004. The increase was primarily attributable to higher "Operating income," the "Gain on insurance settlement" and the decrease in "Interest expense" resulting from the factors discussed above, partially off-set a \$27.3 million increase in our net provision for income taxes.

## LIQUIDITY AND CAPITAL RESOURCES

## Cash and Cash Equivalents and Marketable Investment Securities

We consider all liquid investments purchased within 90 days of their maturity to be cash equivalents. See "Item 3. – Quantitative and Qualitative Disclosures about Market Risk" for further discussion regarding our marketable investment securities. Our restricted and unrestricted cash, cash equivalents and marketable investment securities as of March 31, 2005 totaled \$1.292 billion, including approximately \$59.5 million of restricted cash and marketable investment securities, compared to \$1.213 billion, including \$57.6 million of restricted cash and marketable investment securities as of December 31, 2004.

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

#### Free Cash Flow

We define free cash flow as "Net cash flows from operating activities" less "Purchases of property and equipment," as shown on our Condensed Consolidated Statements of Cash Flows. We believe free cash flow is an important liquidity metric because it measures, during a given period, the amount of cash generated that is available to repay debt obligations, make investments, fund acquisitions and for certain other activities. Free cash flow is not a measure determined in accordance with GAAP and should not be considered a substitute for "Operating income," "Net income," "Net cash flows from operating activities" or any other measure determined in accordance with GAAP. Since free cash flow includes investments in operating assets, we believe this non-GAAP liquidity measure is useful in addition to the most directly comparable GAAP measure — "Net cash flows from operating activities."

Free cash flow was \$174.0 million and \$180.7 million for the three months ended March 31, 2005 and 2004, respectively. The decrease from 2004 to 2005 of approximately \$6.7 million resulted from an increase in "Purchases of property and equipment" of approximately \$186.9 million partially offset by an increase in "Net cash flows from operating activities" of approximately \$180.3 million. The increase in "Purchases of property and equipment" was primarily attributable to increased spending for equipment under our lease programs, satellite construction payments and for general expansion to support the growth of the DISH Network. The increase in "Net cash flows from operating activities" was primarily attributable to higher net income during the three months ended March 31, 2005 compared to the same period in 2004, partially offset by less cash generated from changes in operating assets and liabilities in 2005 as compared to 2004. Cash flow from changes in operating assets and liabilities was \$116.7 million during the three months ended March 31, 2005 compared to \$215.1 million for the same period in 2004, a decrease of \$98.4 million. This decrease principally resulted from decreases in cash flows from net changes in accounts payable and accrued expenses, and decreases in cash flows from changes in deferred revenue primarily attributable to equipment sales to SBC which commenced during the first quarter of 2004. The decrease in cash flows from changes in operating assets and liabilities was partially offset by a decrease in cash used for inventory.

The following table reconciles free cash flow to "Net cash flows from operating activities."

		For the Three Months Ended March 31,	
	2005	2004	
	(In thor	(In thousands)	
Free cash flow	\$174,008	\$ 180,678	
Add back:			
Purchases of property and equipment	303,167	116,238	
Net cash flows from operating activites	\$477,175	\$296,916	

During the three months ended March 31, 2005 and 2004, free cash flow was significantly impacted by changes in operating assets and liabilities as shown in the "Net cash flows from operating activities" section of our Condensed Consolidated Statements of Cash Flows. Operating asset and liability balances can fluctuate significantly from period to period and there can be no assurance that free cash flow will not be negatively impacted by material changes in operating assets and liabilities in future periods, since these changes depend upon, among other things, management's timing of payments and control of inventory levels, and cash receipts. In addition to fluctuations resulting from changes in operating assets and liabilities, free cash flow can vary significantly from period to period depending upon, among other things, subscriber growth, subscriber revenue, subscriber churn, subscriber acquisition costs including amounts capitalized under our equipment lease programs, operating efficiencies, increases or decreases in purchases of property and equipment and other factors.

Impacts from our litigation with the networks in Florida, FCC rules governing the delivery of superstations and other factors could cause us to terminate delivery of network channels and superstations to a substantial number of our subscribers, which could cause many of those customers to cancel their subscription to our other services. In the event the Court of Appeals upholds the Miami District Court's network litigation injunction, and if we do not reach private settlement agreements with additional stations, we will attempt to assist subscribers in arranging alternative means to receive network channels, including migration to local channels by satellite where available, and free off

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

air antenna offers in other markets. However, we cannot predict with any degree of certainty how many subscribers might ultimately cancel their primary DISH Network programming as a result of termination of their distant network channels. We could be required to terminate distant network programming to all subscribers in the event the plaintiffs prevail on their cross-appeal and we are permanently enjoined from delivering all distant network channels. Termination of distant network programming to subscribers would result in, among other things, a reduction in ARPU and a temporary increase in subscriber churn.

Our future capital expenditures could increase or decrease depending on the strength of the economy, strategic opportunities or other factors.

#### **Investment Securities**

We currently classify all marketable investment securities as available-for-sale. We adjust the carrying value of our available-for-sale securities to fair market value and report the related temporary unrealized gains and losses as a separate component of "Accumulated other comprehensive income" within "Total stockholders' equity (deficit)," net of related deferred income tax. Declines in the fair market value of a marketable investment security which are estimated to be "other than temporary" are recognized in the condensed consolidated statement of operations, thus establishing a new cost basis for such investment. We evaluate our marketable investment securities portfolio on a quarterly basis to determine whether declines in the fair market value of these securities are other than temporary. This quarterly evaluation consists of reviewing, among other things, the fair market value of our marketable investment securities compared to the carrying amount, the historical volatility of the price of each security and any market and company specific factors related to each security. Generally, absent specific factors to the contrary, declines in the fair market value of investments below cost basis for a period of less than six months are considered to be temporary. Declines in the fair market value of investments for a period of six to nine months are evaluated on a case by case basis to determine whether any company or market-specific factors exist which would indicate that such declines are other than temporary. Declines in the fair market value of investments below cost basis for greater than nine months are considered other than temporary and are recorded as charges to earnings, absent specific factors to the contrary.

As of March 31, 2005 and December 31, 2004, we had unrealized gains of approximately \$13.7 million and \$51.8 million, respectively, as a part of "Accumulated other comprehensive income (loss)" within "Total stockholders' equity (deficit)." During the three months ended March 31, 2005 and 2004, we did not record any charge to earnings for other than temporary declines in the fair market value of our marketable investment securities. During the three months ended March 31, 2005 and 2004, we realized gains of approximately \$4.0 million and net gains of \$1.1 million on sales of marketable and non-marketable investment securities, respectively. Realized gains and losses are accounted for on the specific identification method.

Our approximately \$1.292 billion of restricted and unrestricted cash, cash equivalents and marketable investment securities includes debt and equity securities which we own for strategic and financial purposes. The fair market value of these strategic marketable investment securities aggregated approximately \$136.5 million and \$174.3 million as of March 31, 2005 and December 31, 2004, respectively. Our portfolio generally, and our strategic investments particularly, have experienced and continue to experience volatility. If the fair market value of our strategic marketable investment securities portfolio does not remain above cost basis or if we become aware of any market or company specific factors that indicate that the carrying value of certain of our strategic marketable investment securities is impaired, we may be required to record charges to earnings in future periods equal to the amount of the decline in fair market value.

We also have strategic equity investments in certain non-marketable investment securities which are included in "Other noncurrent assets, net" on our condensed consolidated balance sheets. We account for such unconsolidated investments under either the equity method or cost method of accounting. These securities are not publicly traded and accordingly, it is not practical to regularly estimate the fair value of these investments, however, these investments are subject to an evaluation for other than temporary impairment on a quarterly basis. This quarterly evaluation consists of reviewing, among other things, company business plans and current financial statements, if available, for factors that may indicate an impairment of our investment. Such factors may include, but are not limited to, cash flow concerns, material litigation, violations of debt covenants and changes in business strategy. The fair value of these investments is not estimated unless there are identified changes in circumstances that are likely to have a significant adverse effect on

### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

the fair value of the investment. Our ability to realize value from our strategic investments in companies that are not publicly traded is dependent on the success of their business and their ability to obtain sufficient capital to execute their business plans. Since private markets are not as liquid as public markets, there is also increased risk that we will not be able to sell these investments, or that when we desire to sell them we will not be able to obtain full value for them. As of March 31, 2005 and December 31, 2004, we had \$96.1 and \$90.4 million aggregate carrying amount of non-marketable and unconsolidated strategic equity investments, respectively, of which \$52.7 million is accounted for under the cost method. During the three months ended March 31, 2005 and 2004, we did not record any impairment charges with respect to these investments.

#### **Subscriber Turnover**

Our percentage monthly subscriber churn for the three months ended March 31, 2005 was approximately 1.44%, compared to our percentage monthly subscriber churn for the same period in 2004 of approximately 1.48%. We believe our subscriber churn may be negatively impacted by a number of factors, including but not limited to competition from digital cable, cable bounties, piracy, temporary customer service deficiencies resulting from rapid expansion of our installation, in-home service and call center operations, and from increasingly complex products, and the changes in promotional mix discussed below. While we believe the impact of many of these factors may diminish over time, there can be no assurance that these and other factors will not contribute to relatively higher churn than we have experienced historically. Additionally, certain of our promotions allow consumers with relatively lower credit to become subscribers and these subscribers typically churn at a higher rate. However, these subscribers are also acquired at a lower cost resulting in a smaller economic loss upon disconnect.

Effective February 1, 2004, we introduced our Digital Home Advantage program. Under this promotion, subscribers who lease equipment are not required to enter into annual or longer programming commitments. Therefore, Digital Home Advantage subscribers may be more likely to terminate during their first year of service because there is no financial disincentive for them to terminate. Prior to introduction of this promotion, a greater percentage of our new DISH Network subscribers entered into one or two year commitments, obligating them to pay cancellation fees for early termination. However, we believe that any impact on our overall economic return has been, and will continue to be, mitigated in the near term by the acquisition of more DISH Network subscribers under our Digital Home Advantage promotion, whereby upon customer disconnect the equipment is returned and may be redeployed to future subscribers.

We currently offer local broadcast channels in approximately 158 markets across the United States. In 38 of those markets, two dishes are necessary to receive all local channels in the market. SHVERA now requires, among other things, that all local broadcast channels delivered by satellite to any particular market be available from a single dish within 18 months of the law's December 8, 2004 effective date. Because we had planned to transition all local channels in any particular market to the same dish by 2008 rather than in the shorter transition period mandated by SHVERA, satellite capacity limitations may force us to move the local channels in as many as 30 markets to different satellites, requiring subscribers in those markets to install a second or a different dish to continue receiving their local network channels. We may be forced to stop offering local channels in some of those markets altogether.

The transition of all local channels to the same dish could result in disruptions of service for a substantial number of our customers, and our ability to timely comply with this requirement without incurring significant additional costs is dependent on, among other things, the successful launch and operation of one or more additional satellites. It is possible that the costs of compliance with this requirement could exceed \$100.0 million. To the extent some of those costs are passed on to our subscribers, and because many subscribers may be unwilling to install a second dish where one had been adequate, we expect that our subscriber churn could be negatively impacted.

In addition, if the FCC finds that our current "must carry" methods are not in compliance with the "must carry" rules, while we would attempt to continue providing local network channels in all markets without interruption, we could be forced by capacity constraints to reduce the number of markets in which we provide local channels. This could cause a temporary increase in subscriber churn and a small reduction in ARPU.

Impacts from our litigation with the networks in Florida, FCC rules governing the delivery of superstations and other factors could cause us to terminate delivery of network channels and superstations to a substantial number of our subscribers, which could cause many of those customers to cancel their subscription to our other services. In the

#### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

event the Court of Appeals upholds the Miami District Court's network litigation injunction, and if we do not reach private settlement agreements with additional stations, we will attempt to assist subscribers in arranging alternative means to receive network channels, including migration to local channels by satellite where available, and free off air antenna offers in other markets. However, we cannot predict with any degree of certainty how many subscribers might ultimately cancel their primary DISH Network programming as a result of termination of their distant network channels. We could be required to terminate distant network programming to all subscribers in the event the plaintiffs prevail on their cross-appeal and we are permanently enjoined from delivering all distant network channels. Termination of distant network programming to subscribers would result in, among other things, a reduction in ARPU and a temporary increase in subscriber churn.

Increases in piracy or theft of our signal, or our competitors' signals, also could cause subscriber churn to increase in future periods. We continue to respond to compromises of our encryption system with security measures intended to make signal theft of our programming more difficult. In order to combat piracy and maintain the functionality of active set-top boxes, we are in the process of replacing older generation smart cards with newer generation smart cards. We expect to complete the replacement of older generation smart cards during the second half of 2005. However, there can be no assurance that these security measures or any future security measures we may implement will be effective in reducing piracy of our programming signals.

Additionally, as the size of our subscriber base continues to increase, even if percentage subscriber churn remains constant or declines, increasing numbers of gross new DISH Network subscribers are required to sustain net subscriber growth.

### **Subscriber Acquisition and Retention Costs**

As previously described, we generally subsidize installation and all or a portion of the cost of EchoStar receiver systems in order to attract new DISH Network subscribers. Our costs to acquire subscribers, and to a lesser extent our subscriber retention costs, can vary significantly from period to period and can cause material variability to our net income (loss) and free cash flow. While there can be no assurance, we believe continued tightening of credit requirements, together with promotions tailored towards subscribers with advanced products such as receivers with multiple tuners, digital video recorders and high definition receivers, will attract better long-term subscribers. Our "Subscriber acquisition costs," both in the aggregate and on a per new subscriber activation basis, or SAC, may materially increase in the future to the extent that we introduce other more aggressive promotions if we determine that they are necessary to respond to competition, or for other reasons.

Our equipment lease penetration increased during the three months ended March 31, 2005 as compared to the same period in 2004. This reduced our "Subscriber acquisition costs" and SAC for the current period, and resulted in an increase in capital expenditures. In the event we continue to increase our equipment lease penetration, our SAC will continue to be positively impacted and our capital expenditures will continue to increase. Although we believe these increases in capital expenditures have been, and will continue to be, mitigated by equipment returned from disconnected customers that has been or will be redeployed, new compression technologies will inevitably render some portion of our current and future EchoStar receivers obsolete, and we will incur additional costs, which may be substantial, to upgrade or replace these set-top boxes.

In an effort to reduce subscriber turnover, we offer various programs to existing subscribers including programs for new and upgraded equipment. We generally subsidize installation and all or a portion of the cost of EchoStar receivers pursuant to our subscriber retention programs. During the second half of 2004, we expanded our retention program by offering to lease additional receivers to existing subscribers. Our capital expenditures related to subscriber retention programs could increase in the future to the extent we increase penetration of our existing subscriber equipment lease program, we introduce other more aggressive promotions if we determine that they are necessary to respond to competition, or for other reasons.

Cash necessary to fund retention programs and total subscriber acquisition costs are expected to be satisfied from existing cash and marketable investment securities balances and cash generated from operations to the extent available. We may, however, decide to raise additional capital in the future to meet these requirements. If we decided to raise capital today, a variety of debt and equity funding sources would likely be available to us. However, there can be no assurance that additional financing will be available on acceptable terms, or at all, if needed in the future.

#### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

## **Obligations and Future Capital Requirements**

As of March 31, 2005, our purchase obligations, primarily consisting of binding purchase orders for EchoStar receiver systems and related equipment, and products and services related to the operation of our DISH Network totaled approximately \$1.232 billion. Our purchase obligations also include certain guaranteed fixed contractual commitments to purchase programming content. Our purchase obligations can fluctuate significantly from period to period due to, among other things, management's control of inventory levels, and can materially impact our future operating asset and liability balances, and our future working capital requirements. The future maturities of our satellite-related obligations and operating leases did not change materially during the three months ended March 31, 2005. During the quarter ended March 31, 2005, we entered into an agreement to purchase the Rainbow 1 satellite and related assets for \$200 million contingent upon approval by the FCC and other closing conditions. This amount is not included in our satellite-related obligations.

We expect that our future working capital, capital expenditure and debt service requirements will be satisfied primarily from existing cash and marketable investment securities balances and cash generated from operations. Our ability to generate positive future operating and net cash flows is dependent upon, among other things, our ability to retain existing DISH Network subscribers. There can be no assurance we will be successful in executing our business plan. The amount of capital required to fund our future working capital and capital expenditure needs will vary, depending, among other things, on the rate at which we acquire new subscribers and the cost of subscriber acquisition and retention, including capitalized costs associated with our new and existing subscriber equipment lease programs. The amount of capital required will also depend on our levels of investment necessary to support local markets and other possible strategic initiatives. Our capital expenditures will vary depending on the number of satellites leased or under construction at any point in time. Our working capital and capital expenditure requirements could increase materially in the event of increased competition for subscription television customers, significant satellite failures, or in the event of general economic downturn, among other factors. These factors could require that we raise additional capital in the future.

From time to time, we evaluate opportunities for strategic investments or acquisitions that would complement our current services and products, enhance our technical capabilities or otherwise offer growth opportunities. Future material investments or acquisitions may require that we obtain additional capital. Our Board of Directors approved the repurchase of up to \$1.0 billion of our Class A common stock, which could require that we raise additional capital. There can be no assurance that we could raise all required capital or that required capital would be available on acceptable terms.

### Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### **Market Risks Associated With Financial Instruments**

As of March 31, 2005, our restricted and unrestricted cash, cash equivalents and marketable investment securities had a fair market value of approximately \$1.292 billion. Of that amount, a total of approximately \$1.155 billion was invested in: (a) cash; (b) debt instruments of the U.S. Government and its agencies; (c) commercial paper and notes with an overall average maturity of less than one year and rated in one of the four highest rating categories by at least two nationally recognized statistical rating organizations; and (d) instruments with similar risk characteristics to the commercial paper described above. The primary purpose of these investing activities has been to preserve principal until the cash is required to, among other things, fund operations, make strategic investments and expand the business. Consequently, the size of this portfolio fluctuates significantly as cash is received and used in our business.

Our restricted and unrestricted cash, cash equivalents and marketable investment securities had an average annual return for the three months ended March 31, 2005 of approximately 2.7%. A hypothetical 10.0% decrease in interest rates would result in a decrease of approximately \$2.9 million in annual interest income. The value of certain of the investments in this portfolio can be impacted by, among other things, the risk of adverse changes in securities and economic markets generally, as well as the risks related to the performance of the companies whose commercial paper and other instruments we hold. However, the high quality of these investments (as assessed by independent rating agencies), reduces these risks. The value of these investments can also be impacted by interest rate fluctuations.

At March 31, 2005, all of the \$1.155 billion was invested in fixed or variable rate instruments or money market type accounts. While an increase in interest rates would ordinarily adversely impact the fair market value of fixed and variable rate investments, we normally hold these investments to maturity. Consequently, neither interest rate fluctuations nor other market risks typically result in significant realized gains or losses to this portfolio. A decrease in interest rates has the effect of reducing our future annual interest income from this portfolio, since funds would be re-invested at lower rates as the instruments mature. Over time, any net percentage decrease in interest rates could be reflected in a corresponding net percentage decrease in our interest income.

Included in our marketable investment securities portfolio balance is debt and equity of public and private companies we hold for strategic and financial purposes. As of March 31, 2005, we held strategic and financial debt and equity investments of public companies with a fair market value of approximately \$136.5 million. We may make additional strategic and financial investments in debt and other equity securities in the future. The fair market value of our strategic and financial debt and equity investments can be significantly impacted by the risk of adverse changes in securities markets generally, as well as risks related to the performance of the companies whose securities we have invested in, risks associated with specific industries, and other factors. These investments are subject to significant fluctuations in fair market value due to the volatility of the securities markets and of the underlying businesses. A hypothetical 10.0% adverse change in the price of our public strategic debt and equity investments would result in approximately a \$13.7 million decrease in the fair market value of that portfolio. The fair market value of our strategic debt investments are currently not materially impacted by interest rate fluctuations due to the nature of these investments.

We currently classify all marketable investment securities as available-for-sale. We adjust the carrying value of our available-for-sale securities to fair market value and report the related temporary unrealized gains and losses as a separate component of "Accumulated other comprehensive income" within "Total stockholders' equity (deficit)," net of related deferred income tax. Declines in the fair market value of a marketable investment security which are estimated to be "other than temporary" are recognized in the condensed consolidated statement of operations, thus establishing a new cost basis for such investment. We evaluate our marketable investment securities portfolio on a quarterly basis to determine whether declines in the fair market value of these securities are other than temporary. This quarterly evaluation consists of reviewing, among other things, the fair market value of our marketable investment securities compared to the carrying amount, the historical volatility of the price of each security and any market and company specific factors related to each security. Generally, absent specific factors to the contrary, declines in the fair market value of investments below cost basis for a period of less than six months are considered to be temporary. Declines in the fair market value of investments for a period of six to nine months are evaluated on a case by case basis to determine whether any company or market-specific factors exist which would indicate that such declines are other

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK - Continued

than temporary. Declines in the fair market value of investments below cost basis for greater than nine months are considered other than temporary and are recorded as charges to earnings, absent specific factors to the contrary.

As of March 31, 2005, we had unrealized gains of approximately \$13.7 million as a part of "Accumulated other comprehensive income" within "Total stockholders' equity (deficit)." During the three months ended March 31, 2005, we did not record any charge to earnings for other than temporary declines in the fair market value of our marketable investment securities, and we realized gains of approximately \$4.0 million on sales of marketable and non-marketable investment securities. Realized gains and losses are accounted for on the specific identification method. During the three months ended March 31, 2005, our portfolio generally, and our strategic investments particularly, have experienced and continue to experience volatility. If the fair market value of our marketable investment securities portfolio does not remain above cost basis or if we become aware of any market or company specific factors that indicate that the carrying value of certain of our securities is impaired, we may be required to record charges to earnings in future periods equal to the amount of the decline in fair market value.

We also have strategic equity investments in certain non-marketable investment securities which are included in "Other noncurrent assets, net" on our condensed consolidated balance sheets. We account for such unconsolidated investments under either the equity method or cost method of accounting. These securities are not publicly traded and accordingly, it is not practical to regularly estimate the fair value of these investments, however, these investments are subject to an evaluation for other than temporary impairment on a quarterly basis. This quarterly evaluation consists of reviewing, among other things, company business plans and current financial statements, if available, for factors that may indicate an impairment of our investment. Such factors may include, but are not limited to, cash flow concerns, material litigation, violations of debt covenants and changes in business strategy. The fair value of these investments is not estimated unless there are identified changes in circumstances that are likely to have a significant adverse effect on the fair value of the investment. Our ability to realize value from our strategic investments in companies that are not publicly traded is dependent on the success of their business and their ability to obtain sufficient capital to execute their business plans. Since private markets are not as liquid as public markets, there is also increased risk that we will not be able to obtain full value for them. For the three months ended March 31, 2005, we had \$96.1 million aggregate carrying amount of non-marketable and unconsolidated strategic equity investments, of which \$52.7 million was accounted for under the cost method. During the three months ended March 31, 2005, we did not record any impairment charges with respect to these investments.

As of March 31, 2005, we estimated the fair value of our fixed-rate debt and capital lease obligations, mortgages and other notes payable to be approximately \$5.918 billion using quoted market prices where available, and third party valuations or discounted cash flow analyses when it was practicable to do so. The interest rates assumed in these discounted cash flow analyses reflect interest rates currently being offered for loans with similar terms to borrowers of similar credit quality. The fair value of our fixed-rate debt and mortgages is affected by fluctuations in interest rates. A hypothetical 10.0% decrease in assumed interest rates would increase the fair value of our debt by approximately \$180.1 million. To the extent interest rates increase, our costs of financing would increase at such time as we are required to refinance our debt. As of March 31, 2005, a hypothetical 10.0% increase in assumed interest rates would increase our annual interest expense by approximately \$37.8 million.

We have not used derivative financial instruments for hedging or speculative purposes.

# **Item 4. CONTROLS AND PROCEDURES**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Principal Financial Officer, we evaluated the effectiveness of the design and operation of our "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Principal Financial Officer concluded that our disclosure controls and procedures are effective.

There has been no change in the Company's internal control over financial reporting during the quarter ended March 31, 2005 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II – OTHER INFORMATION

#### **Item 1. LEGAL PROCEEDINGS**

### **Distant Network Litigation**

Until July 1998, we obtained feeds of distant broadcast network channels (ABC, NBC, CBS and FOX) for distribution to our customers through PrimeTime 24. In December 1998, the United States District Court for the Southern District of Florida in Miami entered a nationwide permanent injunction requiring PrimeTime 24 to shut off distant network channels to many of its customers, and henceforth to sell those channels to consumers in accordance with the injunction.

In October 1998, we filed a declaratory judgment action against ABC, NBC, CBS and FOX in the United States District Court for the District of Colorado. We asked the Court to find that our method of providing distant network programming did not violate the Satellite Home Viewer Improvement Act ("SHVIA") and hence did not infringe the networks' copyrights. In November 1998, the networks and their affiliate association groups filed a complaint against us in Miami Federal Court alleging, among other things, copyright infringement. The Court combined the case that we filed in Colorado with the case in Miami and transferred it to the Miami Federal Court.

In February 1999, the networks filed a Motion for Temporary Restraining Order, Preliminary Injunction and Contempt Finding against DirecTV, Inc. in Miami related to the delivery of distant network channels to DirecTV customers by satellite. DirecTV settled that lawsuit with the networks. Under the terms of the settlement between DirecTV and the networks, some DirecTV customers were scheduled to lose access to their satellite-provided distant network channels by July 31, 1999, while other DirecTV customers were to be disconnected by December 31, 1999. Subsequently, substantially all providers of satellite-delivered network programming other than us agreed to this cut-off schedule, although we do not know if they adhered to this schedule.

In April 2002, we reached a private settlement with ABC, Inc., one of the plaintiffs in the litigation, and jointly filed a stipulation of dismissal. In November 2002, we reached a private settlement with NBC, another of the plaintiffs in the litigation and jointly filed a stipulation of dismissal. On March 10, 2004, we reached a private settlement with CBS, another of the plaintiffs in the litigation and jointly filed a stipulation of dismissal. We have also reached private settlements with many independent stations and station groups. We were unable to reach a settlement with five of the original eight plaintiffs –Fox and the independent affiliate groups associated with each of the four networks.

A trial took place during April 2003 and the District Court issued a final judgment in June 2003. The District Court found that with one exception our current distant network qualification procedures comply with the law. We have revised our procedures to comply with the District Court's Order. Although the plaintiffs asked the District Court to enter an injunction precluding us from selling any local or distant network programming, the District Court refused. While the plaintiffs did not claim monetary damages and none were awarded, the plaintiffs were awarded approximately \$4.8 million in attorneys' fees. This amount is substantially less than the amount the plaintiffs sought. We asked the Court to reconsider the award and the Court has vacated the fee award. When the award was vacated, the District Court also allowed us an opportunity to conduct discovery concerning the amount of plaintiffs' requested fees. The parties have agreed to postpone discovery and an evidentiary hearing regarding attorney's fees until after the Court of Appeals rules on the pending appeal of the Court's June 2003 final judgment. It is not possible to make a firm assessment of the probable outcome of plaintiffs' outstanding request for fees.

The District Court's injunction requires us to use a computer model to re-qualify, as of June 2003, all of our subscribers who receive ABC, NBC, CBS or Fox programming by satellite from a market other than the city in which the subscriber lives. The Court also invalidated all waivers historically provided by network stations. These waivers, which have been provided by stations for the past several years through a third party automated system, allow subscribers who believe the computer model improperly disqualified them for distant network channels to nonetheless receive those channels by satellite. Further, even though SHVIA provides that certain subscribers who received distant network channels prior to October 1999 can continue to receive those channels through December 2004, the District Court terminated the right of our grandfathered subscribers to continue to receive distant network channels.

#### PART II - OTHER INFORMATION

We believe the District Court made a number of errors and appealed the decision. Plaintiffs cross-appealed. The Court of Appeals granted our request to stay the injunction until our appeal is decided. Oral arguments occurred during February 2004. It is not possible to predict how or when the Court of Appeals will rule on the merits of our appeal. On April 13, 2005, Plaintiffs filed a motion with the Court of Appeals asking the Court of Appeals to vacate the stay of the injunction that was issued in August 2004. We responded on April 25, 2005. It is not possible to predict how or when the Court of Appeals will rule on Plaintiffs' motion to vacate the stay.

In the event the Court of Appeals upholds the injunction or lifts the stay as plaintiffs now request, and if we do not reach private settlement agreements with additional stations, we will attempt to assist subscribers in arranging alternative means to receive network channels, including migration to local channels by satellite where available, and free off air antenna offers in other markets. However, we cannot predict with any degree of certainty how many subscribers would cancel their primary DISH Network programming as a result of termination of their distant network channels. We could be required to terminate distant network programming to all subscribers in the event the plaintiffs prevail on their cross-appeal and we are permanently enjoined from delivering all distant network channels. Termination of distant network programming to subscribers would result, among other things, in a reduction in average monthly revenue per subscriber and a temporary increase in subscriber churn.

#### Superguide

During 2000, Superguide Corp. ("Superguide") filed suit against us, DirecTV and others in the United States District Court for the Western District of North Carolina, Asheville Division, alleging infringement of United States Patent Nos. 5,038,211, 5,293,357 and 4,751,578 which relate to certain electronic program guide functions, including the use of electronic program guides to control VCRs. Superguide sought injunctive and declaratory relief and damages in an unspecified amount. We examined these patents and believe that they are not infringed by any of our products or services.

On summary judgment, the District Court ruled that none of the asserted patents were infringed by us. These rulings were appealed to the United States Court of Appeals for the Federal Circuit. During February 2004, the Federal Circuit affirmed in part and reversed in part the District Court's findings and remanded the case back to the District Court for further proceedings. Based upon our settlement with Gemstar, we now have an additional defense in this case based upon a license from Gemstar. We will continue to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly electronic programming guide and related features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

#### Broadcast Innovation, L.L.C.

In November of 2001, Broadcast Innovation, L.L.C. filed a lawsuit against us, DirecTV, Thomson Consumer Electronics and others in Federal District Court in Denver, Colorado. The suit alleges infringement of United States Patent Nos. 6,076,094 ("the '094 patent") and 4,992,066 ("the '066 patent"). The '094 patent relates to certain methods and devices for transmitting and receiving data along with specific formatting information for the data. The '066 patent relates to certain methods and devices for providing the scrambling circuitry for a pay television system on removable cards. We examined these patents and believe that they are not infringed by any of our products or services. Subsequently, DirecTV and Thomson settled with Broadcast Innovation leaving us as the only defendant.

During January 2004, the judge issued an order finding the '066 patent invalid. In August of 2004, the Court ruled the '094 invalid in a parallel case filed by Broadcast Innovation against Charter and Comcast. Our case is stayed pending the appeal of the Charter case. We intend to continue to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly

#### PART II - OTHER INFORMATION

features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

#### TiVo Inc.

During January 2004, TiVo Inc. ("TiVo") filed a lawsuit against us in the United States District Court for the Eastern District of Texas. The suit alleges infringement of United States Patent No. 6,233,389 ("the '389 patent"). The '389 patent relates to certain methods and devices for providing what the patent calls "time-warping." We have examined this patent and do not believe that it is infringed by any of our products or services. During March 2005, the Court denied our motion to transfer this case to the United States District Court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe this patent, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

On April 29, 2005, we filed a lawsuit in the United States District Court for the Eastern District of Texas against TiVo and Humax USA, Inc. alleging infringement of U.S. Patent Nos. 5,774,186, 6,529,685, 6,208,804 and 6,173,112. These patents relate to DVR technology.

#### Acacia

In June 2004, Acacia Media Technologies filed a lawsuit against us in the United States District Court for the Northern District of California. The suit also named DirecTV, Comcast, Charter, Cox and a number of smaller cable companies as defendants. Acacia is an intellectual property holding company which seeks to license the patent portfolio that it has acquired. The suit alleges infringement of United States Patent Nos. 5,132,992, 5,253,275, 5,550,863, 6,002,720 and 6,144,702 (herein after the '992, '275, '863, '720 and '702 patents, respectively). The '992, '863, '720 and '702 patents have been asserted against us.

The asserted patents relate to various systems and methods related to the transmission of digital data. The '992 and '702 patents have also been asserted against several internet adult content providers in the United States District Court for the Central District of California. On July 12, 2004, that Court issued a Markman ruling which found that the '992 and '702 patents were not as broad as Acacia had contended.

Acacia's various patent infringement cases have now been consolidated for pre-trial purposes in the United States District court for the Northern District of California. We intend to vigorously defend this case. In the event that a Court ultimately determines that we infringe on any of the patents, we may be subject to substantial damages, which may include treble damages and/or an injunction that could require us to materially modify certain user-friendly features that we currently offer to consumers. It is not possible to make a firm assessment of the probable outcome of the suit or to determine the extent of any potential liability or damages.

## California Action

A purported class action relating to the use of terms such as "crystal clear digital video," "CD-quality audio," and "on-screen program guide," and with respect to the number of channels available in various programming packages was filed against us in the California State Superior Court for Los Angeles County in 1999 by David Pritikin and by Consumer Advocates, a nonprofit unincorporated association. The complaint alleges breach of express warranty and violation of the California Consumer Legal Remedies Act, Civil Code Sections 1750, et seq., and the California Business & Professions Code Sections 17500 & 17200. A hearing on the plaintiffs' motion for class certification and our motion for summary judgment was held during 2002. At the hearing, the Court issued a preliminary ruling denying the plaintiffs' motion for class certification. However, before issuing a final ruling on class certification, the Court granted our motion for summary judgment with respect to all of the plaintiffs' claims. Subsequently, we filed a motion for attorneys' fees which was denied by the Court. The plaintiffs filed a notice of appeal of the

#### PART II – OTHER INFORMATION

court's granting of our motion for summary judgment and we cross-appealed the Court's ruling on our motion for attorneys' fees. During December 2003, the Court of Appeals affirmed in part; and reversed in part, the lower court's decision granting summary judgment in our favor. Specifically, the Court found there were triable issues of fact whether we may have violated the alleged consumer statutes "with representations concerning the number of channels and the program schedule." However, the Court found no triable issue of fact as to whether the representations "crystal clear digital video" or "CD quality" audio constituted a cause of action. Moreover, the Court affirmed that the "reasonable consumer" standard was applicable to each of the alleged consumer statutes. Plaintiff argued the standard should be the "least sophisticated" consumer. The Court also affirmed the dismissal of Plaintiffs' breach of warranty claim. Plaintiff filed a Petition for Review with the California Supreme Court and we responded. During March 2004, the California Supreme Court denied Plaintiff's Petition for Review. Therefore, the action has been remanded to the trial court pursuant to the instructions of the Court of Appeals. Hearings on class certification were conducted on December 21, 2004 and on February 7, 2005. The Court denied Plaintiff's motion for class certification or to determine the extent of any potential liability.

#### **Retailer Class Actions**

During October 2000, two separate lawsuits were filed by retailers in the Arapahoe County District Court in the State of Colorado and the United States District Court for the District of Colorado, respectively, by Air Communication & Satellite, Inc. and John DeJong, et al. on behalf of themselves and a class of persons similarly situated. The plaintiffs are attempting to certify nationwide classes on behalf of certain of our satellite hardware retailers. The plaintiffs are requesting the Courts to declare certain provisions of, and changes to, alleged agreements between us and the retailers invalid and unenforceable, and to award damages for lost incentives and payments, charge backs, and other compensation. We are vigorously defending against the suits and have asserted a variety of counterclaims. The United States District Court for the District of Colorado stayed the Federal Court action to allow the parties to pursue a comprehensive adjudication of their dispute in the Arapahoe County State Court. John DeJong, d/b/a Nexwave, and Joseph Kelley, d/b/a Keltronics, subsequently intervened in the Arapahoe County Court action as plaintiffs and proposed class representatives. We have filed a motion for summary judgment on all counts and against all plaintiffs. The plaintiffs filed a motion for additional time to conduct discovery to enable them to respond to our motion. The Court granted a limited discovery period which ended November 15, 2004. The Court is hearing discovery related motions and we expect the Court to follow with a briefing schedule for the motion for summary judgment. It is not possible to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### StarBand Shareholder Lawsuit

During August 2002, a limited group of shareholders in StarBand, a broadband Internet satellite venture in which we invested, filed an action in the Delaware Court of Chancery against us and EchoBand Corporation, together with four EchoStar executives who sat on the Board of Directors for StarBand, for alleged breach of the fiduciary duties of due care, good faith and loyalty, and also against us and EchoBand Corporation for aiding and abetting such alleged breaches. Two of the individual defendants, Charles W. Ergen and David K. Moskowitz, are members of our Board of Directors. The action stems from the defendants' involvement as directors, and our position as a shareholder, in StarBand. During July 2003, the Court granted the defendants' motion to dismiss on all counts. The Plaintiffs appealed. On April 15, 2004, the Delaware Supreme Court remanded the case instructing the Chancery Court to re-evaluate its decision in light of a recent opinion of the Delaware Supreme Court, Tooley v. Donaldson, No. 84,2004 (Del. Supr. April 2, 2004). Plaintiffs filed a motion to amend their complaint which was denied by the Court. The Plaintiffs appealed the denial of their motion to amend and the appeal is pending. It is not possible to make a firm assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### PART II - OTHER INFORMATION

#### **Enron Commercial Paper Investment Complaint**

During November 2003, an action was commenced in the United States Bankruptcy Court for the Southern District of New York, against approximately 100 defendants, including us, who invested in Enron's commercial paper. The complaint alleges that Enron's October 2001 prepayment of its commercial paper is a voidable preference under the bankruptcy laws and constitutes a fraudulent conveyance. The complaint alleges that we received voidable or fraudulent prepayments of approximately \$40.0 million. We typically invest in commercial paper and notes which are rated in one of the four highest rating categories by at least two nationally recognized statistical rating organizations. At the time of our investment in Enron commercial paper, it was considered to be high quality and considered to be a very low risk. The defendants have moved the Court to dismiss the case on grounds that Enron's complaint does not adequately state a legal claim. Those motions are currently under consideration by the Court. It is too early to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### **Bank One**

During March 2004, Bank One, N.A. ("Bank One") filed suit against us and one of our subsidiaries, EchoStar Acceptance Corporation ("EAC"), in the Court of Common Pleas of Franklin County, Ohio alleging breach of a duty to indemnify. Bank One alleges that EAC is contractually required to indemnify Bank One for a settlement it paid to consumers who entered private label credit card agreements with Bank One to purchase satellite equipment in the late 1990s. Bank One alleges that we entered into a guarantee wherein we agreed to pay any indemnity obligation incurred by Bank One. During April 2004, we removed the case to federal court in Columbus, Ohio. We deny the allegations and intend to vigorously defend against the claims. We filed a motion to dismiss the Complaint which was granted in part and denied in part. The Court granted our motion, agreeing we did not owe Bank One a duty to defend the underlying lawsuit. However, the Court denied the motion in that Bank One will be allowed to attempt to prove that we owed Bank One a duty to indemnify. The case is currently in discovery. It is too early in the litigation to make an assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### Church Communications Network, Inc.

During August 2004, Church Communications Network, Inc. ("CCN") filed suit against EchoStar Satellite L.L.C. ("ESLLC") in the United States District Court for the Northern District of Alabama. CCN contends that our contractual relationship with Dominion Video Satellite, Inc., a direct broadcast provider that airs only Christian programming, constitutes a breach of a commercial television services agreement between ESLLC and CCN (the "CCN Agreement"). Further, CCN contends that our reluctance to disclose the confidential provisions of the Dominion/EchoStar agreement warrant causes of action for negligent misrepresentation, intentional misrepresentation, and non-disclosure. We filed a motion to dismiss CNN's complaint, or alternatively to transfer the case to a Colorado court. The Court denied our motion to dismiss, but granted our motion to transfer. As a result, the action was transferred to the United States District Court for the District of Colorado. Thereafter, we filed a motion to dismiss the case in the Colorado court. The motion to dismiss is currently pending before the Court and the case is currently in discovery.

Although the CCN Agreement specifically limits damages to \$500,000, CCN initially sought \$1.5 million. As this case progressed, CCN initially increased the amount of its alleged damages to over \$3.0 million and has recently indicated that it is now seeking damages in excess of \$15.0 million. As this is currently in early discovery it is not possible to make a firm assessment of the probable outcome of the litigation or to determine the extent of any potential liability or damages.

#### Vivendi

In January 2005, Vivendi Universal, S.A. ("Vivendi"), filed suit against us in the United States District Court for the Southern District of New York alleging that we have anticipatorily repudiated or are in breach of an alleged agreement between us and Vivendi pursuant to which we are allegedly required to broadcast a music-video channel

#### PART II - OTHER INFORMATION

provided by Vivendi. Vivendi's complaint seeks injunctive and declaratory relief, and damages in an unspecified amount. On April 12, 2005, the Court granted Vivendi's motion for a preliminary injunction and directed us to broadcast the music-video channel during the pendency of the litigation. In connection with that order, we have also agreed to provide marketing support to Vivendi during the pendency of the litigation. In the event that the Court ultimately determines that we have a contractual obligation to broadcast the Vivendi music-video channel and that we are in breach of that obligation, we may be required to continue broadcasting the Vivendi music-video channel and may also be subject to substantial damages. We intend to vigorously defend this case.

#### Other

In addition to the above actions, we are subject to various other legal proceedings and claims which arise in the ordinary course of business. In our opinion, the amount of ultimate liability with respect to any of these actions is unlikely to materially affect our financial position, results of operations or liquidity.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

#### **Issuer Purchases of Equity Securities**

The following table provides information regarding purchases of our Class A common stock made by us for the period from January 1, 2005 through April 25, 2005.

<u>Period</u>	Total Number of Shares Purchased (a)	Average Price Paid per Share (In tho	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs usands, except share data)	Dolla th Pure	Maximum Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs (b)	
January 1 - January 31, 2005	_	\$		\$	1,000,000	
February 1 - February 28, 2005	90,000	\$ 28.96	90,000	\$	997,394	
March 1 - March 31, 2005	1,368,200	\$ 28.71	1,368,200	\$	958,117	
April 1 - April 25, 2005	659,633	\$ 28.91	659,633	\$	939,048	
Total	2,117,833	\$ 28.78	2,117,833	\$	939,048	

<sup>(</sup>a) During the period from January 1, 2005 through April 25, 2005 all purchases were made pursuant to the program discussed below in open market transactions.

<sup>(</sup>b) Our Board of Directors authorized the purchase of up to \$1.0 billion of our Class A Common Stock on August 9, 2004. All purchases were made in accordance with Rule 10b-18 of the Securities Exchange Act of 1934 pursuant to our Rule 10b5-1 plan entered into on September 1, 2004 which expires on the earlier of August 31, 2005 or when an aggregate amount of \$1.0 billion of stock has been purchased. We may elect not to purchase the maximum amount of shares allowable under this plan and we may also enter into additional Rule 10b5-1 plans to facilitate the share repurchases authorized by our Board of Directors. All purchases may be through open market purchases under the plan or privately negotiated transactions subject to market conditions and other factors. To date, no plans or programs for the purchase of our stock have been terminated prior to their expiration. There were also no other plans or programs for the purchase of our stock that expired during the period from January 1, 2005 through April 25, 2005. Purchased shares have and will be held as Treasury shares and may be used for general corporate purposes.

#### PART II - OTHER INFORMATION

#### **Item 5. OTHER INFORMATION**

### Election of New Members to the Board of Directors

We have increased the size of our Board from eight to ten members. Mr. Tom A. Ortolf and Mr. Carl E. Vogel will join the Board as independent directors, effective May 6, 2005. Mr. Ortolf will also serve on our Audit and Compensation Committees.

Mr. Ortolf has been the President of Colorado Meadowlark Corp., a privately held investment management firm, for more then ten years. From 1988 until 1991, Mr. Ortolf served as our President and Chief Operating Officer.

From 2001 until 2005, Mr. Vogel served as the President and CEO of Charter Communications Inc., a publicly-traded company providing cable television and broadband services to approximately six million customers. Prior to joining Charter, Mr. Vogel worked as an executive officer in various capacities for the companies affiliated with Liberty Media Corporation. Mr. Vogel was one of our executive officers from 1994 until 1997, including serving as our President from 1995 until 1997.

### Item 6. EXHIBITS

### (a) Exhibits.

- 10.1 Description of the 2005 Long-Term Incentive Plan dated January 26, 2005.
- 10.2 Description of the 2005 Cash Incentive Plan dated January 22, 2005.
- 10.3 Settlement Agreement and Release effective February 25, 2005 between EchoStar Satellite L.L.C., EchoStar DBS Corporation and the insurance carriers for the EchoStar IV satellite.\*\*\*
- 31.1 Section 302 Certification by Chairman and Chief Executive Officer.
- 31.2 Section 302 Certification by Executive Vice President and Chief Financial Officer.
- 32.1 Section 906 Certification by Chairman and Chief Executive Officer.
- 32.2 Section 906 Certification by Executive Vice President and Chief Financial Officer.

<sup>\*\*\*</sup> Certain provisions have been omitted and filed separately with the Securities and Exchange Commission pursuant to a request for confidential treatment. A conforming electronic copy is being filed herewith.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## ECHOSTAR COMMUNICATIONS CORPORATION

By: /s/ Charles W. Ergen

Charles W. Ergen

Chairman and Chief Executive Officer

(Duly Authorized Officer)

By: /s/ David J. Rayner

David J. Rayner

Executive Vice President and Chief Financial Officer

(Principal Financial Officer)

Date: May 5, 2005

### **DESCRIPTION OF THE 2005 LONG-TERM INCENTIVE PLAN**

### Purpose

On January 26, 2005, the Compensation Committee of the Board of Directors (the "Committee") of EchoStar Communications Corporation ("EchoStar") approved a long-term, performance-based stock incentive plan (the "2005 LTIP") within the terms of EchoStar's 1999 Stock Incentive Plan. The purpose of the 2005 LTIP is to promote EchoStar's interests and the interests of EchoStar's stockholders by providing key employees with financial rewards through equity participation upon achievement of specified long-term business objectives.

### Eligibility

The employees eligible to participate in the 2005 LTIP include EchoStar's executive officers, vice presidents, director-level employees and certain other key employees designated by the Committee.

### Types of Awards

Employees participating in the 2005 LTIP may elect to receive a one-time award of (i) an option to acquire a specified number of shares priced at \$29.25 (the closing price of EchoStar's Class A Common Stock on March 31, 2005); (ii) rights ("restricted performance units") to acquire for no additional consideration a specified smaller number of shares of EchoStar's Class A Common Stock; or (iii) a corresponding combination of a lesser number of option shares and restricted performance units.

#### **Grant Date and Vesting**

Options to purchase approximately 3.3 million shares and approximately 478,000 restricted performance units were granted under the 2005 LTIP as of March 31, 2005. The options and restricted performance units vest at the rate of 10% per year commencing on March 31, 2006 until March 31, 2009 and then at the rate of 20% per year thereafter (or at another rate determined by the Committee); provided, however, that none of the options or restricted performance units will vest if EchoStar fails to achieve the certain specified long-term performance goal.

#### Administration

The Committee retains the right to modify the terms of the 2005 LTIP.

### **DESCRIPTION OF THE 2005 CASH INCENTIVE PLAN**

## Purpose

On January 22, 2005, EchoStar Communications Corporation ("EchoStar") established a short-term cash incentive plan for the 2005 fiscal year (the "2005 Cash Incentive Plan"). The purpose of the 2005 Cash Incentive Plan is to promote EchoStar's interests and the interests of EchoStar's stockholders by providing EchoStar's key employees with financial rewards upon achievement of specified short-term business objectives together with, for EchoStar's executive officers, certain subjective criteria.

## **Eligibility**

The employees eligible to participate in the 2005 Cash Incentive Plan include EchoStar's executive officers, vice presidents, director-level employees and certain other key employees designated by management of EchoStar.

### **Amount of Awards**

The maximum amount payable to any employee under the 2005 Cash Incentive Plan upon satisfaction of all specified business objectives and other criteria is less than the employee's annual base salary.

#### SETTLEMENT AGREEMENT AND RELEASE

This Settlement Agreement and Release (hereinafter "Agreement") is made by and among EchoStar Satellite L.L.C. (formerly known as EchoStar Satellite Corporation) and EchoStar DBS Corporation (collectively, "EchoStar") and the Insurers of the EchoStar IV satellite listed in Appendix A hereto (collectively, the "Insurers"). EchoStar and the Insurers are from time to time referred to hereinafter individually as a "Party" and collectively as the "Parties."

### I. DEFINITIONS

The Definitions contained herein shall only apply to this Agreement and shall not apply to any other agreement, including without limitation any policy of insurance, nor shall the terms defined herein be used as evidence, except with respect to this Agreement, of the meaning of any of them.

A. "Claim" shall mean any past, present or future claim, notice, demand, request, inquiry, order, action, right, count, cause of action, lawsuit, cross-complaint, counter-complaint, administrative proceeding, arbitration, mediation, order, judgment, statutory or regulatory obligation, settlement, request for information or allegation of any kind, character or nature, whether known, unknown or suspected or unsuspected, whether at law or in equity, and whether sounding in tort, contract, equity, nuisance, trespass, negligence, strict liability or any statutory, regulatory, or common law cause of action of any kind whatsoever.

B. "EchoStar IV Arbitration" shall mean the arbitration commenced by EchoStar on or about April 3, 2000, as amended from time to time, before the American

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Arbitration Association ("AAA") that has, from time to time, been identified by AAA docket number 50 J 15300 258 00 and AAA docket number 50 195T0025800. \*\*\*

- E. "Person" shall mean an individual, corporation, partnership, association, trust, class or group of individuals, "Insured," "Named Insured," "Persons Insured," as those terms are used in the Policies or any other entity or organization, including without limitation any federal, state or local governmental or quasi-governmental body or political subdivision, department, agency or instrumentality thereof.
  - F. "Policies" shall mean all satellite insurance policies issued to EchoStar by or through the Insurers for the EchoStar IV satellite.
  - G. "Effective Date" shall mean February 25, 2005.

#### II. COVENANTS

### A. Binding Effect.

- 1. This Agreement shall become binding on the signatories when \*\*\* The attorneys for the Parties shall exchange letters confirming the execution by their respective Parties, and EchoStar's counsel shall provide a letter confirming execution by \*\*\* each letter to be sent within one business day of the execution by the relevant Party \*\*\*
- 2. This Agreement shall become binding on each Insurer when the applicable Insurer executes the Agreement, provided that this Agreement has become binding pursuant to Section II.A.1.

### B. Payment by the Insurers.

- 1. \*\*\* each Insurer shall, separately and not as a joint obligation, pay or cause to be paid to EchoStar, by wire transfer, their respective settlement amount set forth in Exhibit 1 to this Agreement (with respect to each such Insurer, the "Settlement Sum"). \*\*\*
  - 2. In the event any Insurer does not pay its respective Settlement Sum

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\*\*\* then such Insurer shall pay EchoStar interest on its Settlement Sum or the unpaid portion thereof at the rate of \*\*\*

#### C. Release of the Insurers.

- 1. Except for the rights and obligations hereunder, for and in consideration of the separate payment by each of the Insurers of their respective Settlement Sum, plus any interest due under Section II.B.2, if any, EchoStar, for itself and its successors and assigns, fully and forever releases and discharges each of the Insurers and their employees, officers, directors, agents, underwriters, successors, parents, subsidiaries, affiliates, assigns, consultants, representatives, and attorneys from all actions, causes of action, suits, debts, dues, sums of money, accounts, reckonings, bonds, bills, specialties, covenants, contracts, controversies, agreements, promises, variances, trespasses, damages, judgments, extents, executions, claims and demands whatsoever, in law, in admiralty or equity, that EchoStar, its successors and assigns ever had, now have, or hereafter can, shall or may have, for, upon, or by reason of any matter, cause, or thing whatsoever from the beginning of the world to the day of the date of this Agreement as against the Insurers and their employees, officers, directors, agents, underwriters, successors, parents, subsidiaries, affiliates, assigns, consultants, representatives and attorneys arising from or related to:
  - (a) all Claims, debts, dues, sums of money, accounts, contracts, and agreements for insurance coverage under the Policies \*\*\*
  - (b) all Claims asserted or that could have been asserted by EchoStar, its parent, subsidiary or affiliates, in the EchoStar IV Arbitration; \*\*\*

<sup>\*\*\*</sup>Certain confidential portions of this exhibit were omitted by means of redacting a portion of the text. Copies of the exhibit containing the redacted portions have been filed separately with the Securities and Exchange Commission subject to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act.

- (d) all Claims based upon any allegations of bad faith, unfair claim practice, unfair trade practice, payment of compensation in any form to any broker, or other act or failure to act in connection with procurement of insurance, or the investigation, handling, adjustment, litigation, arbitration or settlement of any claims arising out of or relating to (i) any of the Policies \*\*\* (ii) the EchoStar IV Arbitration; or \*\*\*
- 2. The release given herein by EchoStar, its successors and assigns, shall be effective as to each Insurer separately, upon payment pursuant to Section II.B.1 by that Insurer of its respective Settlement Sum, as set forth in Exhibit 1 hereto, plus any interest due under Section II.B.2, if any.
  - 3. All Claims released herein are released, whether known or unknown.

### D. Release of EchoStar.

1. Except for the rights and obligations hereunder, each Insurer, for itself and its successors and assigns, fully and forever releases and discharges EchoStar and its employees, officers, directors, agents, successors, parents, subsidiaries, affiliates, assigns, consultants, representatives and attorneys from all actions, causes of action, suits, debts, dues, sums of money, accounts, reckonings, bonds, bills, specialties, covenants, contracts, controversies, agreements, promises, variances, trespasses, damages, judgments, extents, executions, claims and demands whatsoever, in law, in admiralty or equity, that each Insurer, its successors and assigns ever had, now have, or hereafter can, shall or may have, for, upon, or by reason of any matter, cause, or thing whatsoever from the beginning of the world to the day of the date of this Agreement as against EchoStar and its employees, officers, directors, agents,

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successors, parents, subsidiaries, affiliates, assigns, consultants, representatives and attorneys arising from or related to:

- (a) all Claims, debts, dues, sums of money, accounts, contracts and agreements for insurance coverage under the Policies \*\*\*
- (b) all Claims asserted or that could have been asserted by the Insurers, their parent, subsidiary or affiliates in the EchoStar IV Arbitration; \*\*\*
- (e) all Claims based upon any act or failure to act in connection with procurement of insurance or the investigation, handling, adjustment, litigation, arbitration or settlement of any claims arising out of or relating to (i) any of the Policies \*\*\* (ii) the EchoStar IV Arbitration; \*\*\*
  - 2. All Claims released herein are released, whether known or unknown.

### E. EchoStar IV Arbitration.

- 1. The Parties shall advise the EchoStar IV Arbitration panel (the "Panel") of the existence, but not the terms of, this Agreement within one business day of the execution of this Agreement by all Parties. \*\*\*
- 2. Upon payment of the Settlement Sum by each Insurer, plus any interest due under Section II.B.2, if any, EchoStar will dismiss all claims against the paying Insurer in the EchoStar IV Arbitration with prejudice and without costs.
- 3. Each Party hereto shall bear its own costs and attorneys' costs, fees, and expenses in connection with the EchoStar IV Arbitration, including in connection with the negotiations for and execution of this Agreement.

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4. Notwithstanding the foregoing Section II.E.3, the prevailing party(ies) in any suit, action or proceeding brought to enforce or interpret this Agreement or any provision thereof shall be entitled to recover its reasonable costs and expenses (including without limitation reasonable attorney's fees) both at trial and on appeal, in addition to all other sums allowed by law.\*\*\*

## G. Reservation of Rights.

Other than as expressly provided herein, neither the existence of this Agreement nor any action taken in accordance with its terms will be construed in any way so as to prejudice the interests or rights of the Parties hereto.

#### H. No Admissions.

- 1. This Agreement is the result of a compromised settlement of disputed claims between EchoStar and the Insurers. This Agreement and the payments made hereunder are not, and may not be construed as, an admission or concession of liability, non-liability, responsibility or wrongdoing by any Party to this Agreement. This Agreement does not constitute, and will not be construed to reflect, the adoption of any coverage position by the Insurers or EchoStar, nor will it have any bearing upon or relevance to the interpretation or meaning of the Policies.
- 2. EchoStar and the Insurers further agree this Agreement is not, and will not be construed as, reflective or adoptive of any particular position, analysis or interpretation as to the facts or nature of any claim arising under the Policies.
- 3. All actions taken and statements made by EchoStar or the Insurers, or by their respective representatives, relating to this Agreement, including its development and

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implementation, will be without prejudice or value as precedent, and will not be used as a standard by which other disputes between the Parties may be judged.

## I. Not Evidentiary.

No part of this Agreement may be used in any proceeding as evidence of the respective rights, duties or obligations of EchoStar or the Insurers under the Policies; however, this provision will not apply to any proceeding in connection with: (i) any legal dispute in which the effect of this Agreement between EchoStar and the Insurers is put in issue, or (ii) the enforcement of the terms and conditions of this Agreement.

#### J. Representations and Warranties.

- 1. EchoStar agrees that the Insurers are relying upon, and that it is reasonable to rely upon, the following representations and warranties made by EchoStar:
- (a) EchoStar and the individual signing on its behalf represent and warrant to the Insurers that he/she is authorized to act on behalf of EchoStar, concerning all matters addressed in this Agreement, and that this Agreement constitutes a valid and binding obligation of EchoStar.
- (b) EchoStar represents and warrants that it has not made any assignment of any rights regarding, relating to, concerning or involving the Policies herein or any other claim or matter referenced herein and that EchoStar is the sole and lawful owner of all rights, title and interest in and to every claim or matter released herein. EchoStar further represents and warrants that it is unaware that any party has been designated as an Additional Insured under any Policy.
- 2. The Insurers agree that EchoStar is relying upon, and that it is reasonable to rely upon, the following representations and warranties made by the Insurers:

- (a) Each of the Insurers and the person signing on its behalf represent and warrant to EchoStar that he/she is authorized to act on behalf of the respective Insurer for whom he/she is signing concerning all matters addressed in this Agreement, and that this Agreement constitutes a valid and binding obligation of each respective Insurer.
- (b) Each Insurer represents and warrants that it has not made any assignment of any rights regarding, relating to, concerning, or involving the Policies herein or any other claim or matter referenced herein and that that Insurer is the sole and lawful owner of all rights, title and interest in and to every claim or matter released herein.

### K. No Assignment of this Agreement.

Neither EchoStar nor the Insurers will assign this Agreement without first obtaining the written consent of the other Party; provided, however, this provision will not prohibit any assignment by a Party hereto made by merger, consolidation or operation of law or to a Person or entity who succeeds to all or substantially all of such Party's assets and provided, further, that EchoStar shall have the right to assign this Agreement to any of its affiliates. In the event that EchoStar assigns this Agreement to any of its affiliates, EchoStar shall give the Insurers prompt notice and reasonably sufficient instructions as to where payment of the Settlement Sum shall be made, such that the Insurers may still make timely payment, \*\*\* of their respective Settlement Sum. Any payment to any such affiliate shall operate with the same force and effect as if payment had been made to EchoStar under the terms of this Agreement. \*\*\*

- M. Successors. This Agreement will be binding upon and inure to the benefit of the Parties hereto and their respective successors and assigns.
- N. <u>Severability.</u> A finding of invalidity as to any paragraph, provision or section of this Agreement, other than Paragraphs A, B, C, D, E, F, H and L of Section II of this Agreement, will void only that paragraph, provision or section, and no other. A finding of

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invalidity as to paragraphs A, B, C, D, E, F, H or L of Section II of this Agreement will void this Agreement in its entirety.

- O. <u>Amendments.</u> No amendments of this Agreement will be valid unless made in writing and signed by EchoStar and the Insurer(s) affected by such amendment.
- P. <u>Execution</u>. This Agreement may be executed in duplicate counterparts, each of which will be deemed an original, with the same effect as if the signatures thereto were on the same instrument. Each Party may execute this agreement by telefax, which shall have the same force and effect as if executed on an original copy.
- Q. <u>Construction</u>. It is the intent of EchoStar and the Insurers that no part of this Agreement is to be presumptively construed either against or in favor of either Party because of the identity of the drafter or because the Insurers are insurance companies. This Agreement will not be construed as an insurance policy.
  - R. Headings. Paragraph headings contained herein are for purposes of organization only and will not constitute a part of this Agreement.

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- S. <u>Correspondence.</u> Any communications or notices to be provided pursuant to this Agreement will be addressed and sent in writing, via commercial overnight delivery service, to the attention of the persons identified below (or as the Parties may subsequently direct in writing): \*\*\*
- T. <u>Entire Agreement</u>. This Agreement constitutes the entire agreement and understanding between and among the Parties with respect to the subject matter hereof and supersedes all other prior or contemporaneous oral agreements, understandings, undertakings and negotiations of the Parties.
- U. <u>Parties Beneficiary.</u> Except as expressly set forth to the contrary herein, this Agreement is intended to confer rights and benefits only on the Parties hereto. Except as expressly set forth to the contrary herein, no Person other than the Parties, or their successors and assigns shall have any legally enforceable rights under the Agreement.

<sup>\*\*\*</sup>Certain confidential portions of this exhibit were omitted by means of redacting a portion of the text. Copies of the exhibit containing the redacted portions have been filed separately with the Securities and Exchange Commission subject to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act.

- V. <u>Confidentiality</u>. The Parties agree that this Agreement, its negotiation and its terms, shall be kept confidential and shall not be disclosed to anyone, except as may be required by law, provided, however, that the Parties shall be entitled to disclose the Agreement to reinsurers, retrocessionaires, consortium or group members, syndicate members, attorneys, and auditors \*\*\*
- W. <u>Choice of Law.</u> This Agreement shall be governed by and shall be construed in accordance with the laws of the State of New York, exclusive of its choice of law rules.
- X. <u>Jurisdiction and Venue</u>. The Parties agree to submit to the exclusive jurisdiction of the United States District Court for the Southern District of New York or the Supreme Court of the State of New York, New York County, for purposes of resolving any and all disputes concerning the meaning or application of any terms or conditions of this Agreement or enforcement of this Agreement and waive any defense of improper venue or inconvenient forum in such courts for such purposes.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their duly authorized representatives.

<b>ECHOST</b>	AR SATELLITE L.L.C.
By	
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Title	
Date:	
ECHOST By Name Title Date:	AR DBS CORPORATION

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d'Assurances, and Les Mutuelles du Mans Assurances I.A	A.R.D.)
Ву	
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Date:	
AXA REINSURANCE COMPANY	
(n/k/a AXA Corporate Solutions Reinsurance Company)	
Ву	
Name	
Title	
Date:	
Name Title Date:	
ASSURANCES GÉNÉRALES DE FRANCE I.A.R.T.	
Ву	
Name	
Title	
Date:	
GREAT LAKES REINSURANCE (U.K.) PLC	
Ву	
Name	
Title	
Date:	

(on behalf of itself and its Member companies Abeille Assurances, Allianz Assurances, Caisse Industrielle d'Assurance Mutuelle, Commercial Union

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Ву	
Name	
Title	
Date:	
ACE UNDERWRITING AGENTS LTD. (a/k/a/Ace Global Markets, a/k/a Ace London) as Managing Agents for Lloyd's of London Syndicates 48 FLY, 960 RWS, 545 TOP, 998 BEB, 47 JRR, 183 DFB, 990 BAR, 488 JCH, 2488 JCH, and 219	
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Ву
Name
Title
Date:
LCO NON-MARINE & AVIATION LIMITED
on behalf of
M. C. WATKINS & ORS (previously M.C. Watkins Syndicate)
Individually and on behalf of Lloyds of London Syndicate 457 WTK,
GOSHAWK SYNDICATE MANAGEMENT LTD.
Individually and on behalf of Lloyds of London Syndicate 102 KER,
D.E. HOPE Syndicate 10009
Individually and on behalf of Lloyds of London Syndicate 959 RJB,
AMLIN AVIATION
Individually and on behalf of Lloyds of London
Syndicates 824 WEH and 173 TAV,
K. J. COLES & OTHERS
Individually and on behalf of Lloyds of London Syndicate 40 KJC,
H. R. DUMAS & OTHERS
Individually and on behalf of Lloyds of London Syndicate 1028 HRD,
HISCOX SYNDICATES, LTD.
Individually and on behalf of Lloyds of London Syndicate 33 HIS,
COX SYNDICATE
Individually and on behalf of Lloyds of London Syndicates
590 COX and 2591 COX, HAYWARD SYNDICATE
Individually and on behalf of Lloyds of London Syndicate 1084 HAY, D. J. MARSHALL & OTHERS (a/k/a G.R. Knowles & Others)
Individually and on behalf of Lloyds of London Syndicate GRK,
TF HART
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SPECIALTY INSURANCE COMPANY	
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LONDON MARKET LTD., ON BEHALF OF UNDERWRITING MEMBERS OF LLOYD'S SYNDICATES 588, 1209 AND 861	
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SURANCE FRANCE AVIATION, on behalf of Assurances Generales de France I.A.R.T., Allianz Marine & Aviation (France) f/k/a/ AGF MAT, and C	JΑN
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#### Appendix A - Insurers

La Réunion Spatiale and

Abeille Assurances, Allianz Assurances, Caisse Industrielle d'Assurance Mutuelle, Commercial Union Assurances, General Accident, Fire & Life Assurance Corporation, Plc, Generali France Assurances, Groupama Assurances et Services, Mutuelle Electrique d'Assurances, and Les Mutuelles du Mans Assurances I.A.R.D.

**AXA Reinsurance Company** 

(n/k/a Axa Corporate Solutions Reinsurance Company)

United States Aviation Underwriters, Inc., and

United States Aircraft Insurance Group and its member companies

Assurances Générales de France I.A.R.T.

Great Lakes Reinsurance (U.K.) Plc

British Aviation Insurance Group, n/k/a Global Aerospace

If Skaadeforsikring

International Insurance Company of Hannover Limited

The Tokio Marine & Nichido Fire Insurance Company, Ltd. (f/k/a The Tokio Marine & Fire Insurance Company, Ltd.)

Brit Syndicates Limited (previously Marham Consortium Management Limited), and

Lloyd's of London Syndicates 800 ERH, 672 IAM, 457 WTK, 375 NCK, 62 TFH, 1084 HAY, 957 GHC, 79 PJG, 1183 ATK, 925 LAH, 727 SAM, 902 PBC, 735 FWH, 1036 COP, 55 GLR, 376 JHV, 2376 JHV, 40 KJC, 609 MED, 570 GNR, 282 LSM, 510 KLN, 2 WHS, 112 DER, 33 HIS, 340 MCC, 270 GRK, 205 HGJ, 51 ANT, 2341 STP, and 2183 ATK

Ace Underwriting Agents Ltd. (a/k/a/Ace Global Markets, a/k/a Ace London), and Lloyd's of London Syndicates 48 FLY, 960 RWS, 545 TOP, 998 BEB, 47 JRR, 183 DFB, 990 BAR, 488 JCH, 2488 JCH and 219

M.C. Watkins Syndicate, (n/k/a/ M.C. Watkins & Ors), and Lloyd's of London Syndicate 457 WTK

Goshawk Syndicate Management Ltd., and Lloyd's of London Syndicate 102 KER

D.E. Hope Syndicate 10009, and Lloyd's of London Syndicate 959 RJB

Amlin Aviation, and Lloyd's of London Syndicates 824 WEH and 173 TAV

K.J. Coles & Others, and Lloyd's of London Syndicate 40 KJC

H.R. Dumas & Others, and Lloyd's of London Syndicate 1028 HRD

Hiscox Syndicates, Ltd., and Lloyd's of London Syndicate 33 HIS

Cox Syndicate, and Lloyd's of London Syndicates 590 COX and 2591 COX

Hayward Syndicate, and Lloyd's of London Syndicate 1084 HAY

D.J Marshall & Others (a/k/a G.R. Knowles & Others), and Lloyd's of London Syndicate 270 GRK

TF Hart, and Lloyd's of London Syndicate 62 TFH

Kiln, and

Lloyd's of London Syndicates 510 RJK and 557 CKM  $\,$ 

Assitalia Le Assicurazioni D'Italia S.p.A., Roma Gruppo Fondiaria Sai – Divisione Fondiaria (a/k/a/La Fondiaria Assicurazione S.p.A., Firenze)

Vittoria Assicurazioni S.p.A. (a/k/a La Vittoria Assicurazioni S.p.A., Milano)

RAS – Riunione Adriatica di Sicurta S.p.A., Milano

Societa Cattolica di Assicurazione

SIAT — Societa Italiana di Assicurazioni e Riassicurazioni S.p.A.

Limit Syndicate 566

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(f/k/a/ E. Patrick)

**ZC Specialty Insurance Company** 

Lloyd's of London Syndicate 588 NJM

Lloyd's of London Syndicate 1209 MEB

Lloyd's of London Syndicate 861 MEB

Assurance France Aviation, on behalf of Assurances Generales de France I.A.R.T., Allianz Marine & Aviation (France) f/k/a/ AGF MAT, and GAN Incendie Accidents

<sup>\*\*\*</sup>Certain confidential portions of this exhibit were omitted by means of redacting a portion of the text. Copies of the exhibit containing the redacted portions have been filed separately with the Securities and Exchange Commission subject to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act.

# Exhibit 1

## Settlement Sum

La Réunion Spatiale and

Abeille Assurances, Allianz Assurances, Caisse Industrielle d'Assurance Mutuelle, Commercial Union Assurances, General Accident, Fire & Life Assurance Corporation, Plc, Generali France Assurances, Groupama Assurances et Services, Mutuelle Electrique d'Assurances, and Les Mutuelles du Mans Assurances I.A.R.D.	
AXA Reinsurance Company (n/k/a Axa Corporate Solutions Reinsurance Company)	***
United States Aviation Underwriters Inc., and United States Aircraft Insurance Group and its member companies	***
Assurances Générales de France I.A.R.T.	***
Great Lakes Reinsurance (U.K.) Plc	***
British Aviation Insurance Group, n/k/a Global Aerospace	***
If Skaadeforsikring	***
International Insurance Company Of Hannover Limited,	***
The Tokio Marine & Nichido Fire Insurance Company, Ltd.	***
(f/k/a The Tokio Marine & Fire Insurance Company, Ltd.)	
Brit Syndicates Limited (previously Marham Consortium Management Limited), and Lloyd's of London Syndicates 800 ERH, 672 IAM, 457 WTK, 375 NCK, 62 TFH, 1084 HAY, 957 GHC, 79 PJG, 1183 ATK, 925 LAH, 727 SAM, 902 PBC, 735 FWH, 1036 COP, 55 GLR, 376 JHV, 2376 JHV, 40 KJC, 609 MED, 570 GNR, 282 LSM, 510 KLN, 2 WHS, 112 DER, 33 HIS, 340 MCC, 270 GRK, 205 HGJ, 51 ANT, 2341 STP, and 2183 ATK	***
Ace Underwriting Agents Ltd. (a/k/a Ace Global Markets, a/k/a/Ace London), and Lloyd's of London Syndicates 48 FLY, 960 RWS, 545 TOP, 998 BEB, 47 JRR, 183 DFB, 990 BAR, 488 JCH, 2488 JCH, and 219	***

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M.C. Watkins Syndicate (n/k/a/ M.C. Watkins & Ors) Lloyd's of London Syndicate 457 WTK	***
Goshawk Syndicate Management Ltd., and Lloyd's of London Syndicate 102 KER	***
D.E. Hope Syndicate 10009, and Lloyd's of London Syndicate 959 RJB	***
Amlin Aviation, and Lloyd's of London Syndicates 824 WEH and 173 TAV	***
K.J. Coles & Others, and Lloyd's of London Syndicate 40 KJC	***
H.R. Dumas & Others, and Lloyd's of London Syndicate 1028 HRD	***
Hiscox Syndicates, Ltd., and Lloyd's of London Syndicate 33 HIS	***
Cox Syndicate, and Lloyd's of London Syndicates 590 COX and 2591 COX	***
Hayward Syndicate, and Lloyd's of London Syndicate 1084 HAY	***
D.J Marshall & Others (a/k/a G.R. Knowles & Others), and Lloyd's of London Syndicate 270 GRK	***
TF Hart, and Lloyd's of London Syndicate 62 TFH	***
Kiln, and Lloyd's of London Syndicates 510 RJK and 557 CKM	***
Assitalia Le Assicurazioni D'Italia S.p.A., Roma	***

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Gruppo Fondiaria Sai – Divisione Fondiaria (a/k/a/La Fondiaria Assicurazione S.p.A., Firenze)	***
Vittoria Assicurazioni S.p.A. (a/k/a La Vittoria Assicurazioni S.p.A., Milano)	***
RAS – Riunione Adriatica Di Sicurta S.p.A., Milano	***
Societa Cattolica di Assicurazione	***
SIAT — Societa Italiana di Assicurazioni e Riassicurazioni S.p.A.	***
Limit Syndicate 566 (f/k/a E. Patrick)	***
ZC Specialty Insurance Company	***
Lloyd's of London Syndicate 588 NJM	***
Lloyd's of London Syndicate 1209 MEB	***
Lloyd's of London Syndicate 861 MEB	***
Assurance France Aviation, on behalf of Assurances Generales de France I.A.R.T., Allianz Marine & Aviation (France) f/k/a/ AGF MAT, and GAN Incendie Accidents	***

<sup>\*\*\*</sup>Certain confidential portions of this exhibit were omitted by means of redacting a portion of the text. Copies of the exhibit containing the redacted portions have been filed separately with the Securities and Exchange Commission subject to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act.

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER

Section 302 Certification

- I, Charles W. Ergen, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of EchoStar Communications Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 5, 2005

/s/ Charles W. Ergen
Chairman and Chief Executive Officer

### CERTIFICATION OF CHIEF FINANCIAL OFFICER

Section 302 Certification

- I, David J. Rayner, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of EchoStar Communications Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 5, 2005

/s/ David J. Rayner
Chief Financial Officer

### **CERTIFICATION OF CHIEF EXECUTIVE OFFICER**

Section 906 Certification

Pursuant to 18 U.S.C. § 1350, the undersigned officer of EchoStar Communications Corporation (the "Company"), hereby certifies that to the best of his knowledge the Company's Quarterly Report on Form 10-Q for the three months ended March 31, 2005 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 5, 2005

Name: /s/ Charles W. Ergen

Title: Chairman of the Board of Directors and

Chief Executive Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

### CERTIFICATION OF CHIEF FINANCIAL OFFICER

Section 906 Certification

Pursuant to 18 U.S.C. § 1350, the undersigned officer of EchoStar Communications Corporation (the "Company"), hereby certifies that to the best of his knowledge the Company's Quarterly Report on Form 10-Q for the three months ended March 31, 2005 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 5, 2005

Name: /s/ David J. Rayner

Title: Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.